Shared Services Portfolio update for September 2017 Council meeting

Rangitikei District Council has a number of Shared Service agreements to deliver required outcomes for our district.

Our most significant, in respect of budget and also staff numbers, is the agreement with Manawatu District Council to provide Infrastructural delivery and support for our roading assets, the 3 water utilities and also our solid waste programs.

This agreement has been in place since 2007 and has had a number of alterations in the following years. Throughout 2017, both councils Chief Executives have had discussions over developing a more extensive agreement that will provide clarity of desired outcomes and performance measures in the delivery of these services. The draft agreement is nearing completion and it is hoped to have this in place by the end of October 2017.

Another Shared Service arrangement RDC has in place with MDC is the delivery of Animal Control services. RDC provides this service and the outcomes for both councils appear to be working extremely well.

MWLASS (Manawatu-Wanganui Local Authority Shared Services) provides a number of services to RDC. The following list shows some of these.

The Archives Central program provides our councils archiving service.

Our Internal Audit program.

Some Human Resource functions.

Some of our insurances.

Valuation Database.

Debt Management.

Our After-hours call centre is a shared service agreement with Whanganui District Council.

Our Civil Defence capabilities are provided through a shared service agreement with Horizons Regional Council. This gives us a dedicated Civil Defence officer (Paul Chaffe) and also provides backup for Paul if he is on leave.

Cr Nigel Belsham

### TABLED DOCUMENT

Tabled at Canal 1km8. on 28 Sect 2017.

Portfolio Report. Cr Ash. Youth engagement, Samoan engagement, Environment

#### September 2017

## on 28 Sept 2017

#### **Youth Development**

**Youth Forum.** There was youth forum in Taihape this week, led by Gillian Bowler from the Youth Zone, Marton with the support of Bronwyn Meads. Interestingly the benefits from such an event are often a little intangible, in so far as the confidence gained by the participants, but makes this benefit no less significant than solid outcomes.

**Future Leaders, Festival of the Future Trip** – Further to this initiative the coordinators fo the festival of the future have a Future Leaders opportunity to continue coaching over a 9 month period. Further details are attached. This would solidly continue the work from learnings achieved at the event. I would suggest we consider, as a council how we could potentially add this to our Youth portfolio and youth spend. The outcomes and culture that could be generated from such an initiative is highly beneficial for the communities.

#### Samoan Community Engagement.

Samoan Sports day – On the back of the success of their Samoan Independence day, the United Samoan Churches of Marton are currently planning more opportunities for their community to join together and celebrate their strengths and identity within the community. Currently they are working on another combined day, to be held on October. With sports as the focal point of the day this is sure to be a lively and joyful occasion, and will again ensure the entire Samoan community engages, fostering a strong cohesive community.

I would like to acknowledge the work that young Samoan leader Mary Laki is doing within the college environment to celebrate the Samoan Culture through the events she has been undertaking at Rangitikei College. It is vitally important that from a young age these children learn to be proud of their heritage, and look for opportunities to celebrate it, continue to understand it and embrace it.

Amongst all the stress of the housing shortage in Marton it has been heartening to hear of a few local Samoan families securing their place in the community with house purchases. Housing does however remain a challenge for our local Samoan families, with many families still facing crisis as their rentals go on the market and sell, eliminating their current housing option.

#### Environment.

Climate change and environmental degradation are without doubt the biggest issues we are facing for the future. We can not continue business as usual without dire consequences locally, nationally and globally. There are multiple and broad reaching facets to the issue, from severe weather pattern changes, shortage of fresh water, extinction of species, to health hazards through pollution. Each one of these, by the very nature of environment and ecosystems, are intrinsically linked, therefore if we are to degrade one area it will surely impact on another, by the same token, should we focus and work to alleviate degradation in one area, we will be surely benefitting other areas.

We have an opportunity to lead in this area, we can choose to have **Protecting our Environment** as a bottom line in all of our policies and operations.

LGNZ have developed a high level position statement on climate change, and rightly state "...Councils are well-positioned to lead and co-ordinate communities to reduce their emissions, both

directly as a provider of infrastructure and service, and indirectly, through their influence over activities responsible for emissions."

It never ceases to sadden me when I see community members violate the environment without so much as a thought, whether that is fly tipping, burning of old tyres, or ignoring obvious water leaks. While sometimes such acts are just trying to avoid costs, many other times it is a lack of awareness and education. We, as council, can lead by example, by education and well-focused advocacy. With council leading in this role, it raises the awareness within our community that protecting the environment is an issue for everyone to be mindful of.

While hindsight is a great thing, and previous works met the need of the community then, we now have the benefit of scientific knowledge, technology and importantly an opportunity to correct previous errors: The installation of our reservoir many years ago saw the flow of the Tutaenui decrease dramatically, affecting not only the aesthetic appeal of the stream, but the very life that lived in it. We continue to add insult to injury by discharging waste water further down the stream. I welcome the pressure that Horizons is placing on us to consider other options for discharge, as well as the opportunity to consider how best to get the flow running again, through the discussion within the Tutaenui Rural Water working committee. While there are price tags to both of these developments, we have an obligation and responsibility as guardians of the district to ensure we protect the land for generations to come.

Through the expectations and aspirations placed on us through Accelerate 25 to double our primary sector GDP, it seems the people speaking to this immediately consider land "optimisation". It concerns me that this could be merely a euphemism for further intensification. While doubling GDP is a desirable outcome, at what cost is this acceptable? And ultimately who pays?

The most basic of my concerns are 3-fold.

1) Water is not "spare water" it is all part of a cycle, it is never "surplus to requirements" It is required somewhere, for some purpose other than human directed wants. i.e. if we take from "here"", then "there" will be missing out.

## (Can we not place as much emphasis and education on protecting, and conserving water as we do with using and consuming it?)

- 2) No one has been able to give me the science behind how much water is actually available, or do aquifers actually recharge, or at what rate. That is because no one actually knows, therefore surely dumping huge financial resources into developing reticulated irrigation system would seem to me to be excessive, if the possibility that the source will be depleted in a year, or 5 or even 50. (And if we should deplete it, what state does that then leave our environment in? How much irreparable damage will we have caused.)
- 3) Simple maths: More irrigation (regardless of whether it is for cropping or dairy) equals more run off and leaching of chemicals, nitrates and sediment into our waterways and accumulated within our soils.



## **FUTURE LEADERS – 2018** BACKING YOUNG PEOPLE TO BUILD CAPABILITY & MAKE A DIFFERENCE IN YOUR COMMUNITY



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# THE BIG OPPORTUNITY



We live in a world with urgent and complex problems that need solving – social, environmental, economic.

For too many of New Zealand's young people these challenges are overwhelming – they feel helpless and disempowered. This is not okay.

Our mental health is amongst the worst in the developed world. As is obesity, youth suicide, and youth unemployment, and the cost of housing. We can do better than this. There has never been a more critical time to be empowering young New Zealanders to navigate these big challenges, and building their skills and capability to create the future. We know that when young people feel empowered and optimistic about the future, they're much better contributors to society.

At **Inspiring Stories**, we're backing young New Zealanders to unleash their potential to change the world. Since 2011, we've built an impressive track record of programmes and partnerships that have now directly supported more than 7,000 young New Zealanders.

From curing treatable blindness to tackling recidivism in prisons, starting technology companies and strengthening mental health and wellbeing – our alumni have now been shortlisted for the Young New Zealander of the Year Award, won International Youth Leadership Awards, attended the Global Entrepreneurship Summit, and represented our nation on the world stage. It's exciting, but we're really just getting started. This year Festival for the Future attracted 1,300+ attendees – half of them coming from outside of Auckland, and young people from every region represented.

Building on the Festival, the greatest need we see right now is support for young people in NZ's rural and provincial areas. Our Future Leaders programme is helping to meet this need in seven communities, currently running in Opotiki, Kawerau, Whakatane, Far North, Whangarei and Palmerston North. The experience for some has been life changing, and the potential for impact here is huge.

We're working with the Mayors Taskforce for Jobs to expand the Future Leaders programme. If **Rangitikei District Council** wants to make a big difference for young people in your community – we'd love to work with you.

**Guy Ryan**, *CEO & Founder*, Inspiring Stories 2015 Young New Zealander of the Year



Future Leaders has opened my eyes to a whole new world of possibilities. I've learnt new concepts, new skills and met people who have changed my perception about the world. Where I come from the opportunities to get access to this much development and support are next to nil – I've grown so much. Aroha Puru, Okaihau – Future Leaders 2017







I remember how dark things seemed. I had no hope for a positive future, and felt as though I was not worth anything. I've grown so much personally. I've been shown new ways to look at problems and create solutions. I've been taught that I am my most important asset, that I need to take care of myself so that I can take care of others. Blair Kapa-Peters, Te Kao – Future Leaders 2017



# WHY GET INVOLVED?

We live in a time of huge turbulence and upheaval. Future Leaders is an investment into the future of your community – backing local young people to better understand future challenges, be inspired, and build their entrepreneurial and leadership capability to make a difference in their backyard.

### EMPOWERMENT

From climate change to inequality, mental health to unemployment – too many young people feel overwhelmed by the issues. They don't feel valued, optimistic about the future, or like their efforts can make a difference.

When young people feel empowered, they are much more likely to contribute to society. We need to help them realise their potential.

At it's core, the Future Leaders programme is about empowerment. It combines mentoring, coaching, hands-on learning, workshops and events that equip young people with the connections, capability and confidence to create the future. Building on the 2016 pilot, it's now up and running in seven communities.

### LOCAL SOLUTIONS

We believe that many of the solutions to the pressing problems communities face can be found within the local community.

That's why we recruit, train and support local people – our 'Coaches', to largely lead the design and delivery of the programme. Our Coaches work closely with the core group of young people – our 'Future Leaders' to engage their community in a process to tackle one of a pressing local challenges they face. It's a hands-on approach to problem solving that builds capability and engage and inspire dozens of other people in the process.

Young people are not just the leaders of tomorrow. We need them to be leaders now.

### AMPLIFIER EFFECT

Whilst a large part of the programme is focused on the training and support for a core group of young people, our goal is to positively impact as many local young people as possible – at least 50+ in every community.

Firstly, this will be achieved by making all workshops and events during the year accessible for dozens of other young people.

Secondly, this impact is further amplified by our other programmes and partnerships. Festival for the Future provided an example of this in 2017, where 40+ young people from the Far North, two van loads from the Bay of Plenty, and 50+ from the Manawatu attended, and a 'life changing' experience for many.

# **PROGRAMME** OVERVIEW

Future Leaders builds capability, provides inspiration, and supports young people to work in teams to develop and test solutions to local community challenges. The 9-month programme includes coaching, mentoring, workshops at local and national level, and attending Festival for the Future.



#### THREE TIERS OF ENGAGEMENT, SUPPORTING AT LEAST 55 PEOPLE IN YOUR COMMUNITY

**x1 Coach** – we recruit, train and support one coach who leads the local coordination including Mayor meetups, coaching with participants, workshops and events, and attending national hui. **x4 Future Leaders** – the core group of young people who participate in the whole programme, attending all national hui, activating others, and leading the local community project. **up to x50 Young People** – from the wider community take part in the local hui, capability building workshops, attend Festival for the Future (FFTF18), and support the local community project.

# **PROGRAMME** ELEMENTS

#### LOCAL COACHING

The regular 1-on-1 coaching is focused on helping the core group of Future Leaders to develop and grow.

#### MONTHLY MAYOR MEET UPS

Coaches and core Future Leaders meet with the Mayor every 1-2 months for mentoring, challenge and support.

#### LOCAL COMMUNITY PROJECT

Coaches and core Future Leaders work to develop, prototype and test a solution(s) to a local community issue.

#### NATIONAL HUI

#1 – Coaches & Future Leaders fromacross the nation connect, dive intothe programme, the context for action,and capability building workshops.

#2 - Coaches & Future Leaders sharethe local challenge they'll be workingto tackle, build capability, get inspired,and share next steps for back home.

#3 – Festival for the Future, alongside2,000+ young NZers to connect, beinspired, upskill, and create the future.

#### LOCAL WORKSHOPS

- #1 Connection & Inspiration
- #2 Local Govt & Civic Engagement
- #3 Building Teams & Relationships
- #4 21st Century Organising
- #5 Money, Resourcing & Sustainability
- #6 Marketing & Communications
- #7 Future Pathways

# **LEARNING** OUTCOMES

#### WHAT WILL YOUNG PEOPLE GET OUT OF THE PROGRAMME?

**Increased connectivity** – young people are better connected with a community of peers and practitioners.

**Increased knowledge** – of future challenges, and how young people can and are making a difference.

**Increased capability** – building social entrepreneurship and leadership capability with transferable skills.

**Taking action** – in response to an identified local issue, working as a team to prototype and test a solution.

**Pathways** – into employment, entrepreneurship and leadership – beyond the programme.

#### QUALITIES THAT WILL BETTER POSITION YOUNG PEOPLE FOR THE FUTURE

Ambition and motivation – i.e. a strong desire to do or achieve something Sense of purpose – i.e. making a difference for others and/or the environment Resilience – i.e. having grit, and persevering when things get tough Creativity – i.e. being able to generate ideas and approach things from new angles Empathy – i.e. the ability to understand and share feelings of another Initiative – i.e. the ability to act on needs and opportunities, with a bias to action Leadership – i.e. the ability to take action, and lead a group or organisation Enterprise skills – i.e. for developing a project, venture and/or an organisation An open mind and a willingness to pivot

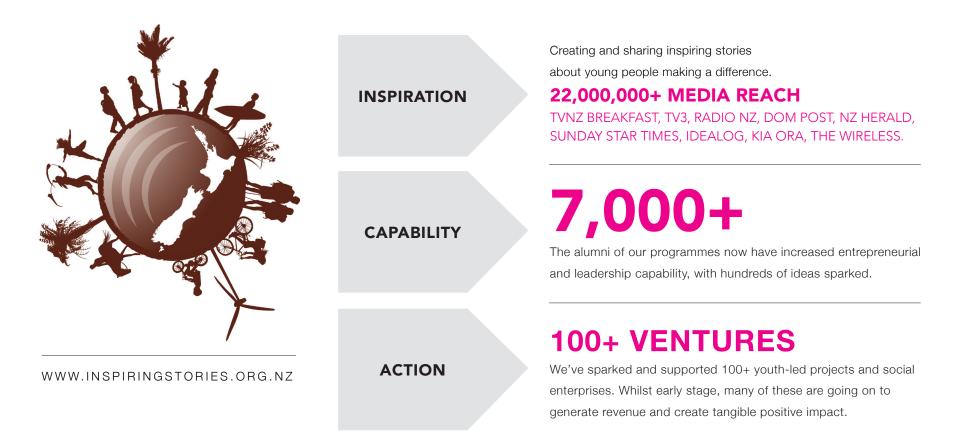
#### Young social entrepreneurs need to overcome five key challenges:

A lack of confidence and fear of failure, which is more common for young people; A lack of business and enterprise skills; A lack of people management competencies; A lack of networks;

The ability to access and generate finance;

# ABOUT INSPIRING STORIES

Inspiring Stories operates nationwide with the vision to see every young New Zealander unleash their potential to change the world. Since launching in 2011 we've built an impressive track record of programmes, partnerships and pathways for young people. Below is a glimpse of these outcomes.



# OUR PROGRAMMES





In partnership with the Mayor's Taskforce for Jobs and local Councils, Future Leaders (FL) backs young people from rural and provincial New Zealand to develop their social entrepreneurship and leadership capability and make a difference in their backyard. See www.futureleaders.kiwi

Festival for the Future (FFTF) is a vibrant national event that celebrates youth-led Kiwi innovation, supporting the next generation to build ideas and skills for a better world. See www.festivalforthefuture.org.nz



Live the Dream (LTD) is 9-month programme that supports New Zealand's most promising young social entrepreneurs to develop their ventures. See **www.livethedream.org.nz** 



We're building The Future Fund to provide seed funding grants and tailored support for New Zealand's most promising young social entrepreneurs. We'll be making the first contestable seed funding available in 2018. See www.thefuturefund.org.nz



Our national film competition, attracting a diverse range of 3-5 minute documentaries about young Kiwis making a difference. See **www.makingadifference.org.nz** 

# REACH & IMPACT / 2018-2020



# THE **TEAM** BEHIND IT

## OUR CORE OPERATIONS CREW



Guy Ryan CEO & Founder, Former Young New Zealander of the Year (2015)



Jo Bailey // Operations Manager Day-to-day operations and support across our programmes



**Thomas Maharaj** General Manager, working across strategy, partnerships and growth



Carina Esguerra Programme Manager, Future Leaders - rural & provincial NZ



Noa Woolloff Business Development and Social Media Management



Alice Andersen Programme Manager, Young people in social enterprise





Anya Bukholt-Payne Communications, Events & Scholarships Intern

Head of Design & Digital

JJ Rika Champion & Coach, Eastern Bay of Plenty

Hana Osawa



Abi Symes Champion & Coach, Palmerston North

Peter Boyd

Whangarei

Champion & Coach,





Harko Brown Champion & Coach, Far North





Marty Enright, Chair Ex-Bus. Dev for Warner Bros Asia-Pacific, now Consultant



Angela Lim, Trustee Doctor at Starship Hospital. Entrepreneur. Board member.



Jacque Lethbridge, Trustee Partner at Lowndes Law. Chair of Auckland Community Law Fndtn



Katharine Broughton, Trustee Senior PR and Communications Consultant, ex-owner of BEAT



**Dan Henderson, Trustee** Ex-Coordinator Mayor's Taskforce for Jobs, now consultant at LGNZ



Agnes Naera, Trustee Director of Equity at AUT **Business School** 







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www.inspiringstories.org.nz

### TABLED DOCUMENT

# Service Request Breakdown for July 2017 - First Responsed at Conal Hemil

partment	Overdue Respon	ded in time Respo	nded Late Gra	nd To
Animal Control		56	29	
Animal welfare concern		1	3	
Barking dog		6	2	
Dog attack		1	2	
Dog property inspection (for Good Owner status)		10	9	
Found dog		4	2	
General enquiry		1		
Lost animal		5	4	
Microchip dog		2	1	
Property investigation - animal control problem		2	1	
Roaming dog		15	1	
Rushing dog			1	
Wandering stock		9	3	
Building Control	1	2	1	
Dangerous or unsanitary building		1		
Property inspection	1	1	1	
Council Housing/Property	7	17	2	
Council housing maintenance	2	12	2	
Council property maintenance	4	4	2	
Graffiti/vandalism	1	-		
Libraries maintenance	-	1		
Environmental Health	5	23	2	
Abandoned vehicle	1	3	2	
Dead animal	1	4		
Food premises health issue	1	7		
Noise	3	15	2	
Untidy/overgrown section	5	15	2	
Footpaths		1		
Footpath maintenance		1		
	1	4	1	
General enquiry	<b>1</b>	4	1	
General enquiry Parks and Reserves	Ĩ		T	
		2		
Maintenance (parks and reserves)	2		2	
Public Toilets	3	1	3	
Maintenance (public toilets)	2	1	5	
Toilet cleaning issues	1	22	4	
Roads	7	33	4	
Culverts, drains and non-CBD sumps	2	3	1	
Potholes	4	3	1	
Road maintenance - not potholes	4	19	2	
Road signs (except state highway)	1	1	4	
Road surface flooding - danger to traffic		7	1	
Roadside Trees, Vegetation and Weeds		2		
Rural trees, vegetation and weeds		1		
Urban trees, vegetation and weeds		1		
Stormwater		<b>3</b>		
Stormwater blocked drain (non urgent)				

Service Requests	Compliance			
Department	Overdue Respon	ded in time Respo	nded Late Gra	nd Tota
CBD cleaning (gutters/sumps) - Hunterville/Taihape	1			1
Street Lighting	3	2	1	6
Street lighting maintenance	3	2	1	6
Water		27		27
Bad tasting drinking water		1		1
HRWS maintenance required		2		2
HRWS No water supply		2		2
Location of meter, toby, other utility		2		2
No drinking water supply		2		2
Replace meter, toby or lid		9		9
Water leak - council-owned network, not parks or cemet	eries	4		4
Water leak at meter/toby		5		5

## **TABLED DOCUMENT**

### Service Request Breakdown July 2017 - Resolution

Tabled	at Council	Hem II.
90	2000	~

ervice requests	Compliance on	29 500	+207.	
Department	UII.	Completed late C	irrent Overdue G	irand Total
Animal Control	35	50		85
Animal welfare concern	1	3		4
Barking dog	6	2		8
Dog attack		3		3
Dog property inspection (for Good Owner status)	7	12		19
Found dog	1	5		6
General enquiry	1			1
Lost animal	4	5		9
Microchip dog	1	2		3
Property investigation - animal control problem	-	3		3
Roaming dog	10	6		16
Rushing dog	10	1		1
Wandering stock	4	8		12
			1	
Building Control	2	1	1	4
Dangerous or unsanitary building	1	4	4	1
Property inspection	1	1	1	3
Council Housing/Property	16	3	7	26
Council housing maintenance	11	3	2	16
Council property maintenance	4		4	8
Graffiti/vandalism			1	1
Libraries maintenance	1			1
Environmental Health	14	5	11	30
Abandoned vehicle		3	1	4
Dead animal	4			4
Dumped rubbish - within town boundary			1	1
Food premises health issue			1	1
Noise	10	2	- 8	20
Footpaths	10	2	0	1
Footpath maintenance	1			1
General enquiry	4	1	1	6
General enquiry	4	1	1	6
Parks and Reserves		T		
	1		1	2
Maintenance (parks and reserves)	1	2		2
Public Toilets	1	3	3	7
Maintenance (public toilets)	1	3	2	6
Toilet cleaning issues			1	1
Roads	24	9	1 9	43
Culverts, drains and non-CBD sumps	2	1	2	5
Potholes	3	1		4
Road maintenance - not potholes	12	5	1 6	24
Road signs (except state highway)	1		1	2
Road surface flooding - danger to traffic	6	2		8
Roadside Trees, Vegetation and Weeds	1			1
Rural trees, vegetation and weeds	1			1
Stormwater	3			3
Stormwater blocked drain (non urgent)	3			3
	5		1	1
Street Cleaning			1	1
CBD cleaning (gutters/sumps) - Hunterville/Taihape			T	
Street Lighting	2	4		6
Street lighting maintenance	2	4		6
Water	25	2		27
Bad tasting drinking water	1			1
HRWS maintenance required	1	1		2
HRWS No water supply	2			2
Location of meter, toby, other utility	1	1		2
No drinking water supply	2			2

### TABLED DOCUMENT

Service requests	Compliance				
Department	Completed in time	Completed lat	e Current	overdue	Grand Total
Water leak - council-owned network, not parks or cemeteries		4			4
Water leak at meter/toby		5			5
Grand Total	12	9	78	2 33	3 242



### Memorandum

То:	Council
From:	Katrina Gray
Date:	27 September 2017
Subject:	Developing the 2018-28 Long Term Plan – progress update, September 2017

#### 1 Audit update

1.1 During the month Audit New Zealand issued a short publication 'Long-term plans and consultation documents' giving a high-level view on developing these plans and their intended audit approach. This emphasises the importance of the infrastructure strategy, the financial strategy, assumptions and performance measures – as well as the consultation document.

#### 2 Stakeholder meetings

2.1 There were no stakeholder meetings in September.

#### 3 Workshop, 7 September 2017

The new topics covered during this workshop were:

- a) Strategic financial overview
- b) Environmental and Regulatory Group of Activities
- c) Revenue and Financing Policy worksheets

#### a) Strategic financial overview

- Request to explore commercial differentials.
- The LTP needs to be clear about telling 'the story'.
- An initial threshold for annual rates increases for the LTP was identified as 'up to 5%'. Staff will work to see if the work programme can be achieved within a 5% annual rates increase, and identify which activities/projects/service levels (if any) cannot be accommodated within that level of rates increase.

### TABLED DOCUMENT

Tabled at Council Hem 13 on 28 Sept 2017.

#### b) Environmental and Regulatory Group of Activities

#### Swimming pools

- Agreement that Council should ask residents to volunteer information about their pool, with an incentive such as an amnesty period.
- Concerns raised over the cost of inspections.
- Investigation required for a targeted rate for people that have pools.
- Further investigation of fees from neighbouring councils.
- Consideration after the first year that the revenue from the activity reflects the true costs.

#### Earthquake-prone buildings

- Mixed views on whether consultation on priority buildings should occur straight away or with the Long Term Plan. The majority of elected members preferred consultation as soon as possible to ensure the consultation is not diluted as part of the Long Term Plan consultation process.
- There needs to be careful consideration of the wording of consultation documents.
- Priority streets need to be suggested in the consultation documents.

#### **Resource Management Act Monitoring**

- There was mixed views, but a majority that should invest resources into the monitoring of resource consent conditions where required.
- There was no intent for Council to undertake excessive monitoring of activities.
- c) Revenue and Financing Policy worksheets

#### Non-potable water

- Consensus that non-potable water supports economic development and the people that are connected. However, that there is some benefit to urban people because when rural businesses are sustainable, towns will reap the benefits.
- The current ratio 5:95 is appropriate.
- There needs to be increased consistency for how the schemes manage depreciation. Council could provide clearer governance/management direction.

#### Potable water

- Potable water and wastewater should be treated the same.
- Consensus that the Council outcome that water mainly contributes to is infrastructure and is of critical significance.
- Potable water has intergenerational aspects

- Need to investigate the implications of taking Hunterville into the district-wide rating scheme.
- Mixed views on the rating method a majority view on the use of targeted rates (district-wide and for those connected). Mixed views on whether this should be via capital value or a uniform rate. Extraordinary users should pay their share.
- Ratio of 20-25% public benefit with the uniform targeted rate.

#### <u>Wastewater</u>

- Potable water and wastewater should be treated the same.
- Consensus that the Council outcome that wastewater contributes to is infrastructure and is of critical significance.
- Wastewater has intergenerational aspects.
- Mixed views on the rating method a majority view on the use of targeted rates (district-wide and for those connected). Mixed views on whether this should be via capital value or a uniform rate.
- Ratio of 20-25% public benefit using uniform targeted rate.

#### <u>Stormwater</u>

- Stormwater should be treated slightly differently to potable water and wastewater as there is a 'property' rather than 'person' benefit.
- There were mixed views on the appropriate public/private split, although consensus that stormwater can have a greater public good as it can have an impact on flooding across a wider group of properties.
- There were mixed views, but a majority that the public input should remain at 20-30%.

#### 4 Workshop, 21 September 2017

4.1 The new topics covered during this workshop were:

The new topics covered during this workshop were:

- a) Marton and Bulls Wastewater
- b) Community and Leisure Services

#### a) Marton and Bulls wastewater

- A presentation was provided outlining the future options for Marton and Bulls wastewater, using a business case model with five elements (strategic, economic, commercial, financial and management). These ranged from the status quo to piping the raw effluent from both Marton and Bulls to Manawatu District Council's plant in Feilding.
- Clear signal from Horizons for wastewater discharge wholly to land experience with Feilding (which is for 35 years) is that a longer consent time would be approved compared with discharge to waterways. 60 ha would be

needed to provide sufficient area for a land discharge for Marton – more expensive to buy than land near Bulls.

- There are other technologies e.g. incineration and osmosis but there is a risk (and cost) to Council to adopt what is unproven technology in our setting.<sup>1</sup>
- The infrastructure team's preferred option was for:
  - pipeline for raw effluent from Marton to Bulls;
  - o minimum treatment at Bulls;
  - pipeline for land discharge (notional 100 ha) from Bulls ; and
  - inclusion of effluent from ANZCO's plants at Crofton and Riverlands (yet to be negotiated).
- If this option was confirmed by Council, the next steps would include
  - clarifying financial implications (noting current forward projections for upgrade works at Marton and Bulls);
  - seeking a six-year extension to existing consents from Horizons;
  - finding the right site near Bulls for discharge (and obtaining consent for using it for that purpose); and
  - making a further bid to the Government's Clear Water Fund when that opportunity recurred.
  - b) Community and Leisure Services

#### <u>Libraries</u>

- There was mixed views on whether the hours for Marton library should be extended. However, there was a majority view that;
  - there is a need to have increased information about both existing and potential users for extended hours (information from Taihape could be used as a comparison);
  - important to ensure people coming into the libraries know the full scope of services and resources available;
  - consideration should be given to shortening existing weekday hours for longer weekend hours (but the expectations of current users may make this difficult);
  - a trial of extended hours could be implemented, but needed to be accompanied by a survey to determine the level of interest.
- Increased collaboration was supported (provided any associated costs are approved by Council prior), specifically with Ohakea, ICT hub, schools (including kohanga reo and pre-schools) and other libraries to secure guest speakers or enhanced buying power. The new system at Hunterville (where the public library is within the school) is working well.

<sup>&</sup>lt;sup>1</sup> Whanganui District Council's former plant was given as an example of what can happen when the operating requirement of a new approach are not fully understood.

• A question was raised about how to introduce a commercial aspect to libraries (café) without adversely affecting other uses.

#### Levels of Service – Parks

- The current standard to which our parks are maintained was acknowledged as being adequate. Providing great parks for events is essential in providing a good impression for visitors of the District.
- There was consensus that Council should adopt the New Zealand Recreation Association guidelines for managing our parks, provided this can be done within existing budgets. However, if there is a need for increased funding Council is open to having those discussions. The standards were considered useful for providing certainty, and set expectations.
- Discussion was held about the need for improvement to the town entrances.

#### Public Toilets

- There was consensus that a hierarchy of toilets is required, with decreasing levels of service. Unisex toilets are acceptable in some locations, and showers should be considered where there are people camping (Queens Park, Hunterville). Further consideration should be given to the use of portable toilets.
- Toilets in Bulls were discussed, with a majority view that toilets in the new Community Centre would be sufficient to address any issues.<sup>2</sup>
- There were mixed views on the need for new toilets at Marton Park and Centennial Park (Marton). One suggestion was for a new toilet to be constructed at the Broadway end of the St Stephen's Church Memorial Walkway, which could serve a relocated bus stop as well as the two parks. The majority view was that there needs to be standalone toilets at Marton Park and that investigation should be undertaken about the feasibility of putting in a toilet in Shelton Pavilion which is accessible without entering the pavilion. There was a majority view that the existing toilets on Lower High Street should be removed once the Civic Centre is developed.
- There was consensus that toilets should be open longer if required for events, and that the increased cost of doing this should be included in the park hireage.
- The hours of operation for different areas were agreed as follows:
  - Parks majority status quo
  - CBD areas majority one unisex 24/7 toilet is appropriate for Bulls and Taihape. Increased information required on the potential use and costs for Marton required before a decision could be made.
  - Tourist hubs majority one unisex 24/7 toilet in areas where people are camping.

<sup>&</sup>lt;sup>2</sup> Night bus drivers do not consistently use the access provided to the information centre toilets.

• Funding was agreed to be the status quo, although there should be a user pays system if any locations provide showers.

#### Taihape Memorial Park

- Consensus that a development plan is a good idea, however, there were concerns expressed about the costs.
- Consensus that some funding should be allocated, but that Council would need further information from an Expression of Interest process before they would commit to any funding. Crucial that there was a future funding commitment to avoid the wasted investment in a plan simply sitting on a shelf.
- The possibility of having this as a Massey student project warrants investigation<sup>3</sup>.
- Consensus that the Memorial Park project should be considered within the wider context of developing trails throughout the Rangitikei (Mangaweka Tunnels, Silverhope Bush, Marton B and C Dams) to provide an attractive visitor experience.
- There was support for street tree plantings to provide links from the CBD to the parks, however, these need to be supported by signs.

#### Marton B & C Dams

- There was consensus that active management of the dams is required, and that public access should go with this.
- The benefits of opening up the dam for public use and active management include;
  - Improved water quality
  - o **Tourism**
  - o Recreation
  - Stops cycle of neglect
  - Increased security eyes on the area
  - Improved community relationships
- The potential drawbacks include;
  - Increased health and safety responsibilities
  - Uncertain level of future funding requirements for maintenance.
- Consensus that income generated from forestry harvesting should be reinvested in the site.
- There was discussion on the future of the A Dam, but no consensus reached whether to retain and replant for forestry or to sell.

<sup>&</sup>lt;sup>3</sup> Cf. the project done on Bulls placemaking.

#### <u>Playgrounds</u>

- The playgrounds at Bulls Domain and Marton Plunket were considered not to be fit for purpose (majority). The playground at Wilson Park was considered fit for purpose, but that there was scope for development. The remaining parks were considered to be fit for purpose (Ratana was not discussed as there is a development plan under discussion with the Ratana Communal Board).
- There is the potential to rationalise the park at Marton Plunket and include with the new Marton Civic Centre building.
- The playground outside Marton Memorial Hall was considered to have very high use and visibility. Council's contribution to any upgrades would be through the Parks Upgrade Partnership Fund.
- Consensus that Council should invest in new playground equipment to a value of \$18,000 per year. This new equipment should be placed where there is substandard equipment, and should be themed for the area e.g. bulls in Bulls, gumboot in Taihape, harvester in Marton.

#### 5 Recommendation

5.1 That the memorandum 'Developing the 2018-28 Long Term Plan – update, September 2017' be received.

Katrina Gray Senior Policy Analyst/Planner



# Manawatu-Wanganui LASS Ltd.

# Annual Report Including Financial Statements

For the Year Ended 30 June 2017

### TABLED DOCUMENT

Tabled at <u>Council</u>. 1/23 on <u>28 Sept 2017</u>.



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#### Manawatu-Wanganui LASS Limited For the Year Ended 30 June 2017

#### Legal Name

Manawatu-Wanganui LASS Limited (MW LASS Ltd.)

#### **Type of Entity and Legal Basis**

MW LASS Ltd. is a Public Limited Liability Company incorporated and registered under the Companies Act 1993 and is a Council-Controlled Organisation as defined in section 6 of the Local Government Act 2002. MW LASS Ltd. is an exempt Council Controlled Organisation.

#### The Company's purpose or mission

The primary objective is to provide benefit to Councils and their staff through improved levels of service, reduced costs, improved efficiency and/or increased value through innovation. The vision is to:

- Promote collaboration between Councils in the Manawatu-Wanganui Region in delivery of all services but particularly support services.
- Recognise that collaborative services can only be provided with the support and involvement of staff
- That staff involved in the delivery of services have expert knowledge which can benefit the process.
- Capitalise on the opportunities provided by technology to improve service delivery.
- To aspire to excellence and best practice in all services provided

#### Structure of the Company

The Company comprises of a Board of eight directors. The Board oversee the governance of MW LASS Ltd.

#### Main sources of MW LASS Ltd.'s cash and resources

Funds are received by way of levies from each Council. These levies are set annually in the Operational Plan. MW LASS Ltd. also has user-pays services.

#### Outputs

MW LASS Ltd.'s outputs are to enable the provision of shared services to any or all local authorities within the Manawatu-Wanganui Region. MW LASS Ltd. may also sell 'shared' processes and systems as set up under individual agreements to local authorities outside the Region.

Pursue all opportunities to procure shared services that will benefit the community in the widest sense, through enhanced back office services and/or reduced costs for Councils.

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#### Manawatu-Wanganui LASS Limited For the Year Ended 30 June 2017

#### **Directors Report**

#### State of Affairs

The year ended 30 June 2017 was the seventh full year of operations. The net result for the company was a small surplus of \$4,255 for the year.

#### **Financial Statements**

The financial statements required by Section 67 of the Local Government Act 2002 (LGA (2002)), together with the audit report required by Section 69 of the LGA (2002), are attached hereto.

#### Directors

The following directors were in office at the end of the year. Numbers in brackets refer to board meetings attended, compared to the number of meetings available.

B. P. King	(2/6)	K. A. Fell	(4/6)
M. J. McCartney	(5/6)	C. A. Manley	(6/6)
A. R. McNeil	(5/6)	C. N. O'Connell	(6/6)
D. Clapperton	(5/6)	R. G. Templer	(5/6)

Mr C. N. O'Connell, an independent Director, received remuneration of \$9,500 during the year (last year \$5,000). No other Directors received any remuneration or other benefits in their capacity as Directors of the company during the financial year.

#### **Registered Office**

C/- Horizons Regional Council, 11-15 Victoria Avenue, Palmerston North, 4410.

#### Auditors

Audit New Zealand on behalf of the Controller and Auditor General

#### **Directors Insurance**

The Company has arranged Directors' and Officers' liability insurance cover for \$5 million with AON NZ Insurance, to indemnify the Directors against a loss as a result of actions undertaken by them as Directors provided they operate within the law.

#### **Interest Register**

No entries were made in the interest register during the year. With the exception of Mr C. N. O'Connell, all of the directors are Chief Executives of their respective Councils. Mr O'Connell has no dealings with MW LASS Ltd., other than in his capacity as a Director.

#### **Statement of Compliance & Responsibility**

In terms of the Local Government Act 2002 and the Companies Act 1993, the Board of Directors is responsible for the preparation of Manawatu-Wanganui LASS Limited's financial statements and to assist the company to meet its objectives.

The Board of Directors of Manawatu-Wanganui LASS Limited has the responsibility for establishing and has established a system of internal control designed to provide reasonable assurance as to the integrity and reliability of financial reporting.

In the Board of Director's opinion, these financial statements fairly reflect the financial position and operations of Manawatu-Wanganui LASS Limited for the year ended 30 June 2017.

Signed on behalf of the Board of Directors:

**A. McNeil –** *Director* 11 September 2017

M. McCartney – Director 11 September 2017

Manawatu-Wanganui LASS Ltd. Annual Report 2017

#### Manawatu-Wanganui LASS Limited Statement of Financial Performance For the Year Ended 30 June 2017

	Note	Actual 2016-17	Actual 2015-16
Revenue			
Administrative Revenue			
Fixed Council Levies Income		87,817	-
Interest Income		184	2,876
Total Administrative Revenue		88,001	2,876
Project Revenue			
Archives Central	1	392,503	308,879
Debt Management Central	2	269,404	234,368
Shared Services	3	510,175	798,201
Total Project Revenue		1,172,082	1,341,448
Total Revenue		1,260,083	1,344,324
Expenditure			
Administrative Expenditure			
Accounting & Audit		16,367	14,183
Administration, Accommodation & Travel National		814	2,558
Advertising		120	360
Bank Fees		232	590
Board Expenses		13,507	11,385
Executive Officer & Secretary		15,000	35,000
Insurance		29,577	4,352
Interest Expense		-	539
Other Staff Costs		33,717	27,440
Printing & Stationery		23	829
Recruitment Expenses		4,350	-
Sundry Expenses		3,525	189
Vehicle Running Costs		529	836
Total Administrative Expenditure		117,761	98,261
Project Expenditure			
Archives Central	1	352,231	353,704
Debt Management Central	2	236,279	204,541
Shared Services	3	549,557	709,188
Total Project Expenditure		1,138,067	1,267,433
Total Expenditure		1,255,828	1,365,694
Surplus (Deficit) before Taxation		4,255	(21,370)
Taxation	4	-	
Surplus (Deficit) after Taxation		4,255	(21,370)

The accompanying notes form part of these financial statements; all figures are exclusive of GST unless otherwise stated

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Manawatu-Wanganui LASS Ltd. Annual Report 2017

#### Manawatu-Wanganui LASS Limited Statement of Financial Position As at 30 June 2017

Assets         Image: constraint of the sector of the		Note	Actual 2016-17	Actual 2015-16
Bank Accounts & Cash         5         61,074         54,459           GST Receivable         -         13,799           Prepayments         49,267         49,267           Trade & Other Receivables         6         364,153         381,673           Withholding Tax Paid         49         247         49,267           Total Current Assets         49         791           Property, Plant & Equipment         104,310         96,156           Less Accumulated Depreciation on Property, Plant &         (34,585)         (20,722)           Work In Progress - Fixed Assets         -         6,069           Total Non-Current Assets         7         69,725         81,503           Total Assets         544,268         581,492         13,799           Liabilities         -         28,524         28,524           Debt Holding Account         9         18,382         2,517           GST Payable         8         -         -           Income in Advance         8         49,267         53,368           Income Tax         4         -         -           Provision for Annual Leave         -         15,326           Total Current Liabilities         413,009         454	Assets			
Bank Accounts & Cash         5         61,074         54,459           GST Receivable         -         13,799           Prepayments         49,267         49,267           Trade & Other Receivables         6         364,153         381,673           Withholding Tax Paid         49         247         49,267           Total Current Assets         49         791           Property, Plant & Equipment         104,310         96,156           Less Accumulated Depreciation on Property, Plant &         (34,585)         (20,722)           Work In Progress - Fixed Assets         -         6,069           Total Non-Current Assets         7         69,725         81,503           Total Assets         544,268         581,492         13,799           Liabilities         -         28,524         28,524           Debt Holding Account         9         18,382         2,517           GST Payable         8         -         -           Income in Advance         8         49,267         53,368           Income Tax         4         -         -           Provision for Annual Leave         -         15,326           Total Current Liabilities         413,009         454	Current Assets			
GST Receivable		5	61,074	54,459
Trade & Other Receivables       6       364,153       381,673         Withholding Tax Paid       49       791         Total Current Assets       474,543       499,989         Non-Current Assets       104,310       96,156         Less Accumulated Depreciation on Property, Plant & Equipment       104,310       96,156         Work In Progress - Fixed Assets       7       69,725       81,503         Total Assets       7       69,725       81,503         Total Assets       544,268       581,492         Liabilities       581,492       28,524         Debt Holding Account       9       18,382       2,517         GST Payable       8       49,267       53,368         Income in Advance       8       49,267       53,368         Income Tax       4       -       -         Provision for Annual Leave       -       15,326         Total Liabilities       413,009       454,488         Total Liabilities <td>GST Receivable</td> <td></td> <td>-</td> <td></td>	GST Receivable		-	
Withholding Tax Paid       49       791         Total Current Assets       474,543       499,989         Non-Current Assets       104,310       96,156         Property, Plant & Equipment       104,310       96,156         Less Accumulated Depreciation on Property, Plant & Equipment       (34,585)       (20,722)         Work In Progress - Fixed Assets       7       69,725       81,503         Total Non-Current Assets       7       69,725       81,503         Total Assets       544,268       581,492         Liabilities       581,492       28,524         Debt Holding Account       9       18,382       2,517         GST Payable       8       49,267       53,368         Income Tax       4       -       -         Provision for Annual Leave       -       15,326       -         Trade & Other Payables       8       308,713       354,753         Total Liabilities       413,009       454,488         Total Liabilities       413,009       454,488         Total Liabilities       413,009       454,488         Contributed Capital       10       112,000       112,000         Accumulated Surpluses       10       112,000 <t< td=""><td></td><td></td><td>49,267</td><td>49,267</td></t<>			49,267	49,267
Total Current Assets         474,543         499,989           Non-Current Assets         104,310         96,156           Property, Plant & Equipment         104,310         96,156           Less Accumulated Depreciation on Property, Plant & (34,585)         (20,722)           Work In Progress - Fixed Assets         7         69,725           Total Non-Current Assets         7         69,725           Total Assets         544,268         581,492           Liabilities         544,268         581,492           Current Liabilities         28,524           Debt Holding Account         9         18,382           SGT Payable         8         -           Income in Advance         8         49,267           Trade & Other Payables         8         308,713           Trade & Other Payables         8         308,713           Trade & Other Payables         8         308,713           Total Liabilities         413,009         454,488           Total Current Liabilities         413,009         454,488           Total Liabilities         131,259         127,004           Net Assets         10         112,000         112,000           Accumulated Surpluses         10         <		6		
Non-Current Assets         104,310         96,156           Less Accumulated Depreciation on Property, Plant & Equipment         (34,585)         (20,722)           Work In Progress - Fixed Assets         -         6,069           Total Non-Current Assets         7         69,725         81,503           Total Assets         544,268         581,492           Liabilities         544,268         581,492           Liabilities         544,268         581,492           Current Liabilities         36,647         -           Credit Notes Payable         8         -         28,524           Debt Holding Account         9         18,382         2,517           GST Payable         36,647         -         -           Income in Advance         8         49,267         53,368           Income Tax         4         -         -           Provision for Annual Leave         -         15,326           Total Liabilities         413,009         454,488           Total Liabilities         413,009         454,488           Total Current Liabilities         413,009         454,488           Total Current Liabilities         413,009         454,488           Contributed Capital <td>Withholding Tax Paid</td> <td></td> <td>49</td> <td>791</td>	Withholding Tax Paid		49	791
Property, Plant & Equipment       104,310       96,156         Less Accumulated Depreciation on Property, Plant &       (34,585)       (20,722)         Work In Progress - Fixed Assets       7       69,725       81,503         Total Non-Current Assets       7       69,725       81,503         Total Assets       544,268       581,492         Liabilities       544,268       581,492         Current Liabilities       5       28,524         Debt Holding Account       9       18,382       2,517         GST Payable       8       -       28,524         Income in Advance       8       49,267       53,368         Income Tax       4       -       -         Provision for Annual Leave       -       15,326       -         Total Liabilities       413,009       454,488       -         Met Assets       413,009       454,488       -         Met Assets       10       112,000       112,000         Accumulated Surpluses       10       19,259       15,004	Total Current Assets		474,543	499,989
Property, Plant & Equipment       104,310       96,156         Less Accumulated Depreciation on Property, Plant &       (34,585)       (20,722)         Work In Progress - Fixed Assets       7       69,725       81,503         Total Non-Current Assets       7       69,725       81,503         Total Assets       544,268       581,492         Liabilities       544,268       581,492         Current Liabilities       5       28,524         Debt Holding Account       9       18,382       2,517         GST Payable       8       -       28,524         Income in Advance       8       49,267       53,368         Income Tax       4       -       -         Provision for Annual Leave       -       15,326       -         Total Liabilities       413,009       454,488       -         Met Assets       413,009       454,488       -         Met Assets       10       112,000       112,000         Accumulated Surpluses       10       19,259       15,004	Non-Current Assets			
Less Accumulated Depreciation on Property, Plant &         (34,585)         (20,722)           Work In Progress - Fixed Assets         7         69,725         81,503           Total Non-Current Assets         7         69,725         81,503           Total Assets         544,268         581,492           Liabilities         544,268         581,492           Current Liabilities         5         5           Credit Notes Payable         8         -           Debt Holding Account         9         18,382         2,517           GST Payable         36,647         -         -          Income in Advance         8         49,267         53,368           Income Tax         4         -         -         -           Provision for Annual Leave         -         15,326         -         15,326           Trade & Other Payables         8         308,713         354,753         -         -           Total Liabilities         413,009         454,488         -         -         -           Met Assets         131,259         127,004         -         -         -           Net Assets         10         112,000         112,000         130,009         130,009			104 310	96 156
Upper formation         -         6,069           Total Non-Current Assets         7         69,725         81,503           Total Assets         544,268         581,492           Liabilities         544,268         581,492           Current Liabilities         5         544,268         581,492           Current Liabilities         8         -         28,524           Debt Holding Account         9         18,382         2,517           GST Payable         36,647         -         -           Income in Advance         8         49,267         53,368           Income Tax         4         -         -           Provision for Annual Leave         -         15,326           Trade & Other Payables         8         308,713         354,753           Total Liabilities         413,009         454,488           Met Assets         131,259         127,004           Equity         131,259         127,004           Contributed Capital         10         112,000           Accumulated Surpluses         10         19,259         15,004				
Total Non-Current Assets         7         69,725         81,503           Total Assets         544,268         581,492           Liabilities         544,268         581,492           Liabilities         28,524         28,524           Oetredit Notes Payable         8         -         28,524           Debt Holding Account         9         18,382         2,517           GST Payable         36,647         -         -           Income in Advance         8         49,267         53,368           Income Tax         4         -         -           Provision for Annual Leave         -         15,326         -           Trade & Other Payables         8         308,713         354,753           Total Liabilities         413,009         454,488           Total Liabilities         413,009         454,488           Total Liabilities         413,009         454,488           Met Assets         10         112,000         112,000           Equity         10         19,259         15,004			(34,585)	
Total Assets         544,268         581,492           Liabilities         -         -         -           Current Liabilities         -         -         -         -           Credit Notes Payable         8         -         -         28,524           Debt Holding Account         9         18,382         2,517         -         -           GST Payable         36,647         - <td></td> <td>7</td> <td>-</td> <td></td>		7	-	
Liabilities         8         28,524           Cerrent Liabilities         9         18,382         2,517           GST Payable         36,647         -         -           Income in Advance         8         49,267         53,368           Income Tax         4         -         -           Provision for Annual Leave         -         15,326         -           Trade & Other Payables         8         308,713         354,753           Total Liabilities         413,009         454,488           Total Liabilities         413,009         454,488           Contributed Capital         10         112,000         112,000           Accumulated Surpluses         10         19,259         15,004	Total Non-Current Assets	7	69,725	81,503
Current Liabilities       8       -       28,524         Debt Holding Account       9       18,382       2,517         GST Payable       36,647       -         Income in Advance       8       49,267       53,368         Income Tax       4       -       -         Provision for Annual Leave       -       15,326         Trade & Other Payables       8       308,713       354,753         Total Current Liabilities       413,009       454,488         Met Assets       131,259       127,004         Equity       10       112,000       112,000         Accumulated Surpluses       10       19,259       15,004	Total Assets		544,268	581,492
Credit Notes Payable       8        28,524         Debt Holding Account       9       18,382       2,517         GST Payable       36,647          Income in Advance       8       49,267       53,368         Income Tax       4           Provision for Annual Leave        15,326         Trade & Other Payables       8       308,713       354,753         Total Current Liabilities       413,009       454,488         Met Assets       131,259       127,004         Equity       10       112,000       112,000         Accumulated Surpluses       10       19,259       15,004	Liabilities			
Debt Holding Account       9       18,382       2,517         GST Payable       36,647       -         Income in Advance       8       49,267       53,368         Income Tax       4       -       -         Provision for Annual Leave       -       15,326         Trade & Other Payables       8       308,713       354,753         Total Current Liabilities       413,009       454,488         Met Assets       413,009       127,004         Equity       10       112,000       112,000         Accumulated Surpluses       10       19,259       15,004	Current Liabilities			
GST Payable       36,647       -         Income in Advance       8       49,267       53,368         Income Tax       4       -       -         Provision for Annual Leave       -       15,326         Trade & Other Payables       8       308,713       354,753         Total Current Liabilities       413,009       454,488         Total Liabilities       413,009       454,488         Met Assets       131,259       127,004         Equity       10       112,000       112,000         Accumulated Surpluses       10       19,259       15,004	Credit Notes Payable	8	-	28,524
Income in Advance       8       49,267       53,368         Income Tax       4       -       -         Provision for Annual Leave       -       15,326         Trade & Other Payables       8       308,713       354,753         Total Current Liabilities       413,009       454,488         Total Liabilities       413,009       454,488         Met Assets       131,259       127,004         Equity       10       112,000       112,000         Accumulated Surpluses       10       19,259       15,004	Debt Holding Account	9	18,382	2,517
Income Tax       4       -         Provision for Annual Leave       -       15,326         Trade & Other Payables       8       308,713       354,753         Total Current Liabilities       413,009       454,488         Total Liabilities       413,009       454,488         Net Assets       131,259       127,004         Equity       10       112,000       112,000         Accumulated Surpluses       10       19,259       15,004			36,647	-
Provision for Annual Leave       -       15,326         Trade & Other Payables       8       308,713       354,753         Total Current Liabilities       413,009       454,488         Total Liabilities       413,009       454,488         Net Assets       131,259       127,004         Equity       10       112,000       112,000         Accumulated Surpluses       10       19,259       15,004		8	49,267	53,368
Trade & Other Payables       8       308,713       354,753         Total Current Liabilities       413,009       454,488         Total Liabilities       413,009       454,488         Net Assets       131,259       127,004         Equity       10       112,000       112,000         Accumulated Surpluses       10       19,259       15,004		4	-	-
Total Current Liabilities       413,009       454,488         Total Liabilities       413,009       454,488         Net Assets       131,259       127,004         Equity       10       112,000         Accumulated Surpluses       10       19,259       15,004			-	South States and States and States
Total Liabilities       413,009       454,488         Net Assets       131,259       127,004         Equity       10       112,000       112,000         Accumulated Surpluses       10       19,259       15,004		8		A CONTRACTOR OF A CONTRACTOR
Net Assets         131,259         127,004           Equity         10         112,000         112,000           Accumulated Surpluses         10         19,259         15,004	I otal Current Liabilities		413,009	454,488
Equity         10         112,000           Contributed Capital         10         112,000           Accumulated Surpluses         10         19,259	Total Liabilities		413,009	454,488
Equity         10         112,000           Contributed Capital         10         112,000           Accumulated Surpluses         10         19,259				
Contributed Capital         10         112,000         112,000           Accumulated Surpluses         10         19,259         15,004	Net Assets		131,259	127,004
Contributed Capital         10         112,000         112,000           Accumulated Surpluses         10         19,259         15,004	Fauity			
Accumulated Surpluses <b>10</b> 19,259 15,004		10	112 000	112 000
101,200 127,004	Total Equity		131,259	127,004

The accompanying notes form part of these financial statements; all figures are exclusive of GST unless otherwise stated

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#### Manawatu-Wanganui LASS Limited Statement of Cash Flows For the Year Ended 30 June 2017

Cash flow from Operating Activities1,261,069977,783Receipts from Customers1,842,876Sundry Revenue5,422151Payments to Suppliers(1,300,244)(1,319,155)Income Tax(792)99Interest Withholding Tax paid(49)791Net GST Movement49,844(6,768)Net Cash from Operating Activities15,434(344,223)Cash flow from Investing and Financing Activities15,434(344,223)Purchase of Property, Plant & Equipment Work in Progress – Fixed AssetsProceeds from Capital Contribution105,000105,000Net Cash From Investing and Financing Activities(8,819)74,757Net Increase (Decrease) in Cash for the year6,615(269,466)Plus Opening Cash Balance54,459323,925Closing Cash Balance54,459323,925Made up of: Bank Accounts and Cash561,07454,459			Actual	Actual
Receipts from Customers       1,261,069       977,783         Interest       184       2,876         Sundry Revenue       5,422       151         Payments to Suppliers       (1,300,244)       (1,319,155)         Income Tax       (792)       99         Interest Withholding Tax paid       (49)       791         Net GST Movement       49,844       (6,768)         Net Cash from Operating Activities       15,434       (344,223)         Cash flow from Investing and Financing       (8,819)       (30,243)         Mork in Progress – Fixed Assets       -       -         Proceeds from Capital Contribution       -       105,000         Net Cash From Investing and Financing Activities       (8,819)       74,757         Net Increase (Decrease) in Cash for the year       6,615       (269,466)         Plus Opening Cash Balance       54,459       323,925         Closing Cash Balance       61,074       54,459         Made up of:       5       61,074       54,459         Bank Accounts and Cash       5       61,074       54,459		Note	2016-17	2015-16
Interest1842,876Sundry Revenue5,422151Payments to Suppliers(1,300,244)(1,319,155)Income Tax(792)99Interest Withholding Tax paid(49)791Net GST Movement49,844(6,768)Net Cash from Operating Activities15,434(344,223)Cash flow from Investing and Financing Activities(8,819)(30,243)Purchase of Property, Plant & Equipment Work in Progress – Fixed AssetsProceeds from Capital Contribution-105,000Net Cash From Investing and Financing Activities(8,819)74,757Net Increase (Decrease) in Cash for the year6,615(269,466)Plus Opening Cash Balance54,459323,925Closing Cash Balance61,07454,459Made up of: Bank Accounts and Cash561,07454,459	Cash flow from Operating Activities			
Sundry Revenue5,422151Payments to Suppliers(1,300,244)(1,319,155)Income Tax(792)99Interest Withholding Tax paid(49)791Net GST Movement49,844(6,768)Net Cash from Operating Activities15,434(344,223)Cash flow from Investing and Financing Activities(8,819)(30,243)Purchase of Property, Plant & Equipment Work in Progress – Fixed AssetsProceeds from Capital Contribution-105,000Net Cash From Investing and Financing Activities(8,819)74,757Net Increase (Decrease) in Cash for the year6,615(269,466)Plus Opening Cash Balance54,459323,925Closing Cash Balance61,07454,459Made up of: Bank Accounts and Cash561,07454,459	Receipts from Customers		1,261,069	
Payments to Suppliers(1,30,244)(1,319,155)Income Tax(792)99Interest Withholding Tax paid(49)791Net GST Movement49,844(6,768)Net Cash from Operating Activities15,434(344,223)Cash flow from Investing and Financing Activities(8,819)(30,243)Work in Progress – Fixed AssetsProceeds from Capital Contribution-105,000Net Cash From Investing and Financing Activities(8,819)74,757Net Cash From Investing and Financing Activities(8,819)74,757Net Increase (Decrease) in Cash for the year6,615(269,466)Plus Opening Cash Balance54,459323,925Closing Cash Balance61,07454,459Made up of: Bank Accounts and Cash561,07454,459	Interest		184	Street and the state of the sta
Income Tax(792)99Interest Withholding Tax paid(49)791Net GST Movement49,844(6,768)Net Cash from Operating Activities15,434(344,223)Cash flow from Investing and Financing Activities(30,243)(30,243)Purchase of Property, Plant & Equipment(8,819)(30,243)Work in Progress – Fixed AssetsProceeds from Capital Contribution-105,000Net Cash From Investing and Financing Activities(8,819)74,757Net Increase (Decrease) in Cash for the year6,615(269,466)Plus Opening Cash Balance54,459323,925Closing Cash Balance61,07454,459Made up of: Bank Accounts and Cash561,074Series561,07454,459	Sundry Revenue			151
Interest Withholding Tax paid(49)791Net GST Movement49,844(6,768)Net Cash from Operating Activities15,434(344,223)Cash flow from Investing and Financing Activities15,434(30,243)Purchase of Property, Plant & Equipment Work in Progress – Fixed AssetsProceeds from Capital Contribution-105,000Net Cash From Investing and Financing Activities(8,819)74,757Net Increase (Decrease) in Cash for the year6,615(269,466)Plus Opening Cash Balance54,459323,925Closing Cash Balance61,07454,459Made up of: Bank Accounts and Cash561,074State State St	Payments to Suppliers		(1,300,244)	
Interest Vithinotaing Fax paid49,844(6,768)Net GST Movement49,844(6,768)Net Cash from Operating Activities15,434(344,223)Cash flow from Investing and Financing Activities15,434(30,243)Purchase of Property, Plant & Equipment Work in Progress – Fixed Assets(8,819)(30,243)Proceeds from Capital Contribution-105,000Net Cash From Investing and Financing Activities(8,819)74,757Net Increase (Decrease) in Cash for the year6,615(269,466)Plus Opening Cash Balance54,459323,925Closing Cash Balance61,07454,459Made up of: Bank Accounts and Cash561,07454,459	Income Tax		(792)	
Net Cash from Operating Activities15,434(344,223)Cash flow from Investing and Financing Activities15,434(344,223)Purchase of Property, Plant & Equipment Work in Progress – Fixed Assets(8,819)(30,243)Proceeds from Capital Contribution-105,000Net Cash From Investing and Financing Activities(8,819)74,757Net Increase (Decrease) in Cash for the year6,615(269,466)Plus Opening Cash Balance54,459323,925Closing Cash Balance61,07454,459Made up of: Bank Accounts and Cash561,074State State	Interest Withholding Tax paid			
Cash flow from Investing and Financing Activities(8,819)(30,243)Purchase of Property, Plant & Equipment Work in Progress – Fixed Assets(8,819)(30,243)Proceeds from Capital Contribution105,000105,000Net Cash From Investing and Financing Activities(8,819)74,757Net Increase (Decrease) in Cash for the year6,615(269,466)Plus Opening Cash Balance54,459323,925Closing Cash Balance61,07454,459Made up of: Bank Accounts and Cash561,074State State	Net GST Movement		· · · · ·	
Activities(8,819)(30,243)Purchase of Property, Plant & Equipment(8,819)(30,243)Work in Progress – Fixed AssetsProceeds from Capital Contribution-105,000Net Cash From Investing and Financing Activities(8,819)74,757Net Increase (Decrease) in Cash for the year6,615(269,466)Plus Opening Cash Balance54,459323,925Closing Cash Balance61,07454,459Made up of: Bank Accounts and Cash561,074561,07454,459	Net Cash from Operating Activities		15,434	(344,223)
Activities(8,819)(30,243)Purchase of Property, Plant & Equipment(8,819)(30,243)Work in Progress – Fixed AssetsProceeds from Capital Contribution-105,000Net Cash From Investing and Financing Activities(8,819)74,757Net Increase (Decrease) in Cash for the year6,615(269,466)Plus Opening Cash Balance54,459323,925Closing Cash Balance61,07454,459Made up of: Bank Accounts and Cash561,074State State Stat				
Purchase of Property, Plant & Equipment(8,819)(30,243)Work in Progress – Fixed AssetsProceeds from Capital Contribution-105,000Net Cash From Investing and Financing Activities(8,819)74,757Net Increase (Decrease) in Cash for the year6,615(269,466)Plus Opening Cash Balance54,459323,925Closing Cash Balance61,07454,459Made up of: Bank Accounts and Cash561,074561,07454,459				
Work in Progress – Fixed Assets-Proceeds from Capital Contribution-Net Cash From Investing and Financing Activities(8,819)74,757Net Increase (Decrease) in Cash for the year6,615(269,466)Plus Opening Cash Balance54,459323,925Closing Cash Balance61,07454,459Made up of: Bank Accounts and Cash561,07454,459			(0.040)	(20.242)
Proceeds from Capital Contribution-105,000Net Cash From Investing and Financing Activities(8,819)74,757Net Increase (Decrease) in Cash for the year6,615(269,466)Plus Opening Cash Balance54,459323,925Closing Cash Balance61,07454,459Made up of: Bank Accounts and Cash561,074Section 100054,45954,459			(8,619)	(30,243)
Net Cash From Investing and Financing Activities(8,819)74,757Net Increase (Decrease) in Cash for the year6,615(269,466)Plus Opening Cash Balance54,459323,925Closing Cash Balance61,07454,459Made up of: Bank Accounts and Cash561,074561,07454,459	•		-	105 000
Net Increase (Decrease) in Cash for the year6,615(269,466)Plus Opening Cash Balance54,459323,925Closing Cash Balance61,07454,459Made up of: Bank Accounts and Cash561,074561,07454,459			(9.940)	
Plus Opening Cash Balance54,459323,925Closing Cash Balance61,07454,459Made up of: Bank Accounts and Cash561,074561,07454,459	Net Cash From Investing and Financing Activities		(0,019)	14,151
Plus Opening Cash Balance54,459323,925Closing Cash Balance61,07454,459Made up of: Bank Accounts and Cash561,074561,07454,459			0.045	(200 400)
Closing Cash Balance61,07454,459Made up of: Bank Accounts and Cash561,07454,459	Net Increase (Decrease) in Cash for the year		6,615	(209,400)
Closing Cash Balance61,07454,459Made up of: Bank Accounts and Cash561,07454,459	Dive Onening Cash Delance		54 450	323 025
Made up of: Bank Accounts and Cash 5 61,074 54,459	Plus Opening Cash Balance		54,459	323,923
Made up of: Bank Accounts and Cash561,07454,459	Closing Cash Balance		61,074	54,459
Bank Accounts and Cash         5         61,074         54,459			· · · ·	March 1 and 1 and
Bank Accounts and Cash         5         61,074         54,459	Made up of:			
		5	61,074	54,459
01,074 04,400		-	61,074	54,459

The accompanying notes form part of these financial statements; all figures are exclusive of GST unless otherwise stated

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Manawatu-Wanganui LASS Ltd. Annual Report 2017

#### Manawatu-Wanganui LASS Limited Notes to the Financial Statements For the Year Ended 30 June 2017

#### STATEMENT OF ACCOUNTING POLICIES

#### **Reporting Entity**

Manawatu-Wanganui LASS Ltd. (MW LASS Ltd.) is an exempt Council Controlled Organisation (CCO), owned equally by six District Councils and one Regional Council in the Manawatu-Wanganui Region. MW LASS Ltd. was incorporated on 21 October 2008, and commenced trading after 30 June 2009. MW LASS Ltd. was primarily incorporated for the purposes of a local authority shared services facility, and has designated itself a Public Benefit Entity (PBE), in keeping with the designations of member shareholders.

The Financial Statements are those of MW LASS Ltd., for the year ended 30 June 2017, and were authorised for issue by the Board of Directors on 11 September 2017.

#### Public Benefit Entity Simple Format Reporting

MW LASS Ltd. qualifies for Public Benefit Simple Format Reporting – Accrual (PBE-SFR-A) on the basis that the Company is not publically accountable (as defined) and has total annual expenses of less than \$2 million.

#### **Basis of Preparation of the Financial Statements**

The Financial Statements have been prepared on the going concern basis, and the accounting policies have been applied consistently throughout the period. The Financial Statements have been prepared on a historical cost basis. All transactions in the Financial Statements are reported using the accrual basis of accounting.

#### **Statement of Compliance**

The Financial Statements of MW LASS Ltd. have been prepared in accordance with the requirements of the Local Government Act 2002 and the Companies Act 1993, which include the requirement to comply with New Zealand Generally Accepted Accounting Practice (NZGAAP).

The Financial Statements have been prepared in accordance with Tier 3 Public Benefit Entity (PBE) Standards.

These Financial Statements comply with PBE Standards.

#### **Presentation Currency and Rounding**

The Financial Statements have been prepared in New Zealand dollars and there will be rounding in the numbers in the financial statements, as the financial model used calculates to the cent but the annual report is rounded to the nearest dollar.

The functional currency of MW LASS Ltd. is New Zealand Dollars (NZD).

#### **Changes in Accounting Policies**

The accounting policies set out below have been applied consistently to all periods presented in these financial statements.

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There have been no significant changes in accounting policies.

#### **Capital Management**

MW LASS Ltd.'s capital is its equity (or member Councils' funds), which comprise retained earnings. This is represented by MW LASS Ltd.'s net assets.

The activities of MW LASS Ltd. are governed by its Board of Directors which requires MW LASS Ltd. to manage its revenues, expenses, assets, liabilities, investments, and general financial dealings, prudently, and in a manner that promotes the current and future interests of the member councils. This approach is confirmed through the Operational Plan.

MW LASS Ltd.'s Operational Plan also identifies the accounting principles, activities and annual budgets, and sets out the sources and level of funding necessary to achieve these.

There are no imposed capital requirements that MW LASS Ltd. is subject to.

#### **Summary of Significant Accounting Policies**

#### Revenue

Revenue is measured at the fair value of consideration received or receivable. Members Contributions and Other forms of Revenue (excluding investment revenue), including fees, charges, and other revenues are recognised on an accrual basis, in proportion to the stage of completion at balance date.

Interest revenue is recorded as it is earned.

#### Expenditure

Expenditure is recognised on an accrual basis when the service was provided, or the goods received.

#### **Bank Accounts and Cash**

Bank accounts and cash include; cash on hand, on demand or call deposits, other short-term deposits with original maturities of three months or less, and bank overdrafts.

#### Debtors

Debtors are initially recorded at the amount owed. When it is likely the amount owed (or some portion) will not be collected, a provision for impairment is recognised and the loss is recorded as a bad debt expense.

#### Goods and Services Tax (GST)

MW LASS Ltd. is registered for GST; these financial statements are presented net of GST, except for receivables and payables which are inclusive of GST. Where GST paid is not recoverable, due to it relating to exempt items, the GST inclusive amount is recognised as part of the related asset or expense including the GST relating to investing and financing activities.

The net amount of GST recoverable from, or payable to, the IRD is included as part of receivables or payables in the statement of financial position.

The net GST paid to, or recovered from, the Inland Revenue Department is recognised as an item in operating cash flow in the statement of cash flows.

Commitments and contingencies are disclosed exclusive of GST.

#### **Income Tax**

Income tax expenses calculated using the taxes payable method. As a result no allowance is made for deferred tax. Tax expense includes the current tax liability and adjustments to prior year tax liabilities.

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### **Creditors and Accrued Expenses**

Creditors and accrued expenses are measured at the amount owed.

#### Property, Plant & Equipment

### Additions

The cost of an item of property, plant and equipment is recognised as an asset if, and only if, it is probably that future economic benefits or service potential associated with the item will flow to MW LASS Ltd., and the cost of the item can be measured reliably. In most instances, such items are recognised at cost. Where an asset if acquired at no, or nominal, cost, it is recognised at fair value as at the date of acquisition.

### Disposals

Gains and losses on disposals are determined by comparing the proceeds with the carrying value of the asset. Gains and losses on disposals are included in the statement of financial performance. Where revalued assets are sold, the amounts included in asset revaluation reserves in respect of those assets, are transferred to retained earnings.

#### Depreciation

Operation assets as listed below are depreciated on the straight-line basis at rates that will write off the cost (or valuation) less their estimated residual values, over their useful lives, as follows;

Communicatio	on, computer and heating equipment	5 - 20 years
Furniture, fitti	ngs and leasehold improvements	6 - 15 years
Other Assets	- Plant & Machinery	10 years
	<ul> <li>Equipment and electronics (other)</li> </ul>	8 - 12.5 years

### Leases

#### **Operating Leases**

An operating lease is a lease that does not transfer automatically all the risks and rewards incidental to ownership of an asset. Where MW LASS Ltd. is the lessee, lease payments under an operating lease are recognised as an expense on a straight line basis over the lease term.

#### **Impairment of Non-Financial Assets**

Assets that have a finite life are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. Where there is an indicator of impairment, the asset's recoverable amount is estimated. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value, less costs to sell, and its value in use.

# Notes to the Financial Statements for the Year Ended 30 June 2017

11	Archives Central Project Revenue and Experiature		
	datas necessar and the new endering control to the second se	Actual	Actual
	Revenue	2016-17	2015-16
	Copying Revenue	507	106
	Levies Revenue	378,256	297,122
	Rent Revenue	13,180	11,500
	Sundry Revenue	560	151
	Total Revenue	392,503	308,879
	Expenditure		
	Conferences & Workshops	212	1,103
	Consultants Expenses	38	275
	Depreciation	9,718	5,809
	IT Expense	11,380	13,599
	Meetings	130	90
	Other Staff Expenses	4,640	-
	Packaging & Storage Items	10,409	6,448
	Printing and Stationery	7,295	2,029
	Property Expenses	162,524	177,376
	Staff Expenses	142,773	144,552
	Subscriptions	504	494
	Supplies	1,516	1,556
	Tools & Equipment (non capital)	715	113
	Vehicle Running Expenses	377	260
	Total Expenditure	352,231	353,704

#### Archives Central Project Revenue and Expenditure Note 1:

#### Debt Management Central Revenue and Expenditure Note 2:

	Revenue	Actual 2016-17	Actual 2015-16	
	Commission	245,412	202,998	
	Member Contributions	22,000	28,500	
	Sundry Revenue	1,992	2,870	
	Total Revenue	269,404	234,368	
	Expenditure			
	Bank Fees	1,442	984	
	Cleaning, Consumables	3,600	3,615	
	Consulting & Agency Fees/Legal	32,897	7,991	
	Depreciation	4,145	2,715	
	Furniture & Equipment	1,158		
	Information/Subscription Expenses	270	1,177	
	IT/Computing Expenses	201	90	
	IT Software	5,538	3,182	
	Management Overhead	3,132	5,574	
	Photocopying & Stationery	9,921	7,908	
	Power Gas	1,380	1,560	
	Rent	3,600	3,600	
	Staff Expenses	164,865	162,428	
	Sundry Expenses	17	646	
	Telecommunications	1,736	1,005	
	Travel Expenses	786	335	
	Vehicle Running Expenses	1,591	1,731	
	Total Expenditure	236,279	204,541	
vatu	I-Wanganui LASS Ltd. Annual Report 2017		2	\$ 11/2 cafu

Note 3:	Shared Services Project Revenue and Expenditure		
		Actual	Actual
	Revenue	2016-17	2015-16
	Acuity Database Services	25,788	9,853
	Aerial Photography	70,244	339,100
	Collaboration Portal Project	11,667	
	Eroads	82,912	78,250
	Health & Safety	54,933	41,200
	Regional Procurement Project	7,625	_
	Shared Services Income - Members	145,210	249,410
	Shared Valuation Database - Members	59,120	25,776
	Shared Valuation Database - Non Members	52,676	54,612
	Total Revenue	510,175	798,201
		,	100,201
	Expenditure		
	Acuity Database Services	51,576	9,853
	Aerial Photography	136,514	272,830
	Collaboration Portal Project	11,667	
	Eroads	82,912	78,250
	Health & Safety	54,933	41,200
	Regional Procurement Project	7,625	
	Shared Services Expenses	145,210	255,479
	Shared Valuation Database Expenses	59,120	51,576
	Total Expenditure	549,557	709,188
		0.10,001	100,100
Note 4:	Income Tax	<u>2016-17</u>	2015-16
	Current Tax	<u></u>	2010-10
	Adjustments to Current Tax in Prior Years	-	_
	Income Tax Liability		
	· · · · · · · · · · · · · · · · · · ·		
Relations	ship between Current Income Tax Expense and		
Accounti	ing Surplus		
	Net Surplus/(deficit) before Tax	4,255	(21,370)
	Tax at 28%	1,191	(5,984)
	Plus/(less) Tax effects of:		
	Non-Temporary Adjustments	-	_:
	Temporary Adjustments	17,591	(16,673)
	Unrecognised tax losses	(18,782)	22,657
	Current Income Tax Expense	-	-
	Unused tax losses of \$13,837 (2016; \$80,916) are availa	ble to carry forwa	ard and
	offset against future taxable income		
Note 5:	Bank Accounts and Cash	<u>2016-17</u>	2015-16
	Call Account	23,214	22,088
	Current Account	19,265	29,353
	Debt Recovery Account	18,445	2,868
	Petty Cash	150	150
	Total Bank Accounts and Cash	61,074	54,459
			,
Note 6:	Trade and Other Receivables	<u>2016-17</u>	<u>2015-16</u>
	Related Parties	336,269	362,876
	Non-Related Parties	7,347	17,143
	Accrued Revenue	20,537	1,654
		364,153	381,673
	-	004,100	001,070

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## Note 3: Shared Services Project Revenue and Expenditure

## Note 7: Property Plant and Equipment

		Communication,		
	Furniture, Fittings	Computer and		
	and Leasehold	Heating	Other	
	Improvements	Equipment	Assets	Total
Carrying amount as of 1 July 2016	48,544	29,700	3,259	81,503
Additions	2,084	6,069	-	8,153
Work In Progress	-	(6,069)	-	(6,069)
Disposals (net of accumulated		-	_	-
depreciation)				
Depreciation Expense	(3,207)	(9,937)	(638)	(13,863)
Carrying amount as of 30 June	47,341	19,763	2,621	69,724
2017	47,541	10,700	2,022	
Carrying amount as of 1 July 2015	23,231	25,922	3,895	53,048
Additions	27,205	3,705	-	30,910
Work In Progress	-	6,069	-	6,069
Disposals (net of accumulated		_	_	_
depreciation)	-	-		
Depreciation Expense	(1,892)	(5,995)	(636)	(8,523)
Carrying amount as of 30 June 2016	48,544	29,700	3,259	81,503
2010				

Trade and Other Payables	2016-17	<u>2015-16</u>
-	131,523	164,734
	177,190	190,019
	308,713	354,753
	49,267	53,368
	-	28,524
Total Trade and Other Payables	357,980	436,645
	Trade and Other PayablesAccrued ExpensesTrade PayablesTotal Trade Payables and AccrualsIncome in AdvanceCredit Notes Payable (all related parties)Total Trade and Other Payables	Accrued Expenses131,523Trade Payables177,190Total Trade Payables and Accruals308,713Income in Advance49,267Credit Notes Payable (all related parties)-

#### Note 9: Debt Holding Account:

The Debt Holding Account of \$18,382 (last year \$2,517) reflects the balance of the Debt Recovery bank account which relates to money collected by Debt Management Central and is to be paid onto the appropriate Council customer to which the debt was collected on behalf of. \$9,170 (last year \$2,517) is held on hand for related parties.

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### Note 10: Equity

There are 112 shares of no par value on issue. All rights to vote, alter the constitution, appoint and remove directors, approve amalgamations and major transactions participate in distributions, and share in any surplus assets, attach equally to all of the shares on issue.

2017	2016
112,000	7,000
-	105,000
112,000	112,000
15,004	36,374
4,255	(21,370)
19,259	15,004
131,259	127,004
	112,000 

## Note 11: Related Parties

Related party disclosures have not been made for transactions with related parties that are within a normal supplier or client/recipient relationship on terms and conditions no more or less favourable than those that it reasonable to expect MW LASS Ltd. would have adopted in dealing with the part at arm's length in the same circumstances.

### Note 12: Commitments

As at balance date MW LASS Ltd. has an operating lease commitment as Lessee totalling \$1,365,792 covering the balance of a 15 year lease of Feilding premises from the Manawatu District Council for the MW LASS Ltd. Building (Last year \$1,499,040). This is summarised in the following table:

	Period to	2016-17	2015-16
Less than, and up to one year	30/06/2018	133,248	133,248
Two to five years	30/06/2022	532,992	532,992
Greater than five years	30/09/2027	699,552	832,800
		1,365,792	1.499.040

## Note 13: Contingencies

At balance date there were no contingent issues outstanding (last year nil).

#### Note 14: Events after Balance Date

There are no significant events after the balance sheet date. (Last year nil)

## Note 15: Specific Disclosures

There was no staff receiving remuneration in excess of \$100,000. (last year nil) MW LASS Ltd. recognised audit fees of \$8,553 (last year \$6,847) for the 2016-17 annual report and accounts.

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# Manawatu-Wanganui LASS Limited Statement of Intent (SOI) For the Year Ended 30 June 2017

As MW LASS Ltd. (the Company) is an exempt Council Controlled Organisation, no reporting under this subject is required.

(At the Directors' meeting on 23 May 2016, it was resolved that all member Council's confirm the exemption of Manwatu-Wanganui LASS Limited from being a Council Controlled Organisation (CCO) for a further three years to 30 June 2019.)

# **Independent Auditor's Report**

# To the readers of Manawatu-Wanganui LASS Limited's financial statements for the year ended 30 June 2017

The Auditor-General is the auditor of Manawatu-Wangnaui LASS Limited (the company). The Auditor-General has appointed me, Debbie Perera using the staff and resources of Audit New Zealand, to carry out the audit of the financial statements of the company on his behalf.

# Opinion

We have audited the financial statements of the company on pages 5 to 14 that comprise the statement of financial position as at 30 June 2017, the statement of financial performance and statement of cash flows for the year ended on that date and the notes to the financial statements that include accounting policies and other explanatory information.

In our opinion, the financial statements of the company:

- present fairly, in all material respects:
  - its financial position as at 30 June 2017; and
  - o its financial performance and cash flows for the year then ended; and
- comply with generally accepted accounting practice in New Zealand in accordance with the Public Benefit Entity Simple Format Reporting – Accrual (Public Sector) Standard.

Our audit was completed on 11 September 2017. This is the date at which our opinion is expressed.

The basis for our opinion is explained below. In addition, we outline the responsibilities of the Board of Directors and our responsibilities relating to the financial statements, we comment on other information and we explain our independence.

## **Basis for opinion**

We carried out our audit in accordance with the Auditor-General's Auditing Standards, which incorporate the Professional and Ethical Standards and the International Standards on Auditing (New Zealand) issued by the New Zealand Auditing and Assurance Standards Board. Our responsibilities under those standards are further described in the Responsibilities of the auditor section of our report.

We have fulfilled our responsibilities in accordance with the Auditor-General's Auditing Standards.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

# Responsibilities of the Board of Directors for the financial statements

The Board of Directors is responsible on behalf of the company for preparing financial statements that are fairly presented and that comply with generally accepted accounting practice in New Zealand. The Board of Directors is responsible for such internal control as it determines is necessary to enable it to prepare financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Board of Directors is responsible, on behalf of the company, for assessing the company's ability to continue as a going concern. The Board of Directors is also responsible for disclosing, as applicable, matters related to going concern and using the going concern basis of accounting, unless the Board of Directors intends to liquidate the company or to cease operations, or has no realistic alternative but to do so.

The Board of Directors' responsibilities arise from the Companies Act 1993.

## Responsibilities of the auditor for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements, as a whole, are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit carried out in accordance with the Auditor-General's Auditing Standards will always detect a material misstatement when it exists. Misstatements are differences or omissions of amounts or disclosures, and can arise from fraud or error. Misstatements are considered material if, individually or in the aggregate, they could reasonably be expected to influence the decisions of readers taken on the basis of these financial statements.

We did not evaluate the security and controls over the electronic publication of the financial statements.

As part of an audit in accordance with the Auditor-General's Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. Also:

- We identify and assess the risk of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- We obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the company's internal control.
- We evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Board of Directors.
- We conclude on the appropriateness of the use of the going concern basis of accounting by the Board of Directors and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast

significant doubt on the company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements, or if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the company to cease to continue as a going concern.

• We evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the Board of Directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Our responsibilities arise from the Public Audit Act 2001.

## **Other information**

The Board of Directors is responsible for the other information. The other information comprises the information included on pages 3 to 4 and page 15, but does not include the financial statements, and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of audit opinion or assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information. In doing so, we consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on our work, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

## Independence

We are independent of the company in accordance with the independence requirements of the Auditor-General's Auditing Standards, which incorporate the independence requirements of Professional and Ethical Standard 1 (Revised): Code of Ethics for Assurance Practitioners issued by the New Zealand Auditing and Assurance Standards Board.

Other than in our capacity as the auditor, we have no relationship with, or interests in, the company.

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Debbie Perera Audit New Zealand On behalf of the Auditor-General Palmerston North, New Zealand



# **Summary of Information** PRIORITY BUILDINGS – EARTHOUAKE PRONE BUILDINGS

Reason for the Proposal

The system for identifying and managing earthquake-prone buildings changed on 1 July 2017. The new system prioritises identification and remediation of earthquake-prone buildings that either pose a high risk to life safety, or are critical to recovery in an emergency.

Council must consult on whether buildings are priority buildings due to their location, and the potential impact of their failure in an earthquake on people. Specifically, vehicular and pedestrian thoroughfares with sufficient traffic to warrant prioritisation

Priority buildings must be identified and remediated in half the usual time, to reduce the risks to life safety more promptly. This means that Council must identify potentially earthquake-prone priority buildings in this district within 2.5 years, and building owners must strengthen or demolish earthquake-prone priority buildings within 7.5 years<sup>1</sup>.

Council has proposed areas in Bulls, Turakina Marton, Hunterville and Taihape which it considers have sufficient vehicular or pedestrian access to warrant prioritisation. See attached maps.

Council would like comment on the following questions.

# Questions

- 1. Do you agree with the thoroughfares identified for prioritisation?
- 2. If not, which thoroughfares do you disagree with and why?
- 3. Are there any other thoroughfares that meet the criteria but are not listed?

# **More Information**

# Where to get a copy of the Statement of Proposal

The Statement of Proposal may be collected from Council's libraries in Bulls, Marton and Taihape, from the Council's Main Office in Marton, or from the Council's website <u>www.rangitikei.govt.nz</u>. You may request a copy be posted to you by calling 0800 422 522.

<sup>&</sup>lt;sup>1</sup> From the date the earthquake-prone building notice is issued.

# **Period for Consultation**

Written submissions on the proposal may be made from **until 12pm noon 3 November 2017**.

Those who make a written submission may choose to make an oral submission. Hearings of oral submissions are scheduled for **Thursday 30 November 2017 at the Council Chambers in Marton**. Please indicate on your submission form if you wish to speak to your submission.

If you have any questions please contact Johan Cullis, Environment and Regulatory Services Team Leader on 0800 422 522.



# **Statement of Proposal** PRIORITY BUILDINGS – EARTHQUAKE PRONE BUILDINGS

# Introduction

The system for identifying and managing earthquake-prone buildings changed on 1 July 2017, when the Building (Earthquake-prone Buildings) Amendment Act 2016 came into force. The new system ensures the way our buildings are managed for future earthquakes is consistent across the country, and provides more information for people using buildings. There are new requirements, powers and time frames to address earthquake-prone buildings.

The new system prioritises identification and remediation of earthquake-prone buildings that either pose a high risk to life safety, or are critical to recovery in an emergency. Certain hospital, emergency, and education buildings that are earthquake prone will be 'priority buildings'. Other earthquake-prone buildings may be priority buildings due to their location, and the potential impact of their failure in an earthquake on people. These buildings must be identified with community input. Priority buildings must be identified and remediated in half the usual time, to reduce the risks to life safety more promptly.

Council seeks your feedback on proposals for roads, footpaths and other thoroughfares that should be prioritised. Council also seeks your views on whether there are any other routes that should be included.

This consultation is undertaken in accordance with section 133AF(2)(a) and (b) of the Building Act 2004, which requires Council to use the special consultative procedure in section 83 of the Local Government Act 2002 to identify certain priority buildings.

# New system for managing earthquake-prone buildings

The Building (Earthquake-prone Buildings) Amendment Act 2016 came into force on 1 July 2017. It changes the current system for identifying and remediating earthquake-prone buildings.

The new system ensures the way our buildings are managed for future earthquakes is consistent across the country, and provides more information for people using buildings, such as notices on earthquake-prone buildings and a public register. Owners of earthquake-prone buildings will be required to take action within certain time frames depending on the seismic risk area their building is located in. Affected owners will be contacted by Council.

Rangitikei District has been categorised as a high seismic risk area. This means that Council must identify potentially earthquake-prone buildings within 5 years, and building owners must strengthen or demolish earthquake-prone buildings within 15 years<sup>1</sup>.

<sup>&</sup>lt;sup>1</sup> from the date the earthquake-prone building notice is issued.

# More information about the new system can be found at:

https://www.building.govt.nz/managing-buildings/managing-earthquake-prone-buildings/

# Priority buildings pose a high risk to life safety, or are critical to recovery in an emergency

The new system prioritises identification and remediation of earthquake-prone buildings that either pose a high risk to life safety, or are critical to recovery in an emergency. These buildings are called 'priority buildings'. Priority buildings must be identified and remediated in half the time allowed for other earthquake-prone buildings, to reduce the risks to life safety more promptly.

This means that Council must identify potentially earthquake-prone *priority* buildings in this district within 2.5 years, and building owners must strengthen or demolish earthquake-prone *priority* buildings within 7.5 years<sup>2</sup>.

Certain hospital, emergency, and education buildings that are earthquake prone are likely to be priority buildings. Some other buildings may also be priority buildings due to their location, and the potential impact of their failure in an earthquake on people.

Further guidance on priority buildings is available at: <u>https://www.building.govt.nz/managing-buildings/managing-earthquake-prone-buildings/resources/</u>

# Why we're consulting

# Your input is required to identify some priority buildings

To determine which other buildings may be priority buildings, Council must identify thoroughfares have sufficient vehicular or pedestrian traffic to warrant prioritisation, if part of a URM building were to fall onto them in an earthquake

Your views on the acceptable level of risk, our buildings, and their uses will inform Council's decision on which thoroughfares and routes to prioritise.

This consultation is in accordance with section 133AF(2)(a) and 133AF(2)(b) of the Building Act 2004, which require Council to use the special consultative procedure in section 83 of the Local Government Act 2002 to identify these priority buildings.

# Have your say

Written submissions on the proposals may be made from **until 12pm noon 3 November 2017**. Those who make a written submission may choose to make an oral submission. Hearings of oral submissions are scheduled for **Thursday 30 November 2017 at the Council Chambers in Marton**. Please indicate on your submission form if you wish to speak to your submission.

<sup>&</sup>lt;sup>2</sup> From the date the earthquake-prone building notice is issued.

# Proposal

# Vehicular and pedestrian thoroughfares with sufficient traffic to warrant prioritisation

Council has applied the following criteria to identify roads, footpaths or other thoroughfares to be prioritised:

# 1. Retail Shopping Core Maps from the Rangitikei District Plan 2013

## and/or

# 2. High pedestrian areas (people not in vehicles)

Description of use	Description of area	Example of application to city or metropolitan area	Example of application to small town or rural area
Areas relating to social or utility activities	Areas where shops or other services are located	City and suburban areas with shops, cafes, restaurants, bars, theatres and malls	Areas such as the shopping area on the main street, the local pub, community centre
Areas relating to work	Areas where concentrations of people work and move around	Areas around office buildings or other places of work where there is a concentration of workers	Areas around businesses in small towns and rural areas where there is a concentration of workers in numbers larger than small shops or cafes
Areas relating to transport	Areas where concentrations of people access transport	Areas around transport hubs, train stations, bus stops, car parks	Areas around bus stops, train stations, tourist centres
Key walking routes	Key walking routes that link areas where people are concentrated	Routes from transport hubs or other areas relating to transport to areas where shops, other services or areas people work are located	Routes from bus stops or other areas relating to transport to areas where shops, other services or areas people work are located

## and/or

3. Areas with high vehicular traffic (people in motor	vehicles/on bikes)
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Description of use	Description of area	Example of application to city or metropolitan area	Example of application to small town or rural area
Key traffic routes	Key traffic routes regularly used by vehicles including public transport	Central business district streets, well trafficked suburban streets, arterial routes, heavy use bus routes	Well trafficked main streets or sections of state highways, arterial routes
Areas with concentrations of vehicles	Areas where high concentrations of vehicles build up	Busy intersections, areas where traffic builds up at peak hours	Busy intersections

## and/or

# 4. Potential for part of an unreinforced masonry building to fall onto the identified thoroughfare<sup>3</sup>.

Council seeks your views on whether the following roads, footpaths and other thoroughfares have sufficient traffic to warrant prioritisation. It also seeks your views on whether there are any other thoroughfares that should be included.

Based on there being sufficient traffic and the potential for part of an unreinforced masonry building to fall, Council proposes the following thoroughfares in Bulls, Turakina, Marton, Hunterville and Taihape be prioritised:

INSERT MAPS HERE ONCE FINALISED

## Questions

- 1. Do you agree with the thoroughfares identified for prioritisation?
- 2. If not, which thoroughfares do you disagree with and why?
- 3. Are there any other thoroughfares that meet the criteria but are not listed?

<sup>&</sup>lt;sup>3</sup> An unreinforced masonry (URM) building has masonry walls that do not contain steel, timber or fibre reinforcement. URM buildings are older buildings that often have parapets, as well as verandas, balconies, decorative ornaments, chimneys and signs attached to their facades (front walls that face onto a street or open space).

# What happens next?

Following the period of written submissions and the oral submissions, Council will consider the feedback received and make a decision. Once priority thoroughfares have been finalised, Council will look at buildings on those thoroughfares to determine whether they are potentially earthquake prone in accordance with the EPB methodology<sup>4</sup>. Affected building owners will be notified. Owners of potentially earthquake-prone buildings, whether a priority building or not, have 12 months to provide an engineering assessment. Council will then determine whether the building is earthquake prone, and notify the building owner of remediation requirements.

# **Further information**

Further information on the new system for managing earthquake-prone buildings can be found at: <u>https://www.building.govt.nz/managing-buildings/managing-earthquake-prone-buildings/</u>

# Where to get a copy of the summary of information and submission form

The Summary of Information (and submission form) may be Council's libraries in Bulls, Marton and Taihape, from the Council's Main Office in Marton, or from the Council's website <u>www.rangitikei.govt.nz</u>. You may request a copy be posted to you by calling 0800 422 522.

If you have any questions, please contact Johan Cullis, Environment and Regulatory Services Team Leader.

<sup>&</sup>lt;sup>4</sup> The EPB methodology is a regulatory tool that sets out the types of buildings that [Council] must identify as potentially earthquake prone.

# **Revised Maps for**

Item 17 Proposed consultation on priority buildings – (Earthquakeprone buildings) Amendment Act

# TABLED DOCUMENT Tabled at <u>Council - veronversed</u> Hem 17 on <u>(28 Sept 2017)</u> Reconversed 50 Ctober 2017.

# **Engagement Plan**

# **Priority buildings - EQPB Legislation**

# Project description and background

The system for identifying and managing earthquake-prone buildings changed on 1 July 2017, when the Building (Earthquake-prone Buildings) Amendment Act 2016 came into force.

The new system prioritises identification and remediation of earthquake-prone buildings that either pose a high risk to life safety, or are critical to recovery in an emergency. Certain hospital, emergency, and education buildings that are earthquake prone will be 'priority buildings'. Other earthquake-prone buildings may be priority buildings due to their location, and the potential impact of their failure in an earthquake on people. These buildings must be identified with community input. Priority buildings must be identified and remediated in half the usual time, to reduce the risks to life safety more promptly.

# **Engagement objectives**

The purpose of the engagement is to obtain the community's view of:

- Whether they agree with the thoroughfares identified for prioritisation.
- If there are thoroughfares they think should be included that have not been.

# Timeframe and completion date

The period of community engagement will be a minimum of four weeks, followed by analysis and reporting back to council, subsequent amendment (if required) and final adoption.

Key project stages	Completion date
Draft proposal developed	21 September 2017
Draft proposal approved for community engagement	5 October 2017
Community engagement (written submissions)	7 October – 7 November 2017
Community engagement (oral submissions)	9 November – Policy/Planning Committee
Analysis of written and oral submissions circulated	24 November
Oral and written submissions considered by Council, final	30 November 2017

Key project stages	Completion date
amendments made, proposal adopted.	
Proposal published	December 2017

# Communities to be engaged with

- The entire Rangitikei District community
- Relevant Community Boards and Community Committees
- Potentially affected building owners

# Engagement tools and techniques to be used

Engagement Spectrum position desired: Consult

Community group or stakeholder	How this group will be engaged
Rangitikei District community	Website Rangitikei Line Printed media Public meeting Display in Broadway
Relevant Community Committee's/ Community Board's.	Officer report
Building owners/occupiers	Letter - invite to meeting/relevant CC/CB meeting
Local real estate agents	Letter – invite to meeting.

# Resources needed to complete the engagement

Resources beyond staff time required for this engagement are:

- notification in the local print media
- the production of printed materials

# **Communication planning**

Key messages

- Statutory requirement
- Want to know community views

## **Reputation risks**

- Communities have a lack of trust and confidence in Council decision-making and that they have been listened to.
- Decisions becoming controversial.
- Lack of clear communication about the proposal may result in the community expectations not being met who this proposal applies to.

# Basis of assessment and feedback to the communities involved

After analysing community input, Council officers will prepare a report outlining the communities' views, and any resulting changes to the draft locations. This will then be referred to Council for consideration prior to final adoption. The feedback to the communities will come after Council adopts the locations. A response will be sent to each person who makes a submission.

Team member	Role and responsibilities	
Michael Hodder	Project sponsor	
Katrina Gray	Project leader	
Katrina Gray	Print media	
Carol Downs	External messaging, communications	
Anna Dellow	IT needs	

# Project team roles and responsibilities

## Criteria

## 1. Retail Shopping Core Maps from the Rangitikei District Plan 2013

## and/or

## 2. High pedestrian areas (people not in vehicles)

Description of use	Description of area	Example of application to city or metropolitan area	Example of application to small town or rural area
Areas relating to social or utility activities	Areas where shops or other services are located	City and suburban areas with shops, cafes, restaurants, bars, theatres and malls	Areas such as the shopping area on the main street, the local pub, community centre
Areas relating to work	Areas where concentrations of people work and move around	Areas around office buildings or other places of work where there is a concentration of workers	Areas around businesses in small towns and rural areas where there is a concentration of workers in numbers larger than small shops or cafes
Areas relating to transport	Areas where concentrations of people access transport	Areas around transport hubs, train stations, bus stops, car parks	Areas around bus stops, train stations, tourist centres
Key walking routes	Key walking routes that link areas where people are concentrated	Routes from transport hubs or other areas relating to transport to areas where shops, other services or areas people work are located	Routes from bus stops or other areas relating to transport to areas where shops, other services or areas people work are located

## 3. Areas with high vehicular traffic (people in motor vehicles/on bikes)

Description of use	Description of area	Example of application to city or metropolitan area	Example of application to small town or rural area
Key traffic routes	Key traffic routes regularly used by vehicles including public transport	Central business district streets, well trafficked suburban streets, arterial routes, heavy use bus routes	Well trafficked main streets or sections of state highways, arterial routes
Areas with concentrations of vehicles	Areas where high concentrations of vehicles build up	Busy intersections, areas where traffic builds up at peak hours	Busy intersections

# 4. Potential for part of an unreinforced masonry building to fall onto the identified thoroughfare<sup>1</sup>.

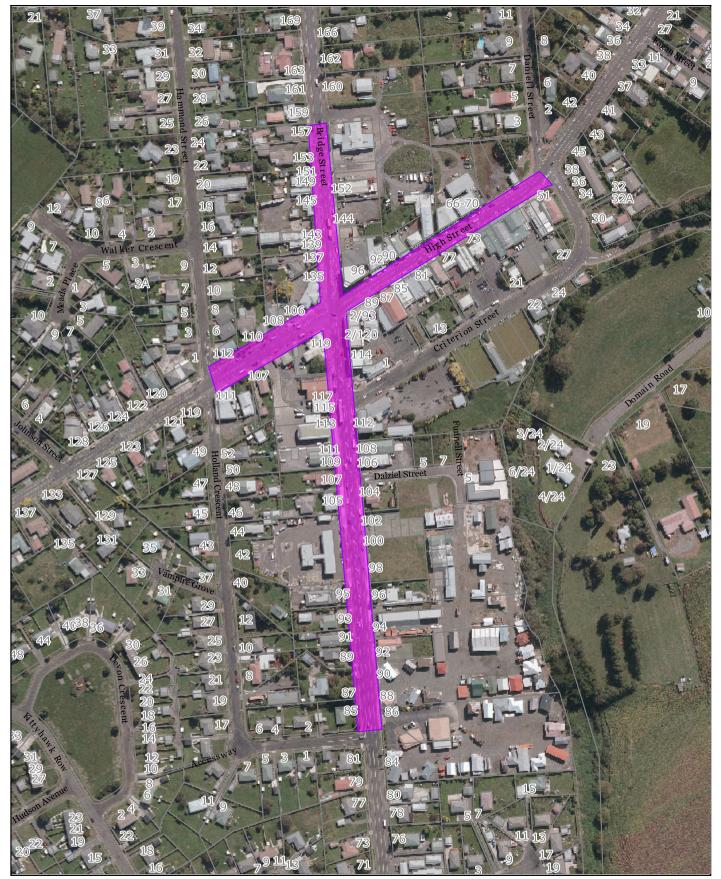
<sup>&</sup>lt;sup>1</sup> An unreinforced masonry (URM) building has masonry walls that do not contain steel, timber or fibre reinforcement. URM buildings are older buildings that often have parapets, as well as verandas,

# Bulls - Priority Area Draft 2

3/10/2017 4:15 PM

Print Date: Print Time:







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# Marton - Priority Areas Draft 2

 Print Date:
 3/10/2017

 Print Time:
 4:19 PM







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# Hunterville - Priority Areas Draft 2

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 3/10/2017

 Print Time:
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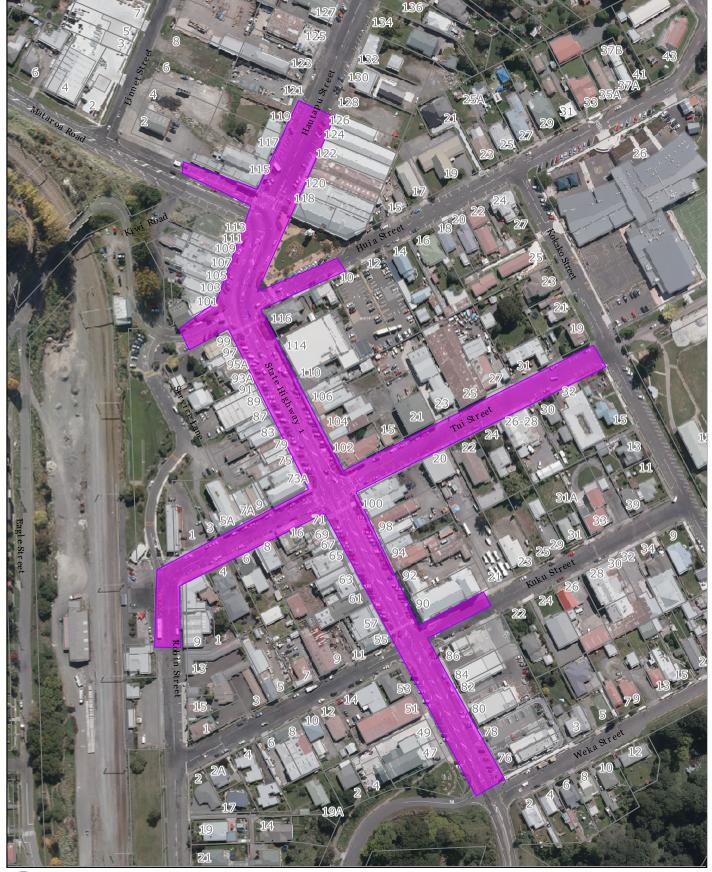
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# Taihape - Priority Areas Draft 2

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 3/10/2017

 Print Time:
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