

# Council Workshop

03 September 2026



**RANGITIKEI**  
DISTRICT COUNCIL

# Agenda

- Mayor's Taskforce for Jobs
- MoU Partner – Taihape Community Development Trust
- Long Term Plan 2027-37



# Taihape Community Development Trust & Mayors Taskforce for Jobs

October 2026



**RANGITIKEI**  
DISTRICT COUNCIL

PRESENTATION TO COUNCIL

# Mayors Taskforce for Jobs

Rangitīkei update | 8 October 2026

KAUPAPA

*“To use the power of localism to develop pathways that build economic wellbeing for our young people”*



# Rangitikei delivers 8% of national MTFJ outcomes

720

employment outcomes delivered in Rangitikei since 2019/20

8%

of all MTFJ outcomes nationally, across 35 councils

186%

of target delivered, 2019/20 to 2025/26

| Year              | Rangitikei target | Rangitikei delivered | National target | National delivered |
|-------------------|-------------------|----------------------|-----------------|--------------------|
| 2019/20 (pilot)   | 30                | 30                   | Nil             | 91                 |
| 2020/21           | 50                | 143                  | 1,150           | 1,511              |
| 2021/22           | 50                | 120                  | 1,450           | 1,624              |
| 2022/23           | 110               | 118                  | 1,450           | 1,706              |
| 2023/24           | 50                | 86                   | 1,111           | 1,404              |
| 2024/25           | 44                | 124                  | 888             | 1,335              |
| 2025/26           | 45                | 84                   | 900             | 1,083              |
| 2026/27 (to date) | 37                | 15                   | 900             | 188                |
| Total delivered   |                   | 720                  |                 | 8,942              |

*Rangitikei figures to be confirmed. 2026/27 is year to date.*

# Opportunities and challenges

## OPPORTUNITIES



### New local businesses

- Solar and wind farms
- Egg farm
- New motel
- New housing and landscaping in Waionuru and Bulls

## CHALLENGES



### It's tough out there

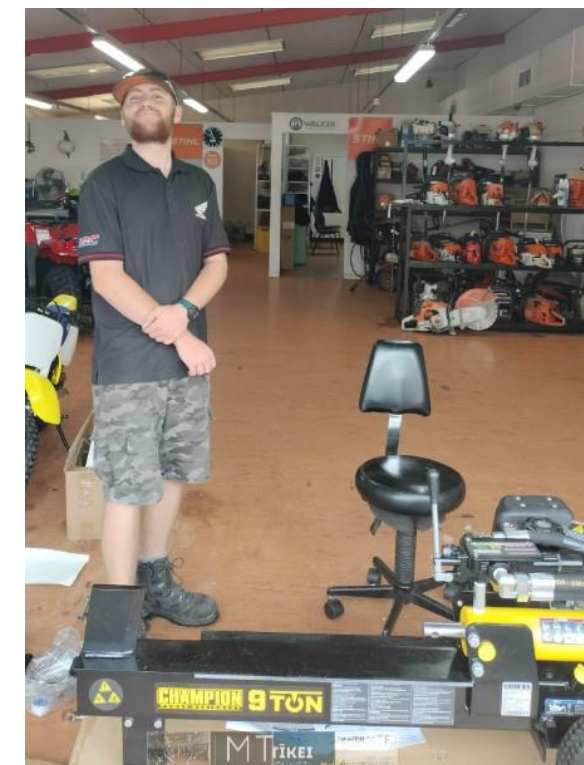
Every year brings new challenges.



### Referral pipeline is tightening

From November, all 18–19-year-olds face a parental assessment at their six-monthly benefit review. This adds to already low referral volume and quality.

# Our year in pictures



TAIHAPE COMMUNITY DEVELOPMENT TRUST

# Annual Activities Report

1 July 2025 – 30 June 2026  
Presented to Rangitikei District Council

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# ACKNOWLEDGEMENT

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Before sharing this year's achievements, the Taihape Community Development Trust would like to acknowledge the passing of our valued Trustee, Ian Rae.

Ian served the Trust and wider community with dedication, generosity, and a genuine commitment to supporting positive outcomes for Taihape and the surrounding district.

Through his guidance, community spirit, and unwavering support, Ian played an important role in shaping the work of the Trust and the initiatives that continue to benefit our community today.

On behalf of the Board, staff, volunteers, and community partners, we express our sincere gratitude for Ian's service, friendship, and contribution.

Our thoughts remain with Ian's whānau, friends, and all those who had the privilege of knowing and working with him.

# OUR PURPOSE

**Strengthening community wellbeing by fostering connection, participation, collaboration, and local development across Taihape and the surrounding district.**

## **CONNECT**

- Community events
- Volunteer support
- Community participation

## **PROMOTE**

- Community communications
- Local business promotion
- District marketing

## **DEVELOP**

- Community projects
- Partnerships and advocacy
- Funding and resource support

## **OUR COMMUNITY OUTCOMES**

✓ Connected Communities

✓ Strong Partnerships

✓ Active Participation

✓ Effective Communication

✓ Vibrant Local Activities

✓ Sustainable Community Development

# YEAR AT A GLANCE

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1 July 2025 – 30 June 2026

**4,200**

Gumboot Day Attendees

**300**

Gumboot Express Visitors

**1,390**

Talk Up Taihape  
Newsletters Distributed

**11**

Local Businesses Supported

**26**

Event Stallholders

**13**

Food Vendors

# KEY ACTIVITIES

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Throughout 2025–2026, the Trust supported community connection, engagement, and local development through events, communications, business promotion, and partnerships.

## COMMUNITY EVENTS

- Gumboot Day 2026
- Community event support

## COMMUNICATIONS

- Talk Up Taihape
- Community notices

## BUSINESS SUPPORT

- Shop Local Rangitīkei
- Local business promotion

## PARTNERSHIPS

- RDC collaboration
- Community organisations

# COMMUNITY IMPACT

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The Trust's activities contributed to stronger community connections, increased participation, enhanced communication, and positive outcomes across the Taihape district.



*Our work continues to bring people together, strengthen connections, and support positive outcomes across the Taihape district.*

# PARTNERSHIPS AND COLLABORATION



## **RANGITĪKEI DISTRICT COUNCIL**

- Supporting Community outcomes
- Consultation promotion



## **LOCAL BUSINESSES**

- Shop Local Rangitīkei
- Business promotion



## **COMMUNITY GROUPS**

- Local initiatives
- Information sharing



## **COMMUNITY DEVELOPMENT**

- Community-led projects
- Wellbeing initiatives



Working together to strengthen community outcomes across the Taihape district.

## COMMUNICATIONS & PROMOTION

The Trust continues to keep the community informed, connected, and engaged through a range of communication and promotion channels.

### TALK UP TAIHAPE

- 1,390 newsletters distributed
- Shared local news, events and opportunities

### COMMUNITY PROMOTION

- Promoted community events and initiatives
- Supported participation across the district

***Effective communication helps create informed, connected, and engaged communities.***



### DIGITAL COMMUNICATIONS

- Shared information through online channels
- Increased visibility of community activities

## TALK UP TAIHAPE

TAIHAPE COMMUNITY DEVELOPMENT TRUST - FEBRUARY 2026

Thank you to all the businesses, groups, and schools that make the Christmas Parade special! Your support brings joy and lasting smiles. We appreciate you and look forward to celebrating many more together!



Christmas Parade



Big thanks to the Taihape Fire Brigade, St John Hato Hone, and Police for making the Lollie Scramble a fantastic event! We had a blast going around the township following Santa and handing out lollies. Special shoutout to Blush Florist & Tussock Country Meats for generously sponsoring the treat!



Taihape Fire Brigade



Community Christmas Lunch

Community Christmas Lunch - What a fantastic day was had by everyone who attended! We're so grateful to the Taihape Rugby & Sports Club, Taihape New World, our local businesses, and all the amazing volunteers who made this event possible. Thank you for helping to create such a joyful celebration!

# LOOKING AHEAD

The Trust remains committed to supporting community connection, development and participation throughout 2026–2027.



## COMMUNITY EVENTS

Continue delivering events that bring people together.



## COMMUNICATIONS

Continue informing and engaging our community.



## COMMUNITY CONNECTIONS & CAPACITY BUILDING

Strengthen partnerships and support community initiatives.



## ECONOMIC DEVELOPMENT

Support local businesses and district promotion.

*Connecting people, supporting local enterprise, and fostering a vibrant, resilient and thriving community.*

# THANK YOU

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Thank you for your ongoing support, partnership and commitment to our community. Together, we are helping to build a connected, vibrant and thriving Taihape district.



Ngā mihi nui

Taihape  
Community  
Development  
Trust



# **LTP 2027-37 Workshop Rating Review Outcomes**

8 October 2026



**RANGITIKEI**  
DISTRICT COUNCIL

# Agenda

- A quick recap on the Rating Review
- Where we got to in September
- UAGC options
- Solar under Utilities
- The Wairoa Case
- Where to next



# A Quick Recap on the Rating Review

- The use of differentials across the region – no consistency
- Other levers – UAGC vs % of CV's of each range that needs to capture?
- Reviewed the Civil Defence Rate – UAC or CV.
- Review the Forestry Contribution for Roothing
- Noted all Three Waters rates would cease as of 01 July 2027



# Where we got to in September

- ✓ Council supported consulting on a UAC for Civil Defence
- ✓ Council acknowledged that there was no consistency with our neighbours on the General Rate allocation
- ✓ Council supported lifting the Forestry differential from 2.7 to 4 to allocate approx. \$500k to this category to better capture the cost of roading

## Council asked for more information on –

- ? Our neighbours UAGC value
- ? Rating for Solar when farming combines solar on farms
- ? Officers to review the Wairoa Case

# Our neighbours UAGC

|                                | RDC        | RUADC      | TRD        | MDC        | HDC        |
|--------------------------------|------------|------------|------------|------------|------------|
| UAGC                           | 765.73     | 938.08     | 690.10     | 595.00     | 1,199.93   |
| Total Dollars Collected (UAGC) | 6,201,677  | 8,643,938  | 6,616,653  | 8,856,818  | 21,195,524 |
| Rating Units                   | 8,099      | 9,214      | 9,588      | 14,885     | 17,664     |
|                                |            |            |            |            |            |
| Total Rates Collected          | 43,794,821 | 42,985,850 | 42,985,000 | 54,555,000 | 73,852,000 |
| Percentage of total Rates      | 14%        | 20%        | 15%        | 16%        | 28.7%      |

Outlier as no UAGC – only Uniform Annual Charges

# Options for UAGC

- Status quo – increase annually based on average total rates percentage increase

OR an alternative?

- Increase UAGC based on average General Rate increase  
e.g. UAGC + General Rate = 16,657,783 (UAGC = \$6,201,677 (37%))  
Could be a 40/60 split.

OR

- Set a set targeted cap for the UAGC/UAC's – e.g. 28% (currently 22% likely to sit around 26% post 3 waters). Moving it closer to the 30% cap.

# Lets talk Solar

- Officers have spoken with QV. Currently potentially three in our district. But none have been constructed yet
- QV indicated that it may be possible to have the land apportioned – pastoral vs solar across a property
- Solar comes under ‘Utilities’ (differential of 1.5 in General Rate)
- Still a work in progress, but we could include it under Utilities if Council wished



# Lets talk Wairoa

- Need to look to Section 101 (3) of the LGA (2002), noting it does not require a general rate to be determined by a cost-benefit calculation.
- But Council must consider how forestry adds additional burden or gains additional benefit. It can consider a community wellbeing approach.
- Note: Wairoa is a forestry-heavy district. Rangitīkei District is not.
- It does not have to match dollar for dollar but there needs to be a *consideration* and it needs to be demonstrated in the Revenue & Financing Policy.
- We need to consider the benefit, exacerbator considerations, affordability, community wellbeing and the overall impact of the allocation of rates liability.
- Roading, yes – we have evidence. General Rate – the evidence may not stack



# Where to Next?

Retain the UAGC calculation as is?

Note the Option of Solar within Utilities?

Forestry lift the Roading Differential to 4.0?

Apply a Forestry differential to General Rate?



# Comms & engagement update



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DISTRICT COUNCIL

# Comms approach

The environment councils operate in is changing, but we don't quite know how. So, rather than focus on uncertainty... our LTP 2027-37 focus will be on the things Council does that will outlive any reform.

Our communications principles:

- Build a shared understanding of what an LTP is and why this one in particular matters.
- Keep the focus on services, affordability, assets and responsible use of public money.
- Make the evidence, costs and trade-offs behind key decisions easier to understand.

*We don't need to know exactly what local government will look like in 2030 to make good decisions for Rangitīkei in 2027.*



# Engagement approach

Some councils are running broad pre-engagement now - for example, Whanganui District Council has been asking its community about service levels, trade-offs and future rates choices ahead of formal LTP consultation.

We're choosing not to ask broad questions like this before the key choices are defined. This is because..

- We don't want to ask questions Council already has enough information to answer.
- We don't want to create engagement fatigue.
- We have a small team and need to focus our limited capacity where community input can genuinely influence the plan.



# What's happening next

| Now-December – Building understanding & creating foundation                                                                                                                                                                        | Before Christmas                                      | Jan-Feb – prep and plan for consultation                                                                                                                                                   | 11 March- 12 April |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|
| <ul style="list-style-type: none"><li>• Narrative + key message bank – knuckle down the story we're telling</li><li>• FAQs</li><li>• Develop web hub</li><li>• Equip EMs/staff</li><li>• Creative development + toolkit.</li></ul> | Consultation document drafted – including key choices | <ul style="list-style-type: none"><li>• Turn key choices into clear consultation content and ways to generate engagement</li><li>• Comms &amp; engagement plan for consultation.</li></ul> | CONSULTATION       |

# Performance Measures and Targets



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# Performance Measures and Targets

Measure a major aspect of a group of activities, that is of interest to the community and contributes to effective and efficient management of that activity.

In other words, are we delivering the services we committed to in the LTP and are we delivering them in the way we said we would.

# Summary of Proposed Changes

- Water, wastewater and stormwater related performance measures and targets will be removed due to the Three Waters infrastructure transitioning to CDW.
- Some minor changes proposed to wording for clarity and improved understanding of measures and targets.
- More significant change in approach to roading service requests to align approach to other activities and other councils.
- A few targets proposed to be amended to improve measurability and ensure they are achievable.

## Statement of Service Report (EOY (July-June) 2025/2026)

### Community

OUR LEVEL OF SERVICE AND HOW WE MEASURE PROGRESS

| Achieved Not achieved Not measured                                                                                                                                   |                                                                                         |                |                                                                                                                                                     |                                                                                                                            |                                                                                                                                                                                                                  |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------|----------------|-----------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| PERFORMANCE MEASURE                                                                                                                                                  | OUTCOME                                                                                 | 2025/26 TARGET | JUNE 2025/26 RESULT                                                                                                                                 | 2024/25 RESULT                                                                                                             | NARRATIVE                                                                                                                                                                                                        |
| Council's intended level of service is to: Compliance with relevant standards                                                                                        |                                                                                         |                |                                                                                                                                                     |                                                                                                                            |                                                                                                                                                                                                                  |
| All swimming pools have PoolSafe accreditation                                                                                                                       | Maintain accreditation                                                                  |                | Taihape Swim Centre maintained PoolSafe Accreditation.                                                                                              | Taihape Swim Centre achieved Pool Safe Accreditation Marton Swim Centre on Hold.                                           | Marton Swim Centre accreditation has been put on hold until the facility reopens.                                                                                                                                |
| Council complies with criteria in rental warrant of fitness programme for community housing                                                                          | All units achieve at least 95% compliance                                               |                | All units measured (72) achieved 99%                                                                                                                | All units measured (70) achieved 98.8%                                                                                     | In the last 12 months, momentum for improvements has continued. Approximately 10% of the flats have been substantially refurbished, internally. Other works include a new retaining wall, footpath, and fencing. |
| New public toilet buildings are well designed, safe and visible and Compliance with SNZ4241:1999 and CPTED (safer design guidelines) for new or refurbished toilets) | 100 % compliance                                                                        |                | Not measured                                                                                                                                        | Not measured                                                                                                               | No new or renovated public toilet buildings.                                                                                                                                                                     |
| Council's intended level of service is to: Library services are welcoming and provide a space for social interaction and learning                                    |                                                                                         |                |                                                                                                                                                     |                                                                                                                            |                                                                                                                                                                                                                  |
| Customer rating of library facilities                                                                                                                                | Customer 90% Satisfaction Index (provided via the HappyOrNot system): 90% accreditation | 91.5% overall. | 90% overall. This consists of: 89% of 373 responses at Te Matapihi 93% of 1,005 responses at Taihape 85% of 1,778 responses at Marton Community Hub | 3081 total responses. Te Matapihi • 95.5% • 465 responses Taihape • 92.4% • 1146 responses Marton • 89.6% • 1186 responses |                                                                                                                                                                                                                  |

# Proposed Changes – Capital Programme

|                            | Current                                                             | Proposed                                             |
|----------------------------|---------------------------------------------------------------------|------------------------------------------------------|
| <b>Performance Measure</b> | Completion of Capital Programme                                     | <i>No change to performance measure</i>              |
| <b>How we will measure</b> | Record through Council's quarterly Statement of Service Performance | <i>No change to how we measure it</i>                |
| <b>Target</b>              | 85% - planned capital programme                                     | Improvement on the previous year's results until 85% |

*Rationale: To improve achievability.*

# Proposed Changes Roading

|                            | Current                                                                                                                                                                                                                                                                                                                                                | Proposed                                           |
|----------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------|
| <b>Performance Measure</b> | Response to service requests.<br>The percentage of customer service requests relating to roads and footpaths to which the territorial authority responds within the time frame specified in the Long Term Plan. Results will be presented as the median. Note: Council measures resolution as well as initial attendance in response to such requests. | <i>No change from current performance measure</i>  |
| <b>How we will measure</b> | Contractor and Council records of requests for service.                                                                                                                                                                                                                                                                                                | <i>No change to how we measure it</i>              |
| <b>Target</b>              | After-hours callouts – achieve the specified standard. (95% responded to within 12 hours.)                                                                                                                                                                                                                                                             | Urgent callouts – 90% responded to within 24 hours |
| <b>Target</b>              | Working hours callouts – achieve the specified standard. (95% responded to within 6 hours.)                                                                                                                                                                                                                                                            | Non-urgent callouts – 90% responded to in 30 days  |
| <b>Target</b>              | Resolution – achieve the specified standard. (85% of all callouts resolved (i.e. completed) within one month of the request.)                                                                                                                                                                                                                          | -                                                  |
| <b>Target</b>              | Requests concerning potholes – achieve the specified standard. (potholes 85% of all callouts resolved (i.e. completed) within one month of the request.)                                                                                                                                                                                               | -                                                  |

*Rationale: To align approach to other activities and other councils.*

# Proposed Changes Customer Experience

|                            | Current                                                                                                                 | Proposed                                                                                  |
|----------------------------|-------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------|
| <b>Performance Measure</b> | Customer views of their experience (both the customer service and service provided) with Council.                       | Level of customer satisfaction with their experience of customer engagement and services. |
| <b>How we will measure</b> | HappyOrNot Customer Surveys.                                                                                            | <i>No change to how we measure it</i>                                                     |
| <b>Target</b>              | Number of responses: 4,000 or above.                                                                                    | 4,000 or more responses.                                                                  |
| <b>Target</b>              | Customer Satisfaction Index (provided via the HappyOrNot system): <ul style="list-style-type: none"><li>• 90%</li></ul> | 90% or more overall satisfaction.                                                         |

*Rationale: To improve clarity and understanding of the target.*

# Proposed Changes Libraries

|                            | Current                                                                                   | Proposed                                                                   |
|----------------------------|-------------------------------------------------------------------------------------------|----------------------------------------------------------------------------|
| <b>Performance Measure</b> | Customer rating of library facilities.                                                    | Customer satisfaction of community hub facilities and customer engagement. |
| <b>How we will measure</b> | HappyOrNot Customer Surveys                                                               | <i>No change to how we measure it</i>                                      |
| <b>Target</b>              | Customer Satisfaction Index (provided via the HappyOrNot system):<br>• 90% accreditation. | 90% or more overall satisfaction.                                          |
| <b>Performance Measure</b> | The number of library outreach activities and events delivered.                           | The number of community hub outreach activities and events.                |
| <b>How we will measure</b> | Number of activities and events delivered.                                                | <i>No change to how we measure it</i>                                      |
| <b>Target</b>              | 5 per month for each library                                                              | 60 events per community hub held per year.                                 |

*Rationale: To improve clarity and understanding of the target and improve measurability.*

# Proposed Changes Parks

|                            | Current                                  | Proposed                                          |
|----------------------------|------------------------------------------|---------------------------------------------------|
| <b>Performance Measure</b> | Compliance with relevant standards.      | <i>No change from current performance measure</i> |
| <b>How we will measure</b> | Playground compliance with NZ Standards. | <i>No change to how we measure it</i>             |
| <b>Target</b>              | Internal Audits.                         | <i>No change to target</i>                        |
| <b>Target</b>              | Maintain accreditation.                  | All parks 90% compliant with NZ Standards.        |

*Rationale: To improve measurability*

# Proposed Changes Solid Waste

|                     | Current                                                                                                            | Proposed                                                          |
|---------------------|--------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------|
| Performance Measure | Percent of waste diverted from the landfill (includes paper, plastics, metals, glass, tyres, e-waste, greenwaste). | <i>No change from current performance measure</i>                 |
| How we will measure | Waste tonnage data.                                                                                                | <i>No change to how we measure it</i>                             |
| Target              | Increased percent diverted from the previous year.                                                                 | The same or an increased percent diverted from the previous year. |

*Rationale: To improve achievability.*



**Ngā mihi, Thank you**



**RANGITIKEI**  
DISTRICT COUNCIL