



Rangitikei District Council

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Rangitikei
UNSPOILT...

Finance/Performance Committee Meeting

Order Paper

**Thursday, 23 February 2017,
9.30 am**

**Council Chamber, Rangitikei District Council
46 High Street, Marton**

Website: www.rangitikei.govt.nz

Email: info@rangitikei.govt.nz

Chair

Cr Nigel Belsham

Deputy Chair

Cr Lynne Sheridan

Membership

Councillors Cath Ash, Dean McManaway, Soraya Peke-Mason, Graeme Platt, Ruth Rainey
and Dave Wilson

His Worship the Mayor, Andy Watson (ex-officio)

Please Note: Items in this agenda may be subject to amendments or withdrawal at the meeting. It is recommended therefore that items not be reported upon until after adoption by the Council. Reporters who do not attend the meeting are requested to seek confirmation of the agenda material or proceedings of the meeting from the Chief Executive prior to any media reports being filed.

Rangitikei District Council

Finance and Performance Committee Meeting

Order Paper – Thursday 23 February 2017 – 9:30 AM



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The quorum for the Finance/Performance Committee is 5.

Council's Standing Orders (adopted 3 November 2016) 10.2 provide: The quorum for Council committees and sub-committees is as for Council, i.e. half the number of members if the number of members (including vacancies) is even or a majority if the number of members is odd.

1 Welcome

2 Council Prayer

3 Apologies/Leave of Absence

4 Members' conflict of interest

Members are reminded of their obligation to declare any conflicts of interest they might have in respect of items on this agenda.

5 Confirmation of order of business

That, taking into account the explanation provided why the item is not on the meeting agenda and why the discussion of the item cannot be delayed until a subsequent meeting, be dealt with as a late item at this meeting.

6 Minutes of Previous Meeting

The minutes of the Finance/Performance Committee meeting from 29 September 2016 are attached for the Committee's information.

7 Chair's Report

A report will be tabled at the meeting.

File ref: 3-CT-14-1

Recommendation

That the Chair's Report to the Finance/Performance Committee meeting on 23 February 2017 be received.

8 Strategic Intentions for the 2016-19 Triennium

At its meeting on 26 January 2017, Council decided that the draft strategic directions documents (compiled following the planning day on 22 November) would be referred to each of the three standing committees to review the identified projects (and points for further discussion). Suggestions from those meetings will be incorporated in a revised document and presented to Council at its meeting on 23 February 2017 for adoption. Following that, each Committee will be asked (at the March meetings) to develop a work plan for the topic areas in its terms of reference.

The document 'Towards 2019...' is attached, which includes the amendments made by the Assets/Infrastructure and Policy/Planning Committees.

9 Half-Year Financial Report for 2016/17

The half-year Financial Report is attached.

File ref: 5-FR-4-1

Recommendation

That the half-year Financial Report for 2016/17 be received.

10 Half-Year Statement of Service Performance for 2016/17

The half-year Statement of Service Performance for 2016/17 is attached.

File ref: 5-FR-1-2

Recommendation

That the half-year Statement of Service Performance 2016/17 be received.

11 Late Items

12 Future Items for the Agenda

13 Next Meeting

Thursday 30 March 2017, 9.30am

14 Meeting Closed

Attachment 1

Rangitikei District Council

Finance/Performance Committee Meeting

Minutes – Thursday 29 September 2016 – 9:30 a.m.

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- Present:**
- Cr Nigel Belsham (Chair)
 - Cr Dean McManaway
 - Cr Cath Ash
 - Cr Ruth Rainey
 - Cr Lynne Sheridan
 - His Worship the Mayor, Andy Watson
- In attendance:**
- Mr Ross McNeil, Chief Executive
 - Mr George McIrvine, Finance & Business Support Group Manager
 - Ms Denise Servante, Strategy & Community Planning Manager
 - Ms Samantha Kett, Governance Administrator
- Tabled documents:**
- Item 6** **Confirmation of minutes** – Events Sponsorship Scheme application from The Mudder
 - Item 7** **Chair's Report** – Chair's Report
 - Item 9** **Analysis of Lack of Progress with Completing Some of Council's Capital Projects** – Presentation
 - Item 13** **Late Items** – Request from the Hunterville Trading Company and Promotion of Healthy Lifestyles through Council Sponsorship of Events

1 Welcome

The Chair welcomed everyone to the meeting.

2 Council Prayer

Cr Belsham read the Council Prayer.

3 Apologies/Leave of Absence

That the apologies for absence from Cr Harris, Cr McNeil and Cr Peke-Mason, and the apology for lateness from Cr Ash be received.

Cr Rainey / His Worship the Mayor. Carried

4 Members' conflict of interest

Members were reminded of their obligation to declare any conflicts of interest they might have in respect of items on this agenda.

5 Confirmation of order of business

The Chair informed the Committee of two late items he had accepted to the meeting. The request from the Hunterville Trading Company was received after the order paper for the meeting was completed and, as this is the last meeting for the triennium, could not be delayed, and the memorandum 'Promotion of Healthy Lifestyles through Council Sponsorship of Events' was omitted from the order paper and needed to be dealt with prior to the opening of the second funding rounds for the 2016/17 year on Monday 3 October 2016.

Resolved minute number **16/FPE/043** **File Ref**

That, taking into account the explanation provided why the item is not on the meeting agenda and why the discussion of the item cannot be delayed until a subsequent meeting, **Submission from Hunterville Trading Company regarding earthquake strengthening** be dealt with as a late item at this meeting.

Cr McManaway / His Worship the Mayor. Carried

Resolved minute number **16/FPE/044** **File Ref**

That, taking into account the explanation provided why the item is not on the meeting agenda and why the discussion of the item cannot be delayed until a subsequent meeting, **Promotion of Healthy Lifestyles through Council Sponsorship of Events** be dealt with as a late item at this meeting.

Cr Rainey / Cr Sheridan. Carried

6 Confirmation of minutes

A memorandum was tabled at the meeting outlining the process undertaken to decide the application from The Mudder to the Events Sponsorship Scheme (the application was received before the closing date but was not included in the report to the Committee for consideration). The minutes of the previous meeting would be amended to reflect the conversation had by the Committee around why an application from The Mudder was not part of the report.

Resolved minute number	16/FPE/045	File Ref
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That the Minutes of the Finance/Performance Committee meeting held on 25 August 2016 as amended be taken as read and verified as an accurate and correct record of the meeting.

His Worship the Mayor / Cr Rainey. Carried

Cr Ash arrived 9.50am

7 Chair's Report

The Chair's report was tabled at the meeting.

Resolved minute number	16/FPE/046	File Ref	3-CT-14-1
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That the Chair's report to the Finance/Performance Committee's meeting of 29 September 2015 be received.

Cr Belsham / Cr Ash. Carried

8 Financial Highlights and Commentary

Mr McIrvine spoke briefly to the memorandum, providing additional commentary on Council's financial report and commenting on the forthcoming revaluation process. The Committee identified an error in the Statement of Financial Position in that it stated that it has a surplus in working capital when in fact there is a deficit.

The Committee briefly discussed the possible reasons behind the lack of progress with some of Council's programme capital works, but held over the bulk of the conversation to the next item.

Council's 'Corporate Bonds' were identified as not being included in Council's 'Current Assets'. Mr McIrvine informed the Committee that this was simply a historical practise and could be altered to better reflect Council's actual current assets.

The Committee also discussed the high number of carry-forwards from the 2015/16 financial year and agreed that, although not ideal, carry-forwards are a necessity to ensure that projects are correctly completed.

Resolved minute number **16/FPE/047** **File Ref** **5-FR-4-1**

That the memorandum 'Financial Highlights and Commentary' as amended be received.

Cr McManaway / Cr Rainey. Carried

Cr Sheridan 10.06am / 10.10am

9 Analysis of Lack of Progress with Completing Some of Council's Capital Projects

Mr McNeil took the Committee through a document showing a 'first-cut' of the investigation into the lack of progress with completing some of Council's capital projects. He highlighted to the Committee that this were the results of the initial investigation into the issue and required a significant amount of analysis and research into the exact reasoning behind the issues. He also informed the Committee that, while the initial results were presented to this Committee, questions on the specific projects would be better directed to the Assets/Infrastructure Committee to analyse.

The Committee identified several discrepancies within the document which the Chief Executive undertook to investigate and remedy before the document is circulated to Elected Members.

Cr Ash 10.34am / 10.36am

10 Proposed Additional Carry-Forwards to 2016/17 (Water and Wastewater)

Resolved minute number **16/FPE/048** **File Ref** **1-AP-2-1**

That the proposed additional carry-forwards to 2016/17 for water and wastewater be recommended to Council for approval.

Cr Sheridan / Cr Rainey. Carried

12 Standardising Lease Arrangements for Sports Club Facilities on Council Land

The Committee noted the process that would be undertaken to further investigate the research provided.

13 Late Items

The Hunterville Trading Company – Financial Support for Earthquake Strengthening Work

Tabled request from Kathryn Kitson (Hunterville Trading Company Ltd) for retrospective support for earthquake strengthening of the building in Hunterville.

The Committee discussed the importance of this business to the Community of Hunterville and how the request aligned with the Policy. There were concerns around the request being retrospective when the Policy states that it will not fund retrospectively, and whether or not it met the criteria outlined within the Policy for Council to make a grant on these grounds.

It was also identified that under Standing Orders the Committee could not make a resolution on a 'minor late item' but could only refer it to another meeting.

Resolved minute number **16/FPE/049** **File Ref**

That the Finance/Performance Committee refers the request to Council from the Hunterville Trading Company for the earthquake strengthening of the building at 16 Bruce Street, Hunterville.

His Worship the Mayor / Cr McManaway. Carried

Cr Sheridan against

11 Update on District Promotion

Ms Servante spoke briefly to the item, informing the Committee that it was provided for information.

13 Late Items

Continued...

Promotion of Healthy Lifestyles through Council Sponsorship of Events

Tabled memorandum regarding the amendment of the criteria for Council's Events Sponsorship Scheme and Community Initiatives Fund to incorporate the views of the Healthy Families initiative.

The Committee discussed whether or not they could pass the recommendation included in the report and subsequently decided to refer it to Council for confirmation.

Resolved minute number **16/FPE/050** **File Ref**

That the Finance/Performance Committee refers to Council the request to amend the criteria and application form for the Events Sponsorship Scheme and Community Initiatives Fund with the addition of the following text:

- How will the event/initiative enhance community health and wellbeing?
- Select two or more of the following to promote at the event/initiative:

- Smokefree
- Sugar-sweetened-beverage-free
- Water only
- Healthy food options
 - Some healthy options
 - Mostly healthy options
 - Only healthy options
- Alcohol safety/harm minimisation

Cr Rainey / Cr Sheridan. Carried

14 Future Items for the Agenda

Nil

15 Next Meeting

This is the Committee's last meeting for the triennium.

16 Meeting Closed – 11.14am

Confirmed/Chair: _____

Confirmed/Chief Executive: _____

Date: _____

Attachment 2

Towards 2019...

Advancing the key issues identified in the Council's strategic planning day, 22 November 2016

Key priority issues

1. Infrastructural service levels
2. Economic development
3. Future-looking community facilities
4. Earthquake-prone buildings
5. Communication/engagement and collaboration
6. Rates level/affordability/value

The six priority issues identified for the 2013-16 triennium remain relevant. However, the focus of issue 3 has shifted from 'Unused facilities/rationalisation' to 'Future -looking community facilities' – more obviously allowing for the possibility of new facilities.

Many potential projects have been identified (left-hand panel): it is intended that the relevant Council Committee will prioritise them with timelines, taking into account those topics requiring further discussion (bottom right panel) and their potential relevance for the 2018/28 Long Term Plan.

The suggested purpose statements and definitions have been refined from the presentations of ideas and the discussion of those: changes from the statement reviewing the 2013-triennium are highlighted. The projected decline and ageing of the population has been arrested during the past two years in Marton (and to a lesser extent in Bulls) but the need to stimulate job creation and create an attractive, family-friendly environment was accepted as a highly significant District-wide concern.

Earlier versions of this statement were discussed at Council's workshops on 1 December 2016 and 15 December 2016.

***NOTE:** This version include changes sought at the 9 February 2017 meetings of the Assets/Infrastructure and Policy/Planning Committees

Key priority issue 1		Infrastructure service levels	
Assets/Infrastructure Committee		Ensuring services meet appropriate standards and are affordable	
Identified projects		Purpose statement	Definition
<ul style="list-style-type: none"> Secure government support for continued reticulated water and wastewater in smaller communities Understand implications of the One Road Network Classification¹ and plan/advocate accordingly, taking into account the need for a resilient network and opportunities from using local knowledge Research the merits of a development contributions policy.² Seek a collaborative solution for maintaining roads needed for forestry logging³ Reassess infrastructure needs in the District's smaller urban centres <p>Need to reassess where population is increasing and where it is declining (and what implications this has for viable infrastructure)</p> <p>The key wastewater upgrades at Marton, Bulls, Ratana and Koitiata have already been flagged in Council's Long Term Plan/Annual Plan.</p>		<p>Council is concerned that the expectations in the community of maintaining present levels of service in the provision of roading, water, wastewater and stormwater services will prove excessive because:</p> <ul style="list-style-type: none"> the government's subsidy on local roads is very likely to reduce from 2018 onwards; the government's (and thus the regional council's) requirements over wastewater disposal will inevitably increase; more stringent testing of potable water supplies will be required; there is significant renewal work required in the reticulation networks in all the District's towns; and the government's preference for CCOs to manage water and wastewater, i.e. at arms lengths from elected members. 	<p>To ensure that future infrastructure service levels are based on clear assessments of</p> <ul style="list-style-type: none"> comparative benefit (i.e. public health and wealth creation); the contribution to sustainable economic growth; benefits to significant users of the infrastructure and any additional costs or damage arising from that use; and realistic options or alternatives to the present level of service.
		Impact of changing population	
		<p>The existing infrastructure was designed for a larger population than now, but new subdivisions may need greater capacity to provide an acceptable level of service. For example, the planned expansion of wastewater in Ratana⁴ and Koitiata will need new infrastructure</p> <p>An ageing population will require more attention to the provision of footpaths which are safe for mobility scooters.</p> <p>There may still be an issue over affordability to replace systems to meet increasingly strict consent requirements.</p> <p>FURTHER DISCUSSION</p> <p><i>What does a development contributions policy mean?</i></p> <ul style="list-style-type: none"> reduce additional costs falling on existing ratepayers? disincentive for new developments? costly to draft and consult on? 	

¹ This is a congestion-based model which doesn't take count of the value of what is being transported. It won't start until 2018 and a transition period is likely.

² If the case is accepted, it will be a proposal for inclusion in the draft 2018/28 Long Term Plan Consultation Document. Proposed changes to the Resource Management Act will remove the opportunity to take financial contributions for new developments: clause 155, Resource Legislation Amendment Bill would repeal section 111 of the RMA.

³ The outcome of work by a national representative body is expected by 31 March 2017. Some councils have already addressed the issue, e.g. Ruapehu, as foreshadowed in its 2015/25 Long Term Plan, with its 50% loading (on the roading rate) on land being used for commercial forestry from 2016/17. This is projected to yield an additional \$167,000. Council's Roading team has arranged for a study from Moore & Associates.

⁴ A capital provision of \$1.2 million was made for the expanded, upgraded treatment plant at Ratana in 2016/17 (to be carried-forward into 2017/18); a one-off contribution is sought from Te Puni Kokiri for this, comparable to what has been done in other, similar places. The infrastructure within the new subdivision at Ratana is part of the development, for which Council funding is not required.

Key priority issue 2 ⁵	Economic development		
Finance/Performance Committee	Facilitating growth through infrastructure investment, an enabling regulatory framework and collaboration		
Identified projects	Purpose statement	Definition	Impact of changing population
<ul style="list-style-type: none"> • Unlock Maori land-locked land • Hunterville/Tutaenui rural water feasibility (and implementation) • Kensington Road development • Continue momentum with town centre upgrades – and place-making initiatives • Direct the District's promotion⁶ • Rangitikei as a destination – <ul style="list-style-type: none"> ○ be more self-reliant? an app? ○ tell the Rangitikei story⁷ ○ a virtual 'SH3A' to Marton?⁸ • Investigate/promote Ohakea as a freight cargo hub (highlighted in Accelerate 25)⁹ • Regional collaboration –e.g. <ul style="list-style-type: none"> ○ facilities ○ soil analysis – targeted crops¹⁰ • Get ultra-fast broadband¹¹ • Policy incentives – new housing/residents • Work collaboratively with businesses to <ul style="list-style-type: none"> ○ increase job opportunities ○ explore international opportunities 	<p>Council wants the District derive the maximum benefit from the regional growth study (and the associated Te Pae Tawhiti). It has already committed to investing in town upgrades as being catalysts for CBD regeneration in Bulls, Marton and Taihape.</p> <p>Equally, its continuing co-investment with MPI to gain a greater appreciation of the water resources available and the potential increase in productivity and diversity recognises the critical impact farming has on the District's economy and the community.</p> <p>Council's interest in tourism is recognised by its long-standing provision of staffed information centres in Bulls, Marton and Taihape.</p>	<p>To ensure that the maximum potential for economic growth in the District is realised by a consistent Council focus on</p> <ul style="list-style-type: none"> • being explicit on how the District makes best use of its natural advantages (e.g. irrigation and tourism); • being business-friendly; • being an advocate to potential businesses coming to the District while nurturing existing businesses (including schools); • looking for opportunities for job creation; • developing sports facilities to a high standard; • securing ultra-fast broadband; • looking for collaborative opportunities with Iwi. 	<p>Acknowledging the projected population change does not imply that the District's wealth will diminish, simply because the number of locally-based consumers (in some parts of the District) will be smaller. The District's natural advantages are not affected by such change and there may be potential for business activity reflecting that change, e.g. a major retirement village. In addition, technology provides a much larger marketplace – if reliable ultra-fast broadband capability is in place.</p> <p>FURTHER DISCUSSION</p> <p><i>Who is promoting the Rangitikei? What relationships are needed for success?</i></p> <p><i>Potential from charging stations for electric vehicles – or leave to market?</i></p>

⁵ This was agreed as an area where there was a lot going on – and where collaborating with regional initiatives would be very important.

⁶ Provide leadership, potentially take over running of rangitikei.com and use tourism operators as an advisory group

⁷ This would include understanding how the now successful medium-sized businesses survived and grew. ("We want ten Hautapu Pines.")

⁸ Both the concept of being a niche town – but also available alternative to the Wellington death-trap, easily within reach of Whanganui and Palmerston North.

⁹ This would be likely to change the nature of farming in the lower half of the North Island as it would reduce time to market. But Palmerston North is unlikely to be convinced. Is there a strong business case? Need to remove Air Force from the mix – it might need change of legislation for civilian use of the Base's facilities.

¹⁰ Cf. initiative taken by Tararua District Council.

¹¹ This is critical for business growth – but may entail an investment/grant from the Council to attract a provider. Impossible for Council to make an investment on the scale of South Taranaki. Time to make submissions has been extended to 3 April 2017. Council has already given feedback on mobile black-spots on Turakina Valley Road and Taihape-Napier Road. An important pre-requisite for the idea of hosting other people's information.

Key priority issue 3	Future-looking community facilities ¹²		
Assets/Infrastructure Committee	Ensuring community facilities are future-fit and appropriately managed		
Identified projects	Purpose statement	Definition	Impact on changing population
<ul style="list-style-type: none"> Gain clarity over funding and management of pools Future arrangement for groups in former Taihape College Facility upgrades in Bulls Domain, Marton Park and Taihape Memorial Park¹³ Reassess the need for each rural halls and dispose of those which are not used¹⁴ Determine the long-term approach for provision of community housing (and the extent to which Council might build new housing) Tackle new opportunities – e.g. <ul style="list-style-type: none"> Better access to the Rangitikei River Cycleway Bulls to Kakariki Paddleway on the Rangitikei Public access to Marton B and C Dams Skatepark in Marton Public toilet in Mangaweka Santoft Domain – restore public space Toilets in more remote recreational areas (potential¹⁵) 	<p>Council is concerned that there are too many under-used community facilities and that the pace of rationalisation must accelerate to</p> <ul style="list-style-type: none"> reflect what the community wants; provide facilities which will be useful in the coming decades; secure viable alternative management or ownership arrangements; and find alternative uses (or demolish) surplus facilities to avoid the spectre of poorly maintained and vandalised buildings. <p>Council also want to look at what amenities could be developed, in the interests of local residents as well as attracting visitors.</p>	<p>To ensure that there is a process agreed with the community to evaluate and give effect to the realistic future of:</p> <ul style="list-style-type: none"> towns and rural halls, community housing, park facilities, pools, libraries, and public toilets. <p>It would be feasible to prioritise this work on the basis on Council's current investment in these categories. However, communities may prefer a whole-of-town approach.</p> <p>This is potentially the most contentious issue for Council to provide leadership – in part because of community unwillingness to see old facilities disappear, in part because of division within any community about the nature and design of new facilities.</p>	<p>Population change is one factor in rethinking what will be useful community facilities. Even more important is the changing needs of the community, already evident in reduced use of halls and new uses within libraries.</p> <p>The adaptability of the community needed to be appreciated – cf. the use of the former Taihape College. In general, however, people don't like using run-down facilities.</p> <p>One tension evident in Marton is the pressure on pre-school places, but there was a consensus that it was not Council's role to help address that.</p> <p>FURTHER DISCUSSION</p> <p><i>District toilet strategy.</i></p> <p><i>Council as 'honest broker' in providing facts about housing developments, aged care etc.</i></p>

¹² This issue had previously been titled 'Unused facilities/rationalisation'. The November 2016 discussion was more focussed on new opportunities, without dismissing the need to deal with outmoded, run-down and little used facilities. A strong linkage with economic development.

¹³ This includes a decision on the location of the new amenity block and the future of the grandstand.

¹⁴ One impediment, ironically, is the generosity of the Dudding Trust to fund renewal work in these halls.

¹⁵ Freedom camping is not yet a significant issue in the Rangitikei. But there are instances, e.g. at Simpson's Bush (DoC) and Queens Park in Hunterville.

Key priority issue 4	Earthquake-prone buildings ¹⁶		
Policy/Planning Committee	Reducing the people-risk from Council-owned earthquake-prone buildings and providing a leadership/support role for other earthquake-prone buildings		
<p>Identified projects</p> <ul style="list-style-type: none"> Lead community discussions of the impact of new building legislation: <ul style="list-style-type: none"> meet with building owners to explain MBIE methodology and how Council has applied it; gain clarity over 'priority buildings'¹⁷ Use Marton heritage precinct project to gain stronger understanding (and use) of the heritage offset provisions in the recently amended District Plan Safeguard water and wastewater treatment plants 	<p>Purpose statement</p> <p>Council has committed to a strategy by which it will vacate its own earthquake-prone buildings for new, structurally safe ones.</p> <p>However, Council remains concerned that the cost of meeting the new legislative requirements could result in withdrawal of business (especially in the urban centres) and an increase in the number of abandoned and vandalised buildings. These economic implications are common for all rural New Zealand – particularly those in the high seismic risk area.</p>	<p>Definition</p> <p>To ensure that Council minimises the financial impact of the government's projected requirements over earthquake strengthening by:</p> <ul style="list-style-type: none"> ensuring building owners have ready access to information about techniques for strengthening; undertaking the initial assessments as rapidly as possible; continuing the financial support for building owners seeking to demolish and replace or to strengthen. 	<p>Impact of changing population</p> <p>A declining population (at least in the northern towns) means fewer local customers and thus represents a risk to the economic viability to retail businesses in the urban centres. However, local population is not the sole source of trading for the CBD areas: visitor spending is significant in Bulls, Marton and Taihape.</p> <hr/> <p>FURTHER DISCUSSION</p> <p><i>How (and when) will Council exercise the leadership required in the new legislation?</i></p> <p><i>Should Council arrange a collective booking with engineers?</i></p> <p><i>Should Council provide financial assistance for the engineers' assessment which must be provided for buildings identified by Council as earthquake-prone?</i></p>

¹⁶ This was regarded at the November 2016 workshop as still significant, although the level of urgency had changed with the coming into effect from 1 Jul y 2017 of the provisions of the Building (Earthquake-prone buildings) Amendment Act. Rangitikei is in the high seismic risk area. Territorial authorities are responsible for identifying potentially earthquake-prone buildings; it is the building owners' responsibility to get an engineer's assessment.

¹⁷ Cf. Minister Smith stating that every CBD is to be regarded as a high priority area. This wasn't how the provision in the Bill was understood.

Key priority issue 5	Communication/engagement and collaboration ¹⁸		
Policy/Planning Committee	Ensuring communities are well-informed and engaged in decision-making, and productive partnerships are established/maintained		
<p>Identified projects</p> <ul style="list-style-type: none"> Stronger governance for shared services Iwi participation on Council committees Bilingual signage at Council facilities Promote and engage with community-led projects Identify optimal structure(s) for engaging and collaborating people of different ages, ethnicity & circumstances – e.g. <ul style="list-style-type: none"> the new and expanding Samoan community older people and youth Maori outside Te Roopu Ahi Kaa Review significance and engagement policy (February)¹⁹ Act as leader for developing response to climate change and sustainability challenges Making Council visible. <ul style="list-style-type: none"> Local Government Excellence Programme Review Council brand 	<p>Purpose statement</p> <p>Council is concerned that it has not given enough attention to letting people within the District (and others potentially interested) know what it is doing. The consequences of this isolation are:</p> <ul style="list-style-type: none"> over-reliance on statutory consultative processes; excessively technical plans, reports and other publications; misunderstanding by the community of Council's intentions, its achievements and the issues it faces; minimal governance engagement with shared services initiatives with other local councils; and loss of partnership opportunities from community groups and businesses <p>Council will be excellent when it gets sufficient feedback (because that implies Council is interested in what people think and will act on the views expressed and will let people know).</p>	<p>Definition</p> <p>To ensure that Council strengthens its profile with the people in the District, as well as neighbours and the local government sector generally by:</p> <ul style="list-style-type: none"> providing regular communication of plans and programmes; improving feedback on submissions and requests for service; looking for stronger engagement with Community Boards and Community Committees; looking for (potentially different) opportunities to engage and collaborate with older people and youth; leading or supporting initiatives for shared services with other councils; and mixing with other industry groups and participating in their projects. 	<p>Impact of changing population</p> <p>Population change – particularly an increasing proportion of older people and an increasing number of Maori and Samoan families– implies more targeted communication/ engagement and collaboration.</p> <hr/> <p>FURTHER DISCUSSION</p> <p><i>How do we want to engage with our communities? (How do they want us to engage with them?) Is a reference panel a key element alongside District-wide surveys and consultation?</i></p> <p><i>How do we make Council more visible? (How to turn Council's clients into advocates through positive experiences?)</i></p> <p><i>What are the community's aspirations?</i></p>

¹⁸ This issue was the most discussed at the November 2016 workshop, with several large areas of focus identified for more in-depth discussion and analysis. The continued publication of the Rangitikei Bulletin and Rangitikei Online has been included in the draft 2017/18 budget, as has the funding of the MoU Groups (Taihape Community Development Trust, Project Marton, Bulls & Districts Community Trust and Rangitikei Tourism) preparation of the Consultation Document for the 2017/18 Annual Plan

¹⁹ For inclusion within Consultation Document for the 2017/18 Annual Plan.

Key priority issue 6	Rates level/ affordability/value		
Finance/Performance Committee	Ensuring rate levels are prudent and value to ratepayers demonstrated		
<p>Identified projects</p> <ul style="list-style-type: none"> • Rates modelling software (in time for 2018/28 Long Term Plan preparation) • Local Government Excellence Programme • Stronger use of website in publicising major contracts, responses to service requests, and LGOIMA requests to Council • Full review of revenue and financing policy (and associated fees and charges) • MW LASS collaboration– insurance and debt recovery • Monitor changes in population • Policies relating to regional growth study <ul style="list-style-type: none"> ○ impact of forestry on roading ○ manuka honey (impact on rates of neighbouring properties as well as those planted) • Impact of Horizons One Plan <ul style="list-style-type: none"> ○ feedlots on the Rangitikei River ○ restrictions on use of coastal strips) 	<p>Purpose statement</p> <p>Council is concerned that the level of rates is high by comparison with larger, urban councils – yet the range of services delivered is less.</p> <p>Although the Local Government operational effectiveness survey and the forthcoming Local Government Excellence Programme give the Council a chance to tell its story, there are underlying tensions, especially:</p> <ul style="list-style-type: none"> • affordability (given the comparatively lower income profile in the District); • urban and rural differences (given the different availability of services); • disproportionate rates on low-value properties; • the value of remissions and their cost (to other ratepayers) and • value for money (given the tendency towards district-wide or even multi-district and whole-of-government contracts, and the sense that their commitment is less than a local provider/contractor) 	<p>Definition</p> <p>To ensure that Council gives greater attention to securing affordable level of rates and a high value for money proposition by:</p> <ul style="list-style-type: none"> • undertaking a test of relevance in all new or reviewed policies and programmes; • engaging fully with benchmarking studies and surveys; • requiring (and publicising) evaluation of whole-of-government procurement and local procurement as options where the annual contract value exceeds \$50,000; • reviewing ‘public good’ rates for water, wastewater and stormwater • requiring (and publicising) information on the monitoring of performance of all contracts approved by Council; • having access to accurate data and the ability to model rates impact on all properties so that the range within the mean increase/decrease is explicit; • advocating to government for larger rates rebates for rural communities. 	<p>Impact of changing population</p> <p>The projected decline in population in parts of the District is likely to mean fewer ratepayers since there is no expectation of a compensating increase in non-residential ratepayers (cf. Ruapehu or Thames-Coromandel). That could mean the rates burden on each ratepayer would most probably increase, even if the total rates required were unchanged year on year.</p> <p>However, where growth of business means the expansion of existing premises or building new ones, there is an increase in rateable value and thus the rates associated with such properties.</p> <hr/> <p>FURTHER DISCUSSION</p> <p><i>What is the tipping point for the District? (What factors are relevant? Debt? Climate change?...)</i></p> <p><i>How to define rates affordability better?</i></p>

16 February 2017

Attachment 3



MEMORANDUM

TO:	Ross McNeil
COPIES:	Council
FROM:	George McIrvine
DATE:	16/02/2017
SUBJECT:	Half Year Financial Report for 2016/17
FILE:	5-FR-4-1
Attachments:	Statement of Financial Position and Financial Performance, Strategic Perspective Operating Results, Group Activities accounts.

Report Extraction, Formats and Content

The format of the reports have changed subtly for the December accounts where we are now accessing and extracting the underlying data in our Magiq system and exporting this to data cubes in a database and reporting from that via Excel. This change allows us to have a more flexible reporting writing structure in Excel without having to have report writing provided by Magiq at a cost. While on the surface the reports look like they did at the last meeting a lot of work has been done by the team to get to this point and ensure they reconcile to our existing reporting structure.

Planned additions in the next few months to include columns for Last Year YTD, Last Year FY and Budget Remaining columns. It is likely that the reports will require to be in landscape as the number of columns increase.

Overall picture

Overall Council expenditure for the six months to 31 Dec 2016 is running at \$0.996M over budget with Roding at \$1.669M over budget. However in the context of completing the Roding programme totalling an expenditure of \$13.157M this would indicate we have made better progress than our budgets or the weather would have indicated.

Council rates revenues are running slightly ahead of budget with the other revenues \$2.461M under budget. Roding at \$1.434 M under budget (subsidy claims), and funding raising targets within Community and Leisure assets \$0.887M for the funding targets (this does not include money committed but not received from Lotteries). Overall this translates to a net loss for the first six months of \$(98). A detailed commentary on these variance will be provided for next week's meeting.

Balance Sheet:

Council Continues to maintain a strong cash or near cash position but we do need to monitor the LGFA claims.

Capital and Renewal Spend:

As Council is aware from the Carry Forwards already done the capital programme continues to lag behind budget.

Other items:

Rates Debtors attached rate debtors' reports with a trend graph on the last three months showing how each month in the last quarter had gone and what action is occurring.

Also attached is a summary report with the actions that Debt Management Central (DMC) are taking on our behalf on overdue rates and other debtors. This report also includes DMC's overall loading with amount and the number of files they have open both for RDC and for other member Councils.

There is a good working relationship with Marty and the team at DMC and we are getting a good response to their actions from many of the debtors with only a few files in default of agreements made.

DMC is also looking at the cost effective options for dealing with Abandoned Land. Abandoned land sales are one option for the economic blocks that have been abandoned. We are working on a couple and will come back to Council with the details of specific properties where we can economically go through this process.

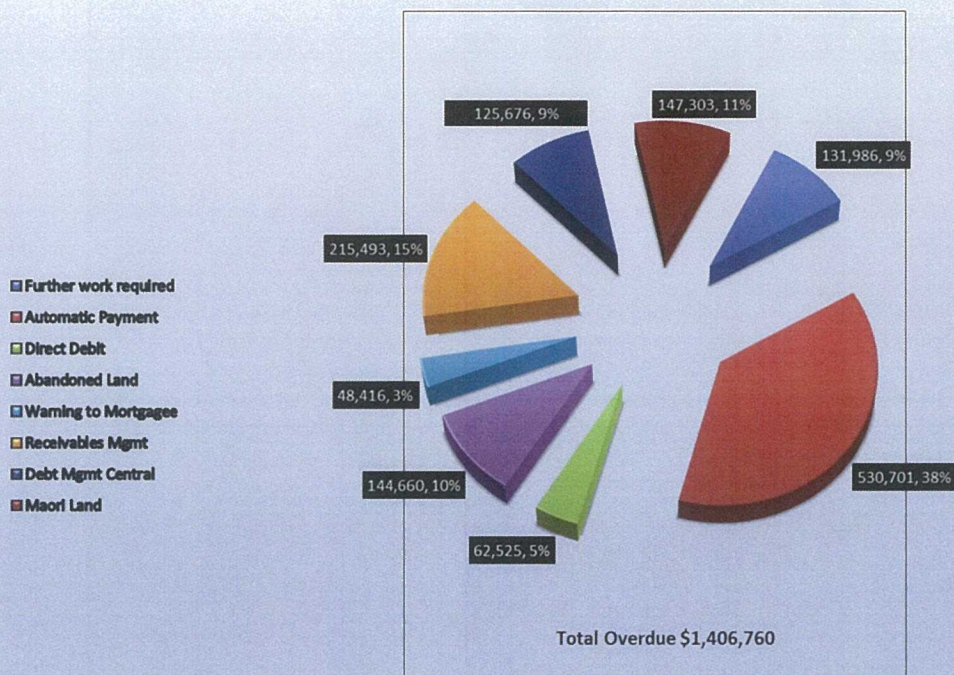
Working with DMC another potential approach for uneconomic blocks of Abandoned Land is to look at S 3 of the Land Transfer Amendment Act which has an Adverse Possession Application option. Basically this means that if a piece of land has been in "continuous exclusive possession," without the proprietors consent for at least 20 years then the occupier of the land can apply to LINZ to have the land transferred and their name placed on the title. There is a process that LINZ has to go through before it can change the titles but it might be a better approach to work with the occupiers of these blocks. This approach could be a useful tool to get these abandoned land blocks regularised without Council incurring costs it cannot recover.

LGFA membership of RDC: It is my understanding that Andrew Michl of the Local Government Funding Agency (LGFA) is presenting a credit report on Council to the LGFA board and this goes to their board on Monday 20th of February recommending that Council can become a member. This is expected to be endorsed by the LGFA Board with Council's low debt position.

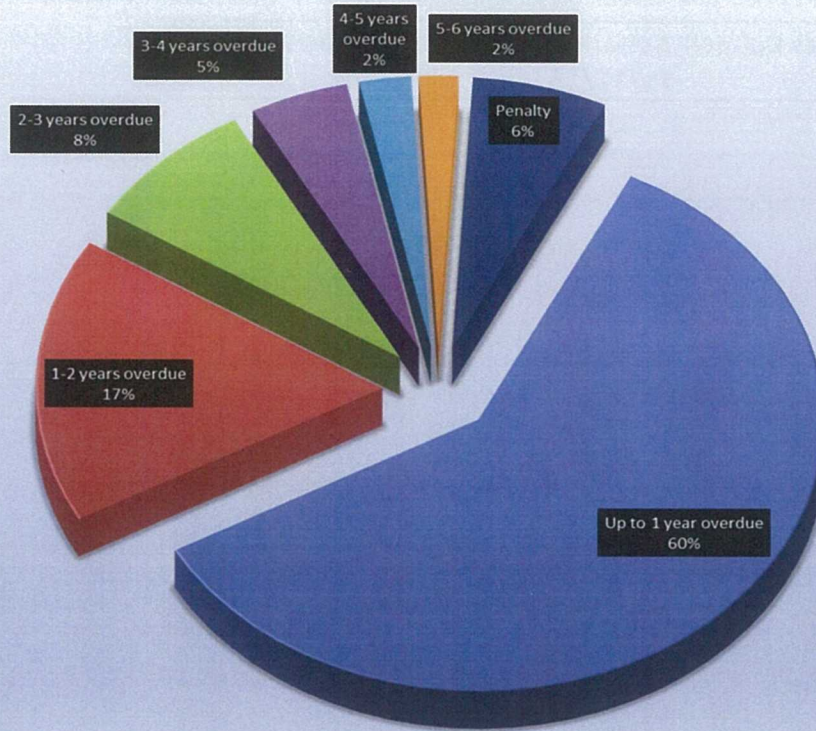
Price Waterhouse Coopers report: Attached for the Committee's information is a Local Government Debt Report from Price Waterhouse Coopers. This is for the committee's information only but there are some interesting trends in this report which we can supply on a quarterly basis.

George McIrvine
Group Manager Finance & Business Support

**Rangitikei District Council Actions to Collect Overdue Rates @
31/12/16**

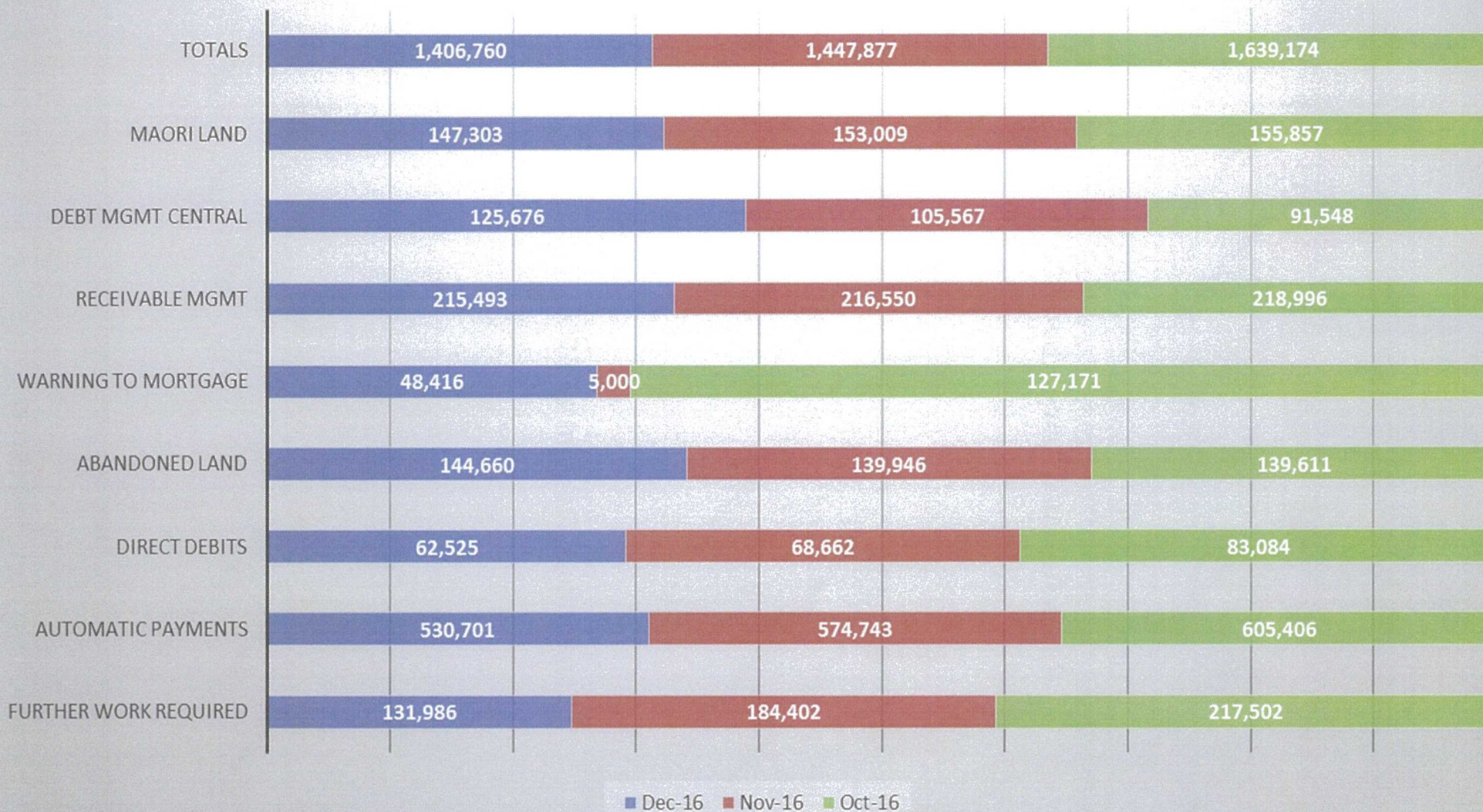


**Rangitikei District Council Analysis of Overdue Rates @
31/12/16**

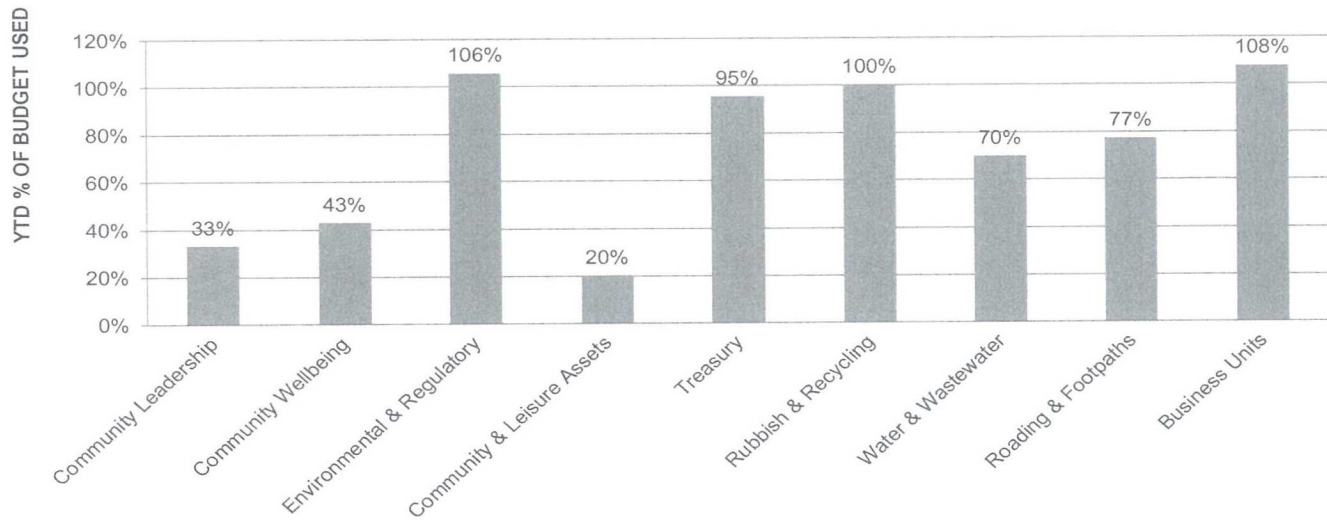


Total Overdue \$1,406,760

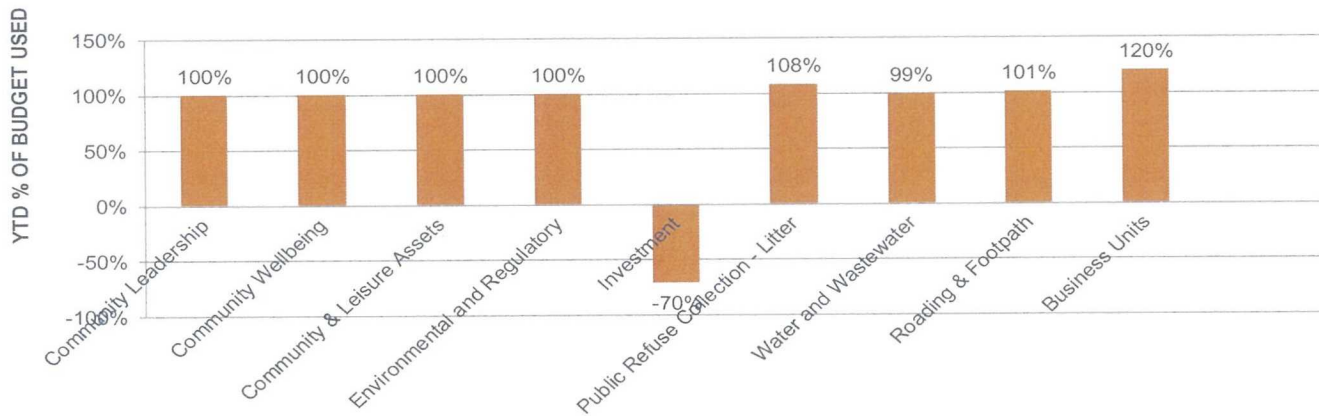
December 2016 - Overdue Trend for Last 3 months



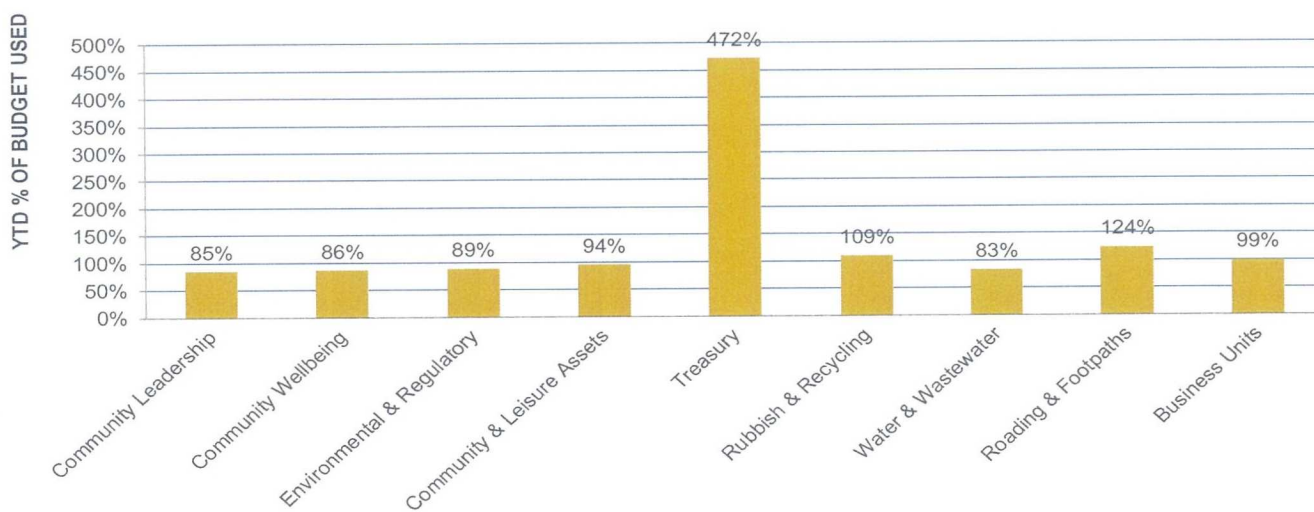
Revenue December YTD



Rates Revenue December YTD



Expenditure December YTD



Rangitikei District Council
Statement of Financial Performance
For the 6 Months ended 31st December 2016

	2017 Actual YTD	2017 Budget YTD	2017 Variance YTD	2017 Budget FY
Community Leadership	1,913	5,800	-3,887	34,193
Community Wellbeing	56,767	132,869	-76,102	256,746
Community & Leisure Assets	222,225	1,109,453	-887,228	2,187,441
Environmental and Regulatory	584,456	553,103	31,353	906,980
Investment	85,938	90,042	-4,104	180,074
Public Refuse Collection - Litter	214,887	214,486	401	428,974
Water and Wastewater	175,249	251,016	-75,767	502,036
Roading & Footpath	4,909,571	6,356,742	-1,447,171	12,713,491
Business Units	16,620	15,420	1,200	30,835
Total Revenue	6,267,628	8,728,931	2,461,303	17,240,770
Community Leadership	614,754	615,211	-457	1,230,424
Community Wellbeing	677,112	676,706	406	1,353,408
Community & Leisure Assets	1,679,749	1,679,946	-197	3,359,888
Environmental and Regulatory	456,193	455,912	281	911,815
Investment	31,035	-44,039	75,074	-88,073
Public Refuse Collection - Litter	288,878	267,160	21,718	534,317
Water and Wastewater	3,659,802	3,693,697	-33,895	7,387,386
Roading & Footpath	3,101,841	3,073,916	27,925	6,147,831
Business Units	30,299	25,342	4,957	50,686
Total Rates Revenue	10,539,663	10,443,851	-95,812	20,887,682
Total Internal Recoveries	4,152,453	4,268,322	115,869	8,536,604
Total Internal Charges	4,152,453	4,266,174	113,721	8,532,239
Community Leadership	390,164	461,719	71,555	844,752
Community Wellbeing	457,647	534,810	77,163	1,069,563
Community & Leisure Assets	1,500,351	1,689,856	189,505	3,379,664
Environmental and Regulatory	102,761	108,828	6,067	207,695
Investment	318,367	67,516	-250,851	92,042
Public Refuse Collection - Litter	503,509	461,196	-42,313	896,279
Water and Wastewater	2,580,273	3,105,402	525,129	6,214,002
Roading & Footpath	8,139,634	6,578,724	-1,560,910	13,157,449
Business Units	2,912,851	2,931,126	18,275	5,862,116
Total Expenses	16,905,557	15,939,177	-966,380	31,723,562
NET SURPLUS	-98,267	3,235,753	-3,334,020	6,409,255

Rangitikei District Council
Statement of Financial Position
For the 6 Months ended 31st December 2016

	2017	2016
	Actuals YTD	Actuals LY
Equity		
Equity	470,675,032	481,109,982
TOTAL Equity	470,675,032	481,109,982
Current Assets		
Cash and Cash Equivalents	2,008,548	3,966,992
Accounts Receivable and Accruals	1,790,044	2,629,941
Doubtfull Debts Provision	122,615	321,000
Other	0	0
TOTAL Current Assets	3,921,207	6,917,933
Current Liabilities		
Accounts Payable and Accruals	2,462,311	4,133,038
Employee Related Accruals	520,071	273,375
GST Payable	-279,585	-332,493
Other	543,670	461,311
TOTAL Current Liabilities	3,246,468	4,535,230
Working Capital	674,739	2,382,703
Non-Current Assets		
Fixed Assets	459,995,633	475,846,283
Capital - New	591,392	0
Capital - Renewals	3,968,822	0
Other Financial Assets	5,620,679	3,073,251
Other	0	0
TOTAL Non-Current Assets	470,176,526	478,919,534
Non-Current Liabilities		
External Loans	176,233	192,254
Other	0	0
TOTAL Non-Current Liabilities	176,233	192,254
Net Assets	470,675,032	481,109,982

Rangitikei District Council
Strategic Perspective by Activity by Operating Results
For the 6 Months ended 31st December 2016

	2017 Actual YTD	2017 Budget YTD	2017 Budget FY
Business Units			
Assets Business Unit	-0	-30,280	-60,598
CEO Business Unit	-0	12	0
Customer Services Business Unit	0	6	0
Finance Business Unit	0	18	0
Regulatory Business Unit	0	0	0
Business Units Total	-0	-30,244	-60,598
Community & Leisure Assets			
Cemetaries	-19,525	-20,201	-40,390
Community Housing	60,123	118,012	236,014
Domains	141,488	-10,348	-20,678
Forestry Investments	2,782	4,794	9,592
Halls	-94,463	-708,676	-1,417,341
Libraries	-1,989	-15,711	2
Public Toilets	3,779	18,619	37,218
Real Estate	-35,803	-18,534	-37,093
Swim Centres	52,442	40,246	80,486
Community & Leisure Assets Total	108,835	-591,799	-1,152,190
Community Leadership			
Council	-29,112	15,464	30,896
Council Committees	2,015	6,214	12,419
Elections	55,699	54,116	7,001
Ratana Community Board	175	990	1,972
Taihape Community Board	-571	1,962	3,942
Community Leadership Total	28,207	78,746	56,230
Community Wellbeing			
Civil Defence	-3,834	2,820	5,632
Community Awards	-8,238	-4,501	-2
District Promotions	39,686	6	0
Information Centres	-14,953	-3,180	-6,406
Rural Fire	-2,354	5,598	11,183
Community Wellbeing Total	10,307	743	10,407
Environmental and Regulatory			
Building	-7,898	-26,242	-62,429
District Planning	-21,111	-50,040	-100,096
Dog Control	-97,858	-83,831	31,533
Health	21,292	9,024	18,048
Resource Consents	-13,474	-2	0
Stock Control	1,637	2,278	4,566
Environmental and Regulatory Total	-117,412	-148,813	-108,378
Investment			
Investment	201,389	21,513	41
Investment Total	201,389	21,513	41
Public Refuse Collection - Litter			
Landfills and Waste Transfer S	29,651	20,960	15,833
Public Refuse Collection	7,877	6,548	13,082
Waste Minimisation	9,426	1,716	3,410
Public Refuse Collection - Litter Total	46,954	29,224	32,325
Roading & Footpath			
Non Subsidised Roding	-149,102	-50,308	-100,589
Subsidised Roding	605,700	-2,425,966	-4,851,967
Roading & Footpath Total	456,598	-2,476,274	-4,952,556
Water and Wastewater			
Rural Water	-10,306	-45,592	-88,003
Stormwater	-99,996	-24,772	-49,550
Wastewater	-206,373	-578	-1,158
Water	-319,941	-47,907	-95,825
Water and Wastewater Total	-636,616	-118,849	-234,536
Grand Total	98,262	-3,235,753	-6,409,255

Rangitikei District Council**Strategic Activities - Capital Expenditure and Renewals Summary****For the 6 Months ended 31st December 2016**

	Actual YTD	Full Yr	Variance
Community Wellbeing	-	4,613	4,613
Community & Leisure Assets	266,684	5,701,298	5,434,614
Environment & Reg Services	-	-	-
Rubbish & Recycling	-	2,058	2,058
Waters	1,305,566	14,317,370	13,011,804
Roading	2,706,989	11,729,174	9,022,185
Miscellaneous	139,871	237,752	97,881
TOTAL CAPITAL EXPENDITURE & RENEWALS	4,419,109	31,992,265	27,573,156

Rangitikei District Council
Activity Performance Report
For the 6 Months ended 31st December 2016

		2017 Actual YTD	2017 Budget YTD	2017 Variance YTD	2017 Budget FY
Whole of Council	Revenue	6,267,628	8,728,931	-2,461,303	17,240,770
	Rates Revenue	10,539,663	10,443,851	95,812	20,887,682
	Internal Recoveries	4,152,453	4,268,322	-115,869	8,536,604
	Internal Charges	4,152,453	4,266,174	113,721	8,532,239
	Expenses	16,905,557	15,939,177	-966,380	31,723,562
	Net Surplus	-98,267	3,235,753	-3,334,020	6,409,255
Community & Leisure Assets	Revenue	222,225	1,109,453	-887,228	2,187,441
	Rates Revenue	1,679,749	1,679,946	-197	3,359,888
	Internal Recoveries	261,204	214,560	46,644	429,116
	Internal Charges	771,662	722,304	-49,358	1,444,591
	Expenses	1,500,351	1,689,856	189,505	3,379,664
	Net Surplus	-108,835	591,799	-700,634	1,152,190
Cemetaries	Revenue	33,000	28,392	4,608	56,773
	Rates Revenue	65,807	65,807	-1	131,613
	Internal Charges	-49,320	-43,404	-5,916	-86,821
	Internal Recoveries	0	0	0	0
	Expenses	29,962	30,594	632	61,175
	Net Surplus	19,525	20,201	-676	40,390
Domains	Revenue	8,557	108,432	-99,875	216,870
	Rates Revenue	483,660	483,658	2	967,316
	Internal Charges	-311,630	-286,968	-24,662	-573,935
	Internal Recoveries	-261,204	-214,560	46,644	-429,116
	Expenses	583,279	509,334	-73,945	1,018,689
	Net Surplus	-141,488	10,348	-151,836	20,678
Forestry Investments	Revenue	0	0	0	0
	Rates Revenue	0	0	0	0
	Internal Charges	-1,873	-1,770	-103	-3,552
	Internal Recoveries	0	0	0	0
	Expenses	909	3,024	2,115	6,040
	Net Surplus	-2,782	-4,794	2,012	-9,592
Halls	Revenue	3,975	733,758	-729,783	1,467,511
	Rates Revenue	215,446	215,446	0	430,892
	Internal Charges	-23,781	-24,486	705	-48,962
	Internal Recoveries	0	0	0	0
	Expenses	101,177	216,042	114,865	432,100
	Net Surplus	94,463	708,676	-614,213	1,417,341
Libraries	Revenue	5,624	35,387	-29,763	39,321
	Rates Revenue	382,481	382,678	-197	765,354
	Internal Charges	-287,806	-269,820	-17,986	-539,632
	Internal Recoveries	0	0	0	0
	Expenses	98,309	132,534	34,225	265,045
	Net Surplus	1,989	15,711	-13,722	-2
Public Toilets	Revenue	0	0	0	0
	Rates Revenue	104,363	104,363	-1	208,726
	Internal Charges	-17,630	-17,232	-398	-34,465
	Internal Recoveries	0	0	0	0
	Expenses	90,512	105,750	15,238	211,479
	Net Surplus	-3,779	-18,619	14,840	-37,218
Real Estate	Revenue	11,567	16,968	-5,401	33,932
	Rates Revenue	53,513	53,514	-1	107,026
	Internal Charges	-9,761	-9,612	-149	-19,207
	Internal Recoveries	0	0	0	0
	Expenses	19,516	42,336	22,820	84,658
	Net Surplus	35,803	18,534	17,269	37,093
Swim Centres	Revenue	0	57,858	-57,858	115,717
	Rates Revenue	374,481	374,480	1	748,961
	Internal Charges	-34,346	-34,932	586	-69,861
	Internal Recoveries	0	0	0	0
	Expenses	392,576	437,652	45,076	875,303
	Net Surplus	-52,442	-40,246	-12,196	-80,486

Activity Performance Report continued

		2017	2017	2017	2017
		Actual YTD	Budget YTD	Variance YTD	Budget FY
Community Leadership	Revenue	1,913	5,800	-3,887	34,193
	Rates Revenue	614,754	615,211	-457	1,230,424
	Internal Recoveries	0	0	0	0
	Internal Charges	254,710	238,038	-16,672	476,095
	Expenses	390,164	461,719	71,555	844,752
	Net Surplus	-28,207	-78,746	50,539	-56,230
Council	Revenue	0	0	0	0
	Rates Revenue	491,398	491,398	0	982,796
	Internal Charges	-182,940	-171,984	-10,956	-343,970
	Internal Recoveries	0	0	0	0
	Expenses	279,347	334,878	55,531	669,722
	Net Surplus	29,112	-15,464	44,576	-30,896
Council Committees	Revenue	0	0	0	0
	Rates Revenue	71,427	71,426	1	142,854
	Internal Charges	-57,144	-52,164	-4,980	-104,326
	Internal Recoveries	0	0	0	0
	Expenses	16,298	25,476	9,178	50,947
	Net Surplus	-2,015	-6,214	4,199	-12,419
Elections	Revenue	1,913	5,800	-3,887	34,193
	Rates Revenue	22,069	22,069	0	44,138
	Internal Charges	-1,777	-1,674	-103	-3,355
	Internal Recoveries	0	0	0	0
	Expenses	77,904	80,311	2,407	81,977
	Net Surplus	-55,699	-54,116	-1,583	-7,001
Ratana Community Board	Revenue	0	0	0	0
	Rates Revenue	8,354	8,418	-64	16,836
	Internal Charges	-2,929	-2,856	-73	-5,710
	Internal Recoveries	0	0	0	0
	Expenses	5,600	6,552	952	13,098
	Net Surplus	-175	-990	815	-1,972
Taihape Community Board	Revenue	0	0	0	0
	Rates Revenue	21,506	21,900	-394	43,800
	Internal Charges	-9,920	-9,360	-560	-18,734
	Internal Recoveries	0	0	0	0
	Expenses	11,015	14,502	3,487	29,008
	Net Surplus	571	-1,962	2,533	-3,942

Activity Performance Report continued

		2017 Actual YTD	2017 Budget YTD	2017 Variance YTD	2017 Budget FY
Community Wellbeing	Revenue	56,767	132,869	-76,102	256,746
	Rates Revenue	677,112	676,706	406	1,353,408
	Internal Recoveries	0	0	0	0
	Internal Charges	286,539	275,508	-11,031	550,998
	Expenses	457,647	534,810	77,163	1,069,563
	Net Surplus	-10,307	-743	-9,564	-10,407
Civil Defence	Revenue	0	0	0	0
	Rates Revenue	52,212	51,804	408	103,606
	Internal Charges	-9,157	-8,814	-343	-17,630
	Internal Recoveries	0	0	0	0
	Expenses	39,222	45,810	6,588	91,608
	Net Surplus	3,834	-2,820	6,654	-5,632
Community Awards	Revenue	17,895	19,703	-1,808	30,408
	Rates Revenue	1,375	1,376	-1	2,752
	Internal Charges	-3,048	-2,946	-102	-5,896
	Internal Recoveries	0	0	0	0
	Expenses	7,985	13,632	5,647	27,262
	Net Surplus	8,238	4,501	3,737	2
District Promotions	Revenue	29,911	101,334	-71,423	202,671
	Rates Revenue	342,071	342,072	-1	684,142
	Internal Charges	-93,920	-87,120	-6,800	-174,242
	Internal Recoveries	0	0	0	0
	Expenses	317,748	356,292	38,544	712,571
	Net Surplus	-39,686	-6	-39,680	0
Information Centres	Revenue	8,961	11,832	-2,871	23,667
	Rates Revenue	193,825	193,824	1	387,650
	Internal Charges	-162,405	-152,418	-9,987	-304,818
	Internal Recoveries	0	0	0	0
	Expenses	25,428	50,058	24,630	100,093
	Net Surplus	14,953	3,180	11,773	6,406
Rural Fire	Revenue	0	0	0	0
	Rates Revenue	87,629	87,630	-1	175,258
	Internal Charges	-18,011	-24,210	6,199	-48,412
	Internal Recoveries	0	0	0	0
	Expenses	67,264	69,018	1,754	138,029
	Net Surplus	2,354	-5,598	7,952	-11,183

Activity Performance Report continued

		2017	2017	2017	2017
		Actual YTD	Budget YTD	Variance YTD	Budget FY
Environmental and Regulatory	Revenue	584,456	553,103	31,353	906,980
	Rates Revenue	456,193	455,912	281	911,815
	Internal Recoveries	0	0	0	0
	Internal Charges	820,476	751,374	-69,102	1,502,722
	Expenses	102,761	108,828	6,067	207,695
	Net Surplus	117,412	148,813	-31,401	108,378
Building	Revenue	138,739	139,986	-1,247	279,970
	Rates Revenue	174,694	174,694	-1	349,386
	Internal Charges	-253,040	-231,156	-21,884	-462,301
	Internal Recoveries	0	0	0	0
	Expenses	52,494	57,282	4,788	104,626
	Net Surplus	7,898	26,242	-18,344	62,429
District Planning	Revenue	0	0	0	0
	Rates Revenue	106,145	106,146	-1	212,290
	Internal Charges	-53,348	-49,452	-3,896	-98,892
	Internal Recoveries	0	0	0	0
	Expenses	31,686	6,654	-25,032	13,302
	Net Surplus	21,111	50,040	-28,929	100,096
Dog Control	Revenue	396,378	345,503	50,875	491,782
	Rates Revenue	105,936	106,404	-468	212,805
	Internal Charges	-395,344	-359,724	-35,620	-719,438
	Internal Recoveries	0	0	0	0
	Expenses	9,112	8,352	-760	16,682
	Net Surplus	97,858	83,831	14,027	-31,533
Health	Revenue	22,602	38,796	-16,194	77,594
	Rates Revenue	25,136	25,134	2	50,268
	Internal Charges	-62,022	-58,722	-3,300	-117,455
	Internal Recoveries	0	0	0	0
	Expenses	7,008	14,232	7,224	28,455
	Net Surplus	-21,292	-9,024	-12,268	-18,048
Resource Consents	Revenue	26,739	27,786	-1,047	55,576
	Rates Revenue	22,808	22,808	0	45,616
	Internal Charges	-33,611	-31,236	-2,375	-62,470
	Internal Recoveries	0	0	0	0
	Expenses	2,462	19,356	16,894	38,722
	Net Surplus	13,474	2	13,472	0
Stock Control	Revenue	-1	1,032	-1,033	2,058
	Rates Revenue	21,475	20,726	749	41,450
	Internal Charges	-23,111	-21,084	-2,027	-42,166
	Internal Recoveries	0	0	0	0
	Expenses	0	2,952	2,952	5,908
	Net Surplus	-1,637	-2,278	641	-4,566

Activity Performance Report continued

		2017 Actual YTD	2017 Budget YTD	2017 Variance YTD	2017 Budget FY
Investment	Revenue	85,938	90,042	-4,104	180,074
	Rates Revenue	31,035	-44,039	75,074	-88,073
	Internal Recoveries	0	0	0	0
	Internal Charges	0	0	0	0
	Expenses	318,367	67,516	-250,851	92,042
	Net Surplus	-201,395	-21,513	-179,882	-41
Public Refuse Collection - Litter	Revenue	214,887	214,486	401	428,974
	Rates Revenue	288,878	267,160	21,718	534,317
	Internal Recoveries	0	0	0	0
	Internal Charges	47,210	49,674	2,464	99,337
	Expenses	503,509	461,196	-42,313	896,279
	Net Surplus	-46,954	-29,224	-17,730	-32,325
Landfills and Waste Transfer S	Revenue	186,561	185,220	1,341	370,440
	Rates Revenue	243,566	221,848	21,718	443,692
	Internal Charges	-34,938	-36,624	1,686	-73,249
	Internal Recoveries	0	0	0	0
	Expenses	424,840	391,404	-33,436	756,716
	Net Surplus	-29,651	-20,960	-8,691	-15,833
Public Refuse Collection	Revenue	0	0	0	0
	Rates Revenue	45,191	45,190	1	90,381
	Internal Charges	-6,969	-7,308	339	-14,614
	Internal Recoveries	0	0	0	0
	Expenses	46,099	44,430	-1,669	88,849
	Net Surplus	-7,877	-6,548	-1,329	-13,082
Waste Minimisation	Revenue	28,327	29,266	-939	58,534
	Rates Revenue	122	122	0	244
	Internal Charges	-5,304	-5,742	438	-11,474
	Internal Recoveries	0	0	0	0
	Expenses	32,571	25,362	-7,209	50,714
	Net Surplus	-9,426	-1,716	-7,710	-3,410
Roading & Footpath	Revenue	4,909,571	6,356,742	-1,447,171	12,713,491
	Rates Revenue	3,101,841	3,073,916	27,925	6,147,831
	Internal Recoveries	0	0	0	0
	Internal Charges	328,376	375,660	47,284	751,317
	Expenses	8,139,634	6,578,724	-1,560,910	13,157,449
	Net Surplus	-456,598	2,476,274	-2,932,872	4,952,556
Non Subsidised Roding	Revenue	1,919	14,508	-12,589	29,018
	Rates Revenue	501,749	501,748	1	1,003,496
	Internal Charges	-41,590	-44,916	3,326	-89,843
	Internal Recoveries	0	0	0	0
	Expenses	312,976	421,032	108,056	842,082
	Net Surplus	149,102	50,308	98,794	100,589
Subsidised Roding	Revenue	4,907,651	6,342,234	-1,434,583	12,684,473
	Rates Revenue	2,600,093	2,572,168	27,925	5,144,335
	Internal Charges	-286,786	-330,744	43,958	-661,474
	Internal Recoveries	0	0	0	0
	Expenses	7,826,658	6,157,692	-1,668,966	12,315,367
	Net Surplus	-605,700	2,425,966	-3,031,666	4,851,967

Activity Performance Report continued

		2017	2017	2017	2017
		Actual YTD	Budget YTD	Variance YTD	Budget FY
Water and Wastewater	Revenue	175,249	251,016	-75,767	502,036
	Rates Revenue	3,659,802	3,693,697	-33,895	7,387,386
	Internal Recoveries	0	0	0	0
	Internal Charges	618,162	720,462	102,300	1,440,884
	Expenses	2,580,273	3,105,402	525,129	6,214,002
	Net Surplus	636,616	118,849	517,767	234,536
Rural Water	Revenue	0	4,962	-4,962	9,929
	Rates Revenue	342,792	371,938	-29,146	743,877
	Internal Charges	-49,030	-53,442	4,412	-106,856
	Internal Recoveries	0	0	0	0
	Expenses	283,456	277,866	-5,590	558,947
	Net Surplus	10,306	45,592	-35,286	88,003
Stormwater	Revenue	2,109	1,146	963	2,293
	Rates Revenue	318,403	318,256	147	636,510
	Internal Charges	-46,760	-52,116	5,356	-104,232
	Internal Recoveries	0	0	0	0
	Expenses	173,755	242,514	68,759	485,021
	Net Surplus	99,996	24,772	75,224	49,550
Wastewater	Revenue	146,102	151,158	-5,056	302,314
	Rates Revenue	1,100,267	1,003,610	96,657	2,007,220
	Internal Charges	-155,580	-177,846	22,266	-355,684
	Internal Recoveries	0	0	0	0
	Expenses	884,416	976,344	91,928	1,952,692
	Net Surplus	206,373	578	205,795	1,158
Water	Revenue	27,038	93,750	-66,712	187,500
	Rates Revenue	1,898,339	1,999,893	-101,554	3,999,779
	Internal Charges	-366,791	-437,058	70,267	-874,112
	Internal Recoveries	0	0	0	0
	Expenses	1,238,645	1,608,678	370,033	3,217,342
	Net Surplus	319,941	47,907	272,034	95,825

Activity Performance Report continued

		2017	2017	2017	2017
		Actual YTD	Budget YTD	Variance YTD	Budget FY
Business Units	Revenue	16,620	15,420	1,200	30,835
	Rates Revenue	30,299	25,342	4,957	50,686
	Internal Recoveries	3,891,249	4,053,762	-162,513	8,107,488
	Internal Charges	1,025,317	1,133,154	107,837	2,266,295
	Expenses	2,912,851	2,931,126	18,275	5,862,116
	Net Surplus	0	30,244	-30,244	60,598
Assets Business Unit	Revenue	13,163	7,818	5,345	15,631
	Rates Revenue	30,299	25,342	4,957	50,686
	Internal Charges	-307,313	-363,198	55,885	-726,396
	Internal Recoveries	-754,561	-1,020,210	-265,649	-2,040,413
	Expenses	490,710	659,892	169,182	1,319,736
	Net Surplus	-0	30,280	-30,280	60,598
CEO Business Unit	Revenue	2,640	0	2,640	0
	Rates Revenue	0	0	0	0
	Internal Charges	-120,667	-131,574	10,907	-263,143
	Internal Recoveries	-697,857	-632,910	64,947	-1,265,809
	Expenses	579,830	501,348	-78,482	1,002,666
	Net Surplus	0	-12	12	0
Customer Services Business Unit	Revenue	524	522	2	1,049
	Rates Revenue	0	0	0	0
	Internal Charges	-137,801	-146,832	9,031	-293,657
	Internal Recoveries	-461,037	-429,432	31,605	-858,858
	Expenses	323,759	283,128	-40,631	566,250
	Net Surplus	-0	-6	6	0
Finance Business Unit	Revenue	293	7,080	-6,787	14,155
	Rates Revenue	0	0	0	0
	Internal Charges	-299,458	-309,384	9,926	-618,768
	Internal Recoveries	-1,362,058	-1,416,972	-54,914	-2,833,936
	Expenses	1,062,893	1,114,686	51,793	2,229,323
	Net Surplus	-0	-18	18	0
Regulatory Business Unit	Revenue	0	0	0	0
	Rates Revenue	0	0	0	0
	Internal Charges	-160,077	-182,166	22,089	-364,331
	Internal Recoveries	-615,736	-554,238	61,498	-1,108,472
	Expenses	455,659	372,072	-83,587	744,141
	Net Surplus	0	0	0	0

Statement of Capital Works 2016/17 For the 6 Months ended 31st December 2016				Actual YTD 2016/17	Full Year Budget 2016/17	Variance 2016/17
Community & Leisure Assets						
Libraries						
	Computer Equipment	40801703		0	2,050	2,050
	Furniture and Fittings	40801705		4,075	51,250	47,175
	Buildings	40801706		7,028	25,625	18,597
	Library Books	40801708		45,902	102,500	56,598
	New Town Hall / Library	40801707		0	220,000	220,000
Swimming Pools						
	Renewals					
	Marton - Plant	40001702		0	325,000	325,000
	Plant & Equipment	40001705		209		-209
	Repairs & Maintenance	4000170201		0		0
	Marton	4000170601		2,000	48,063	46,063
	Taihape Pool Resurface	4000170602		0	20,878	20,878
	Taihape Fans	4000170603		0	28,812	28,812
Community Housing						
	Taihape & Hunterville Bldg Alterations	4040170604		61,135	175,000	113,865
Property						
	Real Estate Renewals	2090170601		0	26,650	26,650
	Building Alterations	95301706		18,501		-18,501
Parks & Reserves						
	District - Renewals	4410170601		37,888	68,000	30,112
	Bulls Court House	4410170608		987		-987
	Plant & Machinery	44101702		7,673	0	-7,673
	Campground Toilet and Wastewater Treatment	4410170609		4,565	95,000	90,435
	Park Upgrades	4410170610		2,149	102,500	100,351
	Memorial Park Toilet and Changing Rm	4410170611		0	600,000	600,000
Public Toilets						
	Renewals					
	Building Alterations	4060170601		0		0
				0		0
Halls						
	Renewals					
		4090170601		56,921	103,420	46,499
	Capital					
	Buildings - Bulls Town Hall	40901706		0	3,610,575	3,610,575
Cemeteries						
	Renewals					
	District-External Contractors	40701708		4,838	59,575	54,737
	New Capital					
	District - External Contractor Berms	40701709		12,814	16,400	3,586
	Land Ratana	4070170901		0	20,000	20,000
Total Community & Leisure Assets				266,684	5,701,298	5,434,614

Statement of Capital Works 2016/17 For the 6 Months ended 31st December 2016		Actual YTD 2016/17	Full Year Budget 2016/17	Variance 2016/17
Community Wellbeing				
Info Centres	40101703	0		
Rural Fire	40500705	0	4,613	4,613
Total Community Wellbeing	Community Wellbeing	0	4,613	4,613
Statement of Capital Works 2016/17 For the 6 Months ended 31st December 2016				
			0	0
Total Environmental & Reg Services	Environment & Reg Services	0	0	0
Rubbish and Recycling				
Renewals				
Marton	5020070601	0	2,058	2,058
New Capital				
Marton				
Total Rubbish and Recycling	Rubbish & Recycling	0	2,058	2,058
Waste Transfer Stations				
Renewals				
Marton - Ground Mtc & Fencing	5060170601	0		0
New Capital				
Marton - Pit Access	5060177303	0		0
Total Waste Transfer Stations	Rubbish & Recycling	0	0	0
Statement of Capital Works 2016/17 For the 6 Months ended 31st December 2016				
Stormwater				
Renewals				
Marton - Reticulation Staff	6050176103	13,587		-13,587
Marton - Reticulation Contractor	6050176101	112,536	358,332	245,796
Taihape - Reticulation Staff	6050176113	0		0
Taihape - Reticulation Contractor	6050176111	0	22,348	22,348
Rural				
Bulls Reticulation - Contractor	6050176131	837		-837
Bulls - Reticulation Staff time	6050176133	756		-756
Mangaweka				0
Hunternville - Contractor	6050176151	0		0
Hunternville - Reticulation Staff Time	6050176152	0		0
Ratana				0
Taihape	6050176114	0		
Renewals District Wide		127,715	380,680	252,965
Capital				
Marton - Reticulation Contractor	6050177301	571	500,000	499,429
Marton - Reticulation Staff Time	6050177303	568		-568
Taihape - Reticulation Contractor	6050177311	0	119,370	119,370
Bulls - Reticulation Contractor	6050177331	0	67,470	67,470
Mangaweka Reticulation	6050177341	0	15,570	15,570
Hunternville - Reticulation Contractor	6050177351	0	67,470	67,470
Hunternville - Reticulation Staff Time	6050177353	0		0
Ratana		0		0
New Capital District Wide		1,139	769,880	768,741
Total Stormwater		128,855	1,150,560	1,021,705

Statement of Capital Works 2016/17 For the 6 Months ended 31st December 2016			Actual YTD 2016/17	Full Year Budget 2016/17	Variance 2016/17
Water	Urban	606			
	Renewals				
	Marton - Reticulation Contractor	6060176101	166,613	502,976	336,363
	Marton - Treatment Contractor	6060176103	23,230		-23,230
	Marton - Treatment Staff Time	6060176111	91,942	400,000	308,058
	Marton - Treatment Contractor	6060176113	0		0
	Taihape - Reticulation Staff Time	6060176123	10,365		-10,365
	Taihape - Reticulation Contractor	6060176121	34,377	1,849,162	1,814,785
	Taihape - Treatment Contractor	6060176131	41,368	227,203	185,835
	Taihape - Treatment Staff Time	6060176133	217		-217
	Taihape - Falling Main Contractor	6060176136	884		-884
	Bulls - Reticulation Contractor	6060176141	1,618	167,556	165,938
	Bulls - Reticulation Staff Time	6060176143	4,844		-4,844
	Bulls - Treatment Contractor	6060176151	43,581	1,275,615	1,232,034
	Bulls Treatment - Staff Time	6060176153	5,022		-5,022
	Mangaweka - Reticulation Contractor	6060176161	0	293,756	293,756
	Mangaweka - Staff Time	6060176163	1,302		-1,302
	Mangaweka - Treatment Contractor	6060176171	7,015	640,040	633,025
	Ratana Reticulation - Contractor	6060176181	0	12,272	12,272
	Ratana - Reticulation Staff Time	6060176183	0		0
	Ratana - Reticulation Staff Time	6060176193	0		0
	Renewals District Wide		432,378	5,368,580	4,936,202
Water	Capital				
	Marton - Reticulation Contractor	6060177301	0	145,320	145,320
	Taihape - Reticulation Contractor	6060177228	178,701	176,460	-2,241
	Staff T Ops	6060177102	0		0
	Staff Time - Operations Retic	6060177302	0		0
	Marton Treatment - Staff Time	6060177313	0		0
	Taihape - New Plant	6060177330	89,595		-89,595
	Taihape - Treatment Contractor	6060177331	3,011	70,000	66,989
	Taihape Treatment - Staff Time	6060177332	1,953		-1,953
	Marton - Reticulation Contractor	6060177311	2,679		-2,679
	Mangaweka - Reticulation Contractor	6060177341	349		-349
	Bulls - Treatment Contractor	6060177351	1,430		-1,430
	Bulls Treatment - Staff Time	6060177352	2,635		-2,635
	Bulls - Reticulation Contractor	6060177361	0		0
	Mangaweka - Treatment Contractor	6060177371	3,912		-3,912
	Ratana - Treatment Contractor	6060177391	108,735	375,000	266,265
	Ratana Treatment - Staff Time	6060177392	6,454		-6,454
	Managweka Treatment - Staff Time	6060177372	0		0
	New Capital District Wide		399,454	766,780	367,326
	Renewals				
	Hunternville Reticulation - Contractor	6060776201	0	37,606	37,606
	Hunternville Reticulation - Staff Time	6060776203	0		0
	Hunternville - Urban	6060776301	28,888	70,065	41,177
	Erewhon Rural Water	6061676201	47,849	125,224	77,375
	Renewals	6061676205	1,145		-1,145
	HRWS Reticulation - Contractor	6061776201	16,430	29,677	13,247
	HRWS - Treatment Contractor	6061776301	1,293	207,573	206,280
	Omatane Rural Water	6061876201	0	5,190	5,190
	Erewhon Rural Water	6061676203	0		0
	New Capital				
	Hunternville Treatment - Staff Time	6060777302	161		-161
	HRWS Reticulation - Staff Time	6061777303	842		-842
			96,607	475,335	378,728
Total Water		Waters	928,439	7,761,255	6,703,961

Statement of Capital Works 2016/17 For the 6 Months ended 31st December 2016		Actual YTD 2016/17	Full Year Budget 2016/17	Variance 2016/17
Wastewater				
Renewals				
Marton - Reticulation Contractor	6070176101	12,904	67,735	54,831
Marton Reticulation - Staff Time	6070176102	3,045		-3,045
Taihape Treatment - Staff Time	6070176122	0		0
Marton - Treatment - Contractor	6070176131	48,267	312,465	264,198
Marton - Treatment Staff	6070176132	0		0
Taihape - Reticulation Contractor	6070176111	92,399	492,612	400,213
Taihape Reticulation - Staff Time	6070176112	8,542		-8,542
Taihape Treatment - Contractor	6070176121	0		0
Bulls - Treatment Contractor	6070176141	0	131,510	131,510
Bulls Treatment - Staff Time	6070176142	432		-432
Koitiata Treatment - Contractor	6070176151	97	40,000	39,903
Koitiata	6070176153	0	11,552	11,552
Bulls - Reticulation Contractor	6070176161	3,972	5,506	1,534
Bulls Reticulation - Staff Time	6070176162	69		-69
Mangaweka Contractor	6070176171	1,627		-1,627
Huntermville - Reticulation Contractor	6070176181	4,574	83,040	78,466
Huntermville Reticulation - Staff Time	6070176182	276		-276
Ratana -Reticulation Staff Time	6070176183	0		0
Huntermville Treatment - Contractor	6070176186	11,376	80,000	68,624
Ratana -Treatment Contractor	6070176194	0	526,195	526,195
Ahuru Street Sewer Repairs	6070176202	0		0
Renewals District Wide		187,581	1,750,615	1,563,034
				0
Marton Reticulation - Contractor	6070177301	8,417	1,338,000	1,329,583
Marton - Treatment Contractor	6070177306	0	778,500	778,500
Marton Treatment - Staff Time	6070177307	760		-760
Taihape - Treatment Contractor	6070177330	155,665	60,000	-95,665
Taihape - Treatment Staff Time	6070177332	0		0
Taihape Reticulation - Staff Time	6070177305	0		0
Mangaweka				0
Huntermville - Treatment Contractor	6070177386	15,530		-15,530
Ratana -Treatment Contractor	6070177325	250	1,419,000	1,418,750
Ratana - Treatment Staff Time	6070177327	0		0
Koitiata - Reticulation Contractor	6070177151	8,043	110,000	101,957
Koitiata - Reticulation Staff Time	6070177152	0		0
Bulls - Treatment Contractor	6070177311	881	1,100,000	1,099,119
Bulls - Treatment Staff Time	6070177312	0		0
Bulls - Resource Consent	6070177313	0		0
Bulls Reticulation - Contractor	6070177140	0		0
New Capital District Wide		189,546	4,805,500	4,615,954
Total Waste Water	Waters	377,126	6,556,115	6,178,989

Statement of Capital Works 2016/17 For the 6 Months ended 31st December 2016		Actual YTD 2016/17	Full Year Budget 2016/17	Variance 2016/17
Roads and Transportation				
Renewals-Subsidised				
Structures Component Replacement	70100783	274,517	209,163	-65,354
Pavement Rehabilitation	70100781	876,885	1,627,166	750,281
Unsealed Road	70100780	311,973	460,125	148,152
Drainage Renewals	70100782	314,839	337,425	22,586
Subsidised Rooding Purchase	70100789	0		0
Flood Damage Reinstatement	70100790	0	6,000,000	6,000,000
Sub.Rdg.Pavement Rehab. Prf.Sr	7010078401	53,607		-53,607
Sub.Rdg.Drainage Prof.Serv.	7010078402	8,696		-8,696
Sub.Rdg.Struct.Comp.P/S	7010078403	14,466		-14,466
Sub.Rdg.Traffic Ser Rnwl P/S	7010078405	0		0
Sub.Rdg.Strt.Ltng.Prof Serv.	7010078406	2,486		-2,486
Sub.Rdg.Sealed Rd Surfag.P/S	7010078407	5,518		-5,518
Unsealed Road Metalling P/S	7010078408	4,059		-4,059
Asset Mgmt P/S - Staff Time	7010078409	108,916		-108,916
Asset Management Planning P/S	7010078410	28,960		-28,960
Taihape Napier Road	7010079402	0		0
Prof Services - Minor Safety	7010079405	3,230		-3,230
Reseals	70100787	121,000	1,829,418	1,708,418
Traffic Services	70100785	239,364	224,950	-14,414
Associated Improvements	70100792	0		0
Renewals-Non Subsidised				
Renewals -Prof services	70300784	0		0
Footpath Renewals	70300788	183,339	123,000	-60,339
New Capital - Subsidised				
Minor safety Projects - Principal ContrProf Serv	70100795	153,285	825,677	672,392
New Capital - Non Subsidised				
Footpath Construction	70300791	0	66,625	66,625
Vehicle Crossings	70300792	0	25,625	25,625
Plant	95100702	1,850		-1,850
Total Roads and Transportation	Rooding	2,706,989	11,729,174	9,022,185
Statement of Capital Works 2016/17 For the 6 Months ended 31st December 2016				
		Actual YTD 2016/17	Full Year Budget 2016/17	Variance 2016/17
Miscellaneous				
Vehicles	95500701	102,880	190,365	87,485
Motor Vehicles Sold	955007011	0		0
Total Vehicles		102,880	190,365	87,485
PC Replacements	92600703	0		0
Hardware Servers & Core Network	9260070301	2,345	2,278	-67
PC Replacements	9260070302	31,722	12,711	-19,011
Hardware - Other	9260070303	1,717	2,385	668
Aerial Photography	92600705	0	0	0
Plant Purchases	95301702	0	14,546	14,546
Office Furniture Purchases	95301705	1,206	10,290	9,084
Software Purchases	92600704	0	5,177	5,177
Office Furniture Purchases	96100745	0		0
Total Miscellaneous	Miscellaneous	139,871	237,752	97,881
Subtotal		4,547,964	31,992,265	27,444,301
Less Sales Disposal of Land & Buildings	4090170606	0		
Grandtotal		4,547,964	31,992,265	27,444,301

TREASURY REPORT 31/12/16

Investments

Bank Deposits

	Maturity Date	Int Rate	Term	% of Portfolio	Amount	Comment
Westpac Current Account	Call	0.0300	Call	16%	1,265,218.71	Immediate Needs
Westpac Call Account	Call	0.0325	Call	9%	738,304.77	Immediate Needs
ASB Term Deposit 12-3211-00010480-				0%	0.00	Immediate Needs
Westpac Term Deposit -03.0683.0195600.081 -	10/01/2017	0.026	35 Days	38%	3,000,000.00	Immediate Needs
Cash Floats					2,790.99	
MW Lass Ltd					16,000.00	
					<u>5,022,314.47</u>	63% Of total pool investment policy allows up to 100%
The Investment Policy requires that maximum any one bank of \$5m						
And maturity mix as follows						
0-3 months	Actual	Policy				
	100%	15%-40%				
3-6 months		10%-60%				
6 month to 2 years		10%-60%				

Equity Investments

	Number	Cost	Value 2016	@
Local Government Insurance Corporation	23,338	23338	50,533.00	
				0.64% Of total pool investment policy allows up to 10%

CORPORATE BONDS 31/12/16

S & P
Rating

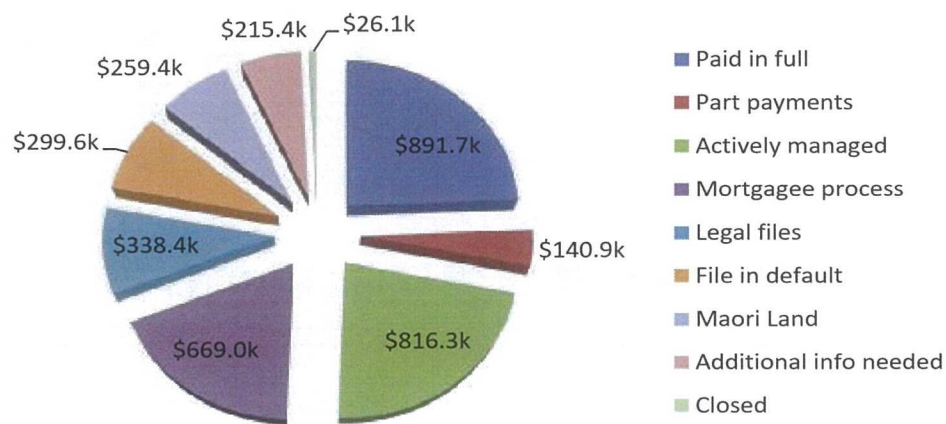
Date of Purchase

		Effective	Coupon Rate	Face value	Fair Value 2015	
Purchased 16/02/06		0.0573	0.0874	191,963.00	201,735.76	
Fonterra Perpetual Cap Note	none					
Purchased 21/02/06		5.73%	8.74%	280,000.00	294,072.88	
Fonterra Perpetual Cap Note	none					
Notes Redeemed 10/07/06				-443,645.00	-465,086.38	
loss on Redemption					-981.01	
Balance as at 30 June 2014		4.38%		28,318.00	29,741.25	26,618.92 A
Purchased 20/09/07		3.49%	3.71%	1,000,000.00	1,000,000.00	930,000.00 A+
RABOBANK Bonds Perpetual						
Purchased 22/09/10		0.0652	0.0652	1,500,000.00	1,500,000.00	1,596,750.00 AA
Manukau City Council Bonds	43007					
Total					<u>2,553,368.92</u>	32% Of total pool Investment policy allows up to 50%
Forestry					304,420.00	4% Of total pool Investment policy allows up to 20%
Total Investments and Cash					<u>7,930,636.39</u>	

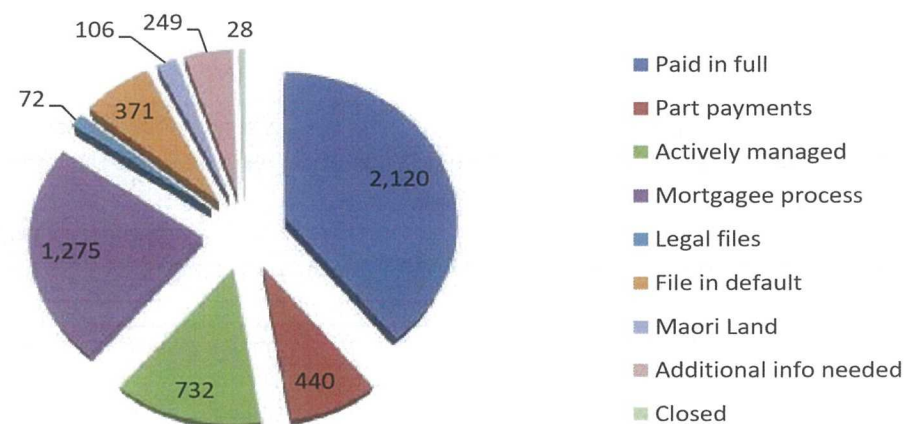
31-Dec-16

- MWCLASS

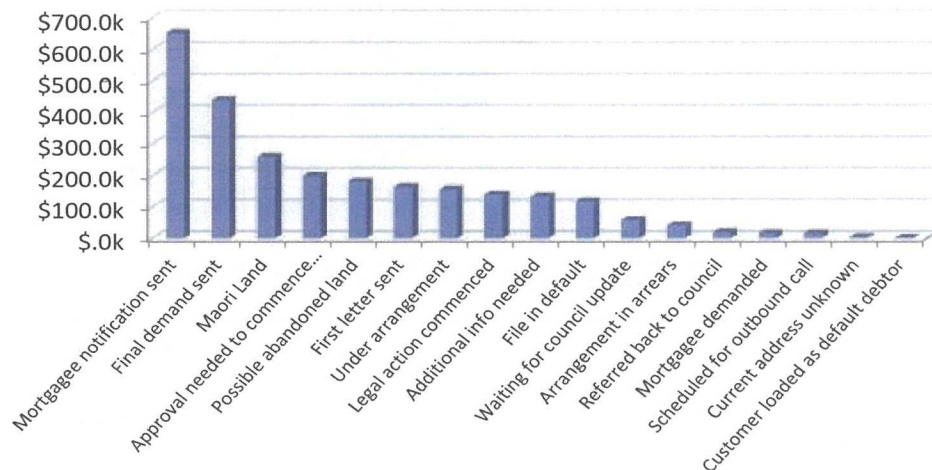
2016 - 2017 Overview (\$3.655M)



2016 - 2017 Overview (4,953 files)



Status of files as at 31 Dec 2016



Comments:

Payments YTD total \$1.033M, this is up \$300.6k for the same period last year. \$764.1k can be attributed to new debt lodged this year.

3,846 new debts have been loaded totalling \$2.25M, 1854 of these have been paid in full and 191 have been placed under an arrangement.

Currently we 72 legal files being managed, 25 file are waiting to be approved.

Judgment has been obtained for 6 files, 2 debtors paid in full before judgment was obtain. \$57.1k of payments can be attributed to legal action. Delays approving legal action can impact collection timeframes.

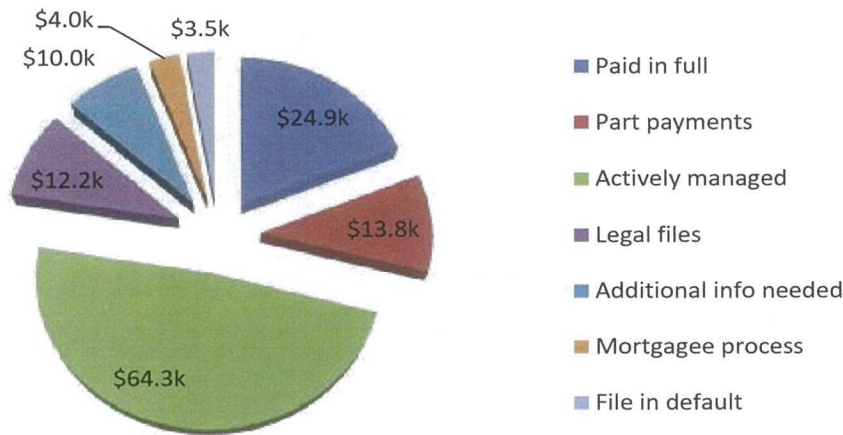
Overview

31-Dec-16

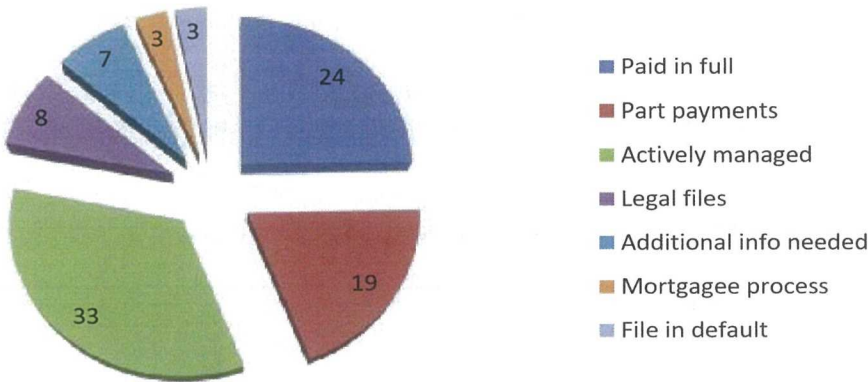


- Rangitikei District Council

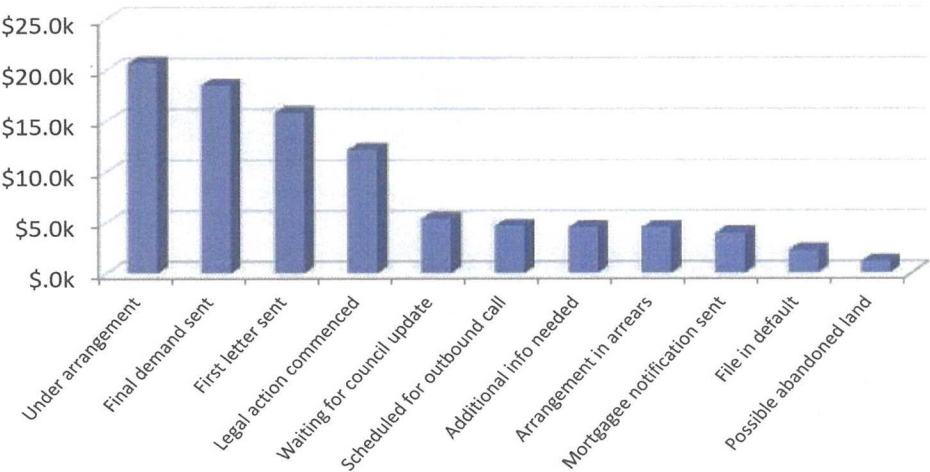
2016 - 2017 Overview (\$132.6k)



2016 - 2017 Overview (78 Files)



Status of files as at 31 Dec 2016



Comments:

50 debts totalling \$79.5k have been lodged this year. Payments YTD total \$38.7k and \$16.3k relates to new debt.

Of the 28 debts carried over from last year nine have been closed and part payments for another nine have been received.

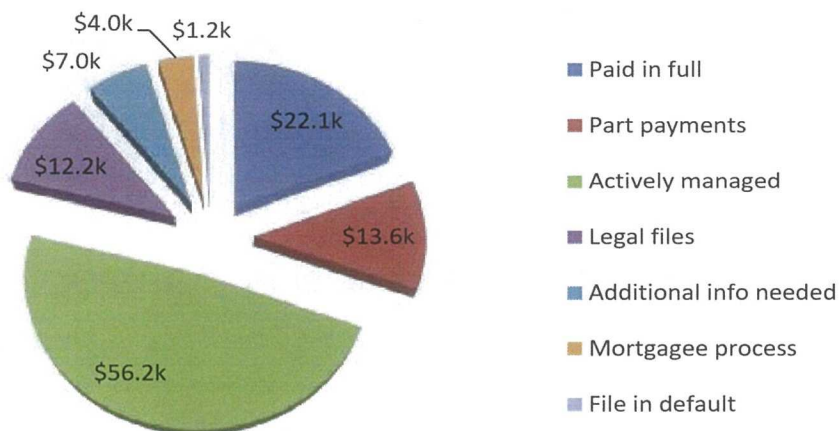
Rates Debt

31-Dec-16

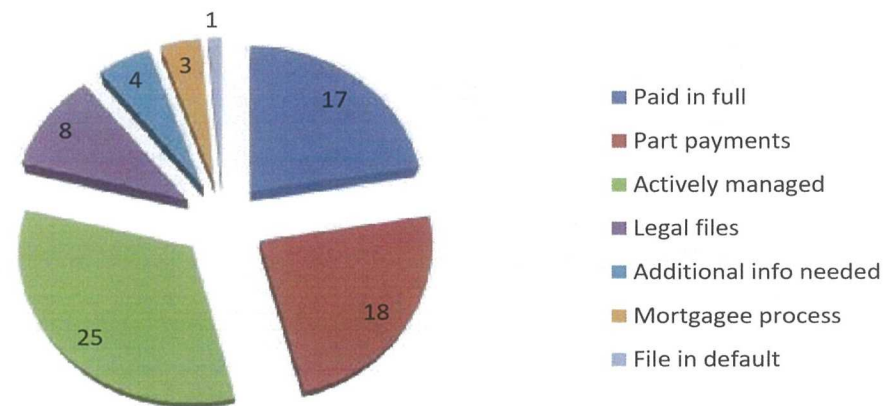


- Rangitikei District Council

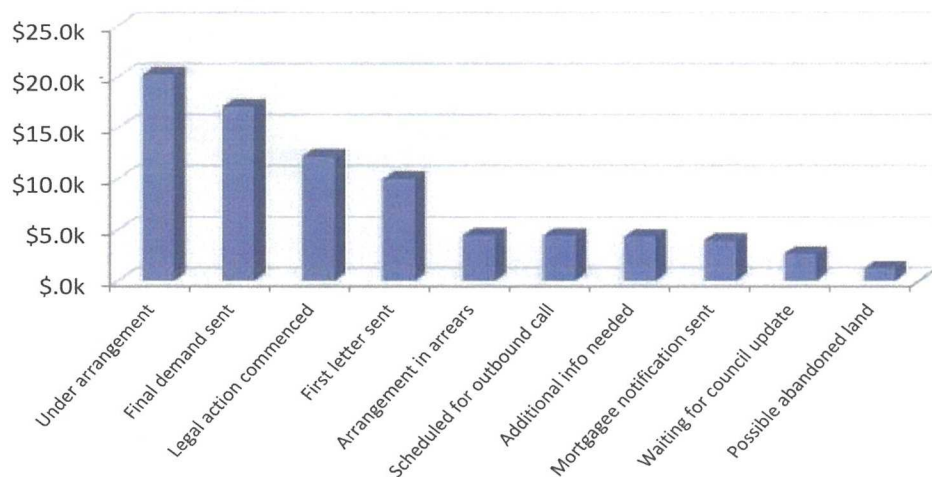
2016 - 2017 Overview (\$116.1k)



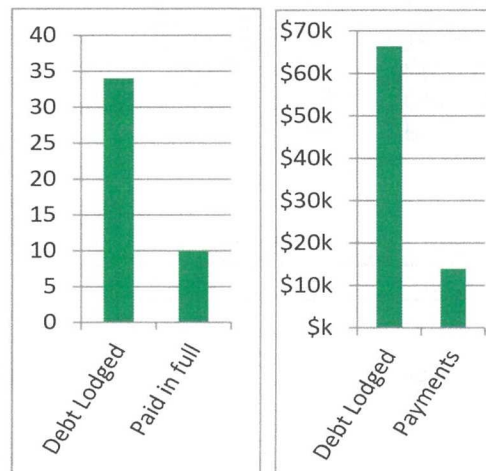
2016 - 2017 Overview (58 Files)



Status of files as at 31 Dec 2016

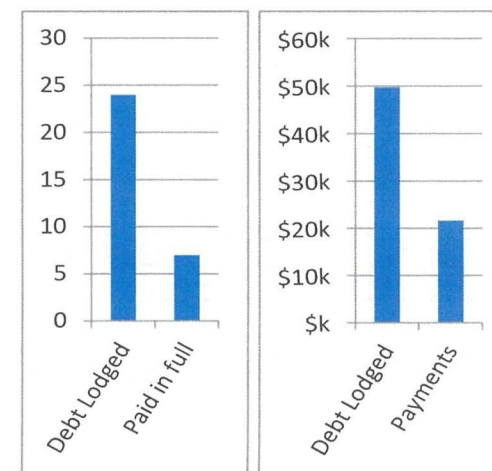


New Debt



Historical Debt

(includes updated debt amounts)



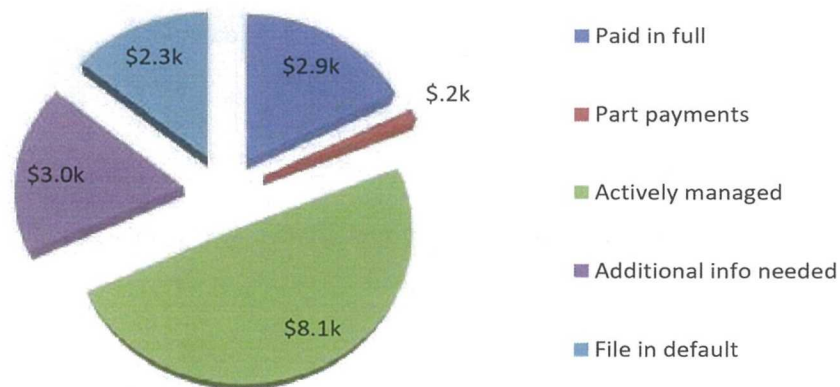
Sundry Debt

31-Dec-16

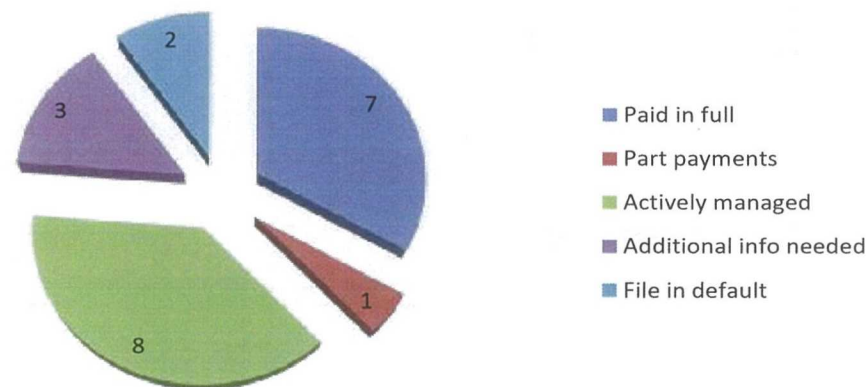


- Rangitikei District Council

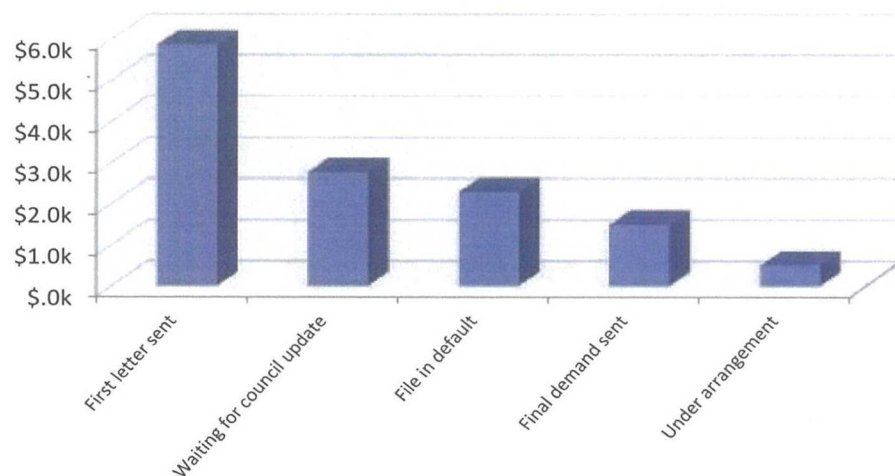
2016 - 2017 Overview (\$16.4k)



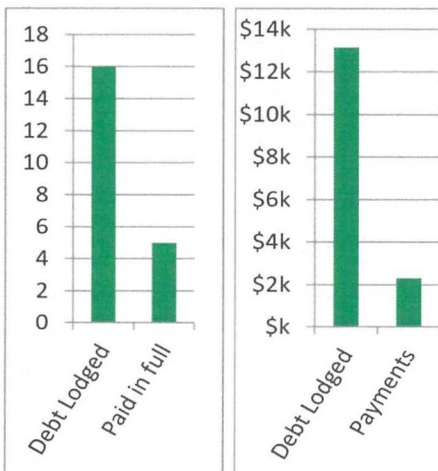
2016 - 2017 Overview (20 Files)



Status of files as at 31 Dec 2016

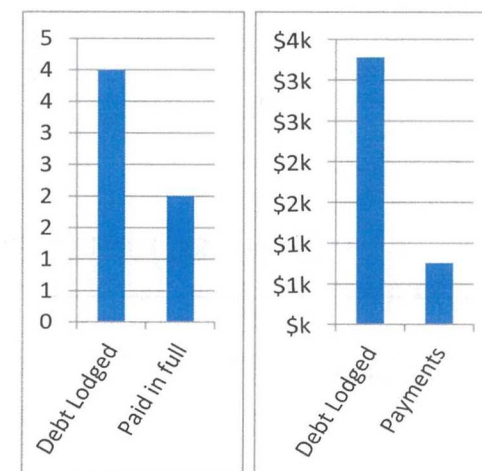


New Debt



Historical Debt

(includes updated debt amounts)



Finance/Performance Committee 31st December 2016

Significant Variances in the Financial Highlights to 31st December 2016, commntary to be provided at the meeting.

10% and greater than \$2,500.

Community Leadership			
Council	Council Committees	Taihape Community Board	Ratana Community Board
Revenue - No Difference	Revenue - No Difference	Revenue - Not Significant	Revenue - Not Significant
Internal Charges - Up by \$10,956	Internal Charges - Up by \$4,980	Internal Charges - Not Significant	Internal Charges - Not Significant
Expenditure - Down by \$55,531	Expenditure - Down by \$9,178	Expenditure - Down by \$3,487	Expenditure - Not Significant
Elections			
Revenue - Down by \$3,887			
Internal Charges - Not Significant			
Expenditure - Not Significant			
Community Wellbeing			
Community Awards	Information Centres	District Promotions & Development	Civil Defence
Revenue - Not Significant	Revenue - Down by \$2,870	Revenue - Down by \$71,424	Revenue - Not Significant
Internal Charges - Not Significant	Internal Charges - Up by \$9,987	Internal Charges - Up by \$6,800	Internal Charges - Not Significant
Expenditure - Down by \$5,647	Expenditure - Down by \$9,178	Expenditure - Down by \$38,544	Expenditure - Down by \$6,588
Rural Fire			
Revenue - Not Significant			
Internal Charges - Down by \$6,199			
Expenditure - Not Significant			
Environmental & Regulatory Services			
Building	District Planning	Dog Control	Health
Revenue - Not Significant	Revenue - Not Significant	Revenue - Up by \$50,407	Revenue - Down by \$16,192
Internal Charges - Up by \$21,884	Internal Charges - Up by \$3,896	Internal Charges - Up by \$35,620	Internal Charges - Up by \$3,300
Expenditure - Down by \$4,788	Expenditure - Up by 25,032	Expenditure - Not Significant	Expenditure - Down by \$7,224
Resource Consents	Stock Control		
Revenue - Not Significant	Revenue - Not Significant		
Internal Charges - Up by \$2,375	Internal Charges - Up by \$2,027		
Expenditure - Down by \$16,894	Expenditure - Down by \$2,952		

Finance/Performance Committee 31st December 2016 (continued)

Significant Variances in the Financial Highlights to 31st December 2016, commntary to be provided at the meeting.

10% and greater than \$2,500.

Community & Leisure Assets			
Libraries	Domains	Cemeteries	Real Estate
Revenue - Down by \$29,960	Revenue - Down by \$99,873	Revenue - Up by \$4,607	Revenue - Down by \$5,402
Internals - Up by \$17,986	Internals - Down by \$21,984	Internals - Not Significant	Internals - Not Significant
Expenditure - Down by \$34,225	Expenditure - Up by \$73,945	Expenditure - Up by \$5,916	Expenditure - Down by \$22,820
Swim Centre	Toilets	Halls	Forestry Investments
Revenue - Down by \$57,857	Revenue - Not Significant	Revenue - Down by \$729,783	Revenue - Not Significant
Internals - Not Significant	Internals - Not Significant	Internals - Not Significant	Internal Charges - Not Significant
Expenditure - Down by \$45,076	Expenditure - Down by \$15,238	Expenditure - Down by \$114,865	Expenditure - Not Significant
Rubbish and recycling			
Public Refuse & Bin Collection	Landfills & Waste Transfer Stations	Waste Minimisation	
Revenue - Not Significant	Revenue - Up by \$23,059	Revenue - Not Significant	
Internals - Not Significant	Internals - Not Significant	Internals - Not Significant	
Expenditure - Not Significant	Expenditure - Up by \$33,436	Expenditure - Up by \$7,209	
Water			
Storm water	Water	Wastewater	Rural Water
Revenue - Not Significant	Revenue - Down by \$168,266	Revenue - Up by \$91,601	Revenue - Down by \$34,108
Internals - Down by \$5,356	Internals - Down by \$70,267	Internals - Down by \$22,266	Internals - Down by \$4,412
Expenditure - Down by \$68,759	Expenditure - Down by \$370,033	Expenditure - Down by \$91,928	Expenditure - Up by \$5,590
Roading & Footpaths			
Roading	Non Subsidised Roothing		
Revenue - Down by \$1,406,658	Revenue - Down by \$12,588		
Internals - Down by \$43,958	Internals - Down by \$3,326		
Expenditure - Up by \$1,668,966	Expenditure - Down by \$108,056		
Business Units			
Assets	CEO Business Unit	Customer & Community Services	Finance Business Unit
Revenue - Up by \$10,302	Revenue - Down by \$2,640	Revenue - Not Significant	Revenue - Down by \$6,787
Internals - Down by \$43,958	Internals - Down by \$75,854	Internals - Down by \$40,636	Internals - Up by \$44,988
Expenditure - Down by \$169,182	Expenditure - Up by \$78,482	Expenditure - Up by \$40,631	Expenditure - Down by \$51,793
Regulatory			
Revenue - Not Significant			
Internals - Down by \$83,587			
Expenditure - Up by \$83,587			

Attachment 4

Rangitikei District Council

Statement of Service Performance

1 July 2016 – 31 December 2016

To Finance/Performance Committee, 23 February 2017

The measures and targets are those presented in the 2015/25 Long Term Plan. Mandatory performance measures – in roading and footpaths, water supply, sewerage and the treatment and disposal of sewage, and stormwater drainage – are denoted by an asterisk.

Where the target is expressed as a percentage, it is realistic to state the level of achievement. However, where the target is a full-year quantitative result 'pro rata' is added to clarify that the assessment has extrapolated the three month result out for the full twelve months.

The full-year Statement of Service Performance will form part of the 2016/17 Annual Report, and is subject to scrutiny by the Council's auditors.

16 February 2017

Performance Reporting

In the Activities that follow, performance reporting against the **Target (or Intended Level of Service)** will be detailed as follows:

Achieved	<p>Required actions have been completed and the intended level of service has been achieved</p> <p>Or where a long-term level of service is targeted, the results for the year are in keeping with the required trend to achieve the intended level of service</p>
Partly achieved	<p>Some outputs contributing to the intended level of service have been achieved (e.g. 3 workshops held of the 4 initially proposed)</p> <p>Or the result for the year is between 60% and 75% of the intended level of service</p>
Achieved/ongoing	<p>A particular level of service has been achieved. But it is multi-faceted and not totally time related in that there are constant actions continuously adding to it</p>
In progress	<p>No actual output has been achieved but pre-requisite processes have commenced</p>
Not commenced	<p>No actions to achieve the stated level of service have begun</p>
Not achieved	<p>None of the required actions have been undertaken</p> <p>Or the result for the year is less than half of the intended level of service</p> <p>Or where a long-term level of service is targeted, the results for the year are contrary to the required trend to achieve the intended level of service</p>
Not yet available	<p>Timing of the relevant data set occurs later in the year.</p>

Community Leadership

Level of Service		
Make decisions that are robust, fair, timely, legally compliant and address critical issues, and that are communicated to the community and followed through		
Measure	Target for 2016/17	Actual July 2016-December 2016
Completion of annual plan actions on time	<p>85% of Annual Plan actions substantially undertaken or completed. All groups of activities achieved at least 77% of identified actions.</p> <p><i>In 2015/16, 70% of Annual Plan actions were either substantially or fully completed.</i></p>	<p><i>In progress:</i></p> <p>Of 167 actions identified in the Annual Plan, 61 are being actively progressed. 40 are fully complete. 1 action will not be achieved (demolishing the Conference Centre in Taihape).</p> <p>Those actions not yet started are:</p> <ul style="list-style-type: none"> a) The roading programmes for resealing and new footpaths (to commence in January) b) Wastewater treatment plant upgrades (where consents are required before work is commenced) c) Construction of amenities block in Taihape, Memorial Park d) Re-roofing Marton Plunket e) Re-painting Jubilee Pavilion in Marton Park f) Fitting solar heating in the swimming pools in Marton g) Necessary repairs to Taihape Swimming Pool h) Developing the project plan for the LTP 2018 i) Elements of the Policy and Bylaw work schedule j) Place-making in the District k) The www.rangitikei.com redevelopment l) Accreditation for the Building Consent services m) Structural renewals for Taihape Treatment Plant n) Reticulation upgrade for Dixon Way, Taihape o) Stormwater renewals in Harris Street, Marton p) Upgraded culverts and drains in Taihape, Bulls, Mangaweka and Hunterville
Completion of capital programme	<p>80% of planned capital programme expended; all network utilities groups of activities to achieve at least 65% of planned capital expenditure.</p>	<p><i>Not achieved (pro rata)</i></p> <p>Total capital expenditure for the first six months was \$4,547,964 million from a total budget of \$31,992,265 million i.e. 14%</p>

	<p>Note: This table <u>excludes</u> expenditure on the emergency repairs to the roading network following the June 2015 rainfall event.</p> <p><i>In 2015/16, 59% of the planned capital programme was expended. Roding achieved 78%; water achieved 52%, sewerage and the treatment and disposal of sewage achieved 27% and stormwater achieved 44%; community and leisure assets achieved 31%.</i></p>	<p><i>Roding</i> Total capital expenditure for the first six months was \$2,706,989 from a budget of \$11,729,174 (i.e. 23%)</p> <p><i>Water supply</i> Total capital expenditure for the first six months was \$928,439 from a budget of \$7,761,255 (i.e. 11%)</p> <p><i>Sewerage and the treatment and disposal of sewage</i> Total capital expenditure for the first six months was \$377,126 from a budget of \$6,556,115 (i.e. 32%)</p> <p><i>Stormwater drainage</i> Total capital expenditure for the first six months was \$128,855 from a budget of \$1,150,560 (i.e. 11%)</p> <p><i>Community and Leisure Assets (cemeteries, halls, housing, libraries, parks and reserves, public toilets and swimming pools)</i> Total capital expenditure for the first six months was \$266,684 from a budget of \$5,701,298 (i.e. 5%)</p>
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Roading and footpaths

Level of Service		
Provide a sustainable network which is maintained in accordance with each road's significance for local communications and the local economy, taking into account the One Roding Network Classification and funding subsidies.		
Measure	Target for 2016/17	Actual July 2016-December 2016
<p><i>*Road condition</i></p> <p>The average quality of ride on a sealed local road network, measured by smooth travel exposure</p>	<p>96.5%</p> <p><i>When the measurement was last undertaken, in June 2014, the result was 98%.</i></p>	<p>Not yet available</p> <p>The next measurement is expected in March/April 2017.</p>
<p><i>*Road maintenance</i></p> <p>The percentage of the sealed road network that is resurfaced</p>	<p>8% (i.e. 55km of resealing and 8.8 km of road rehabilitation). The network has 796 km of sealed road.</p> <p>In 2015/16, 56.275 km of road resealing; this is 7% of the sealed network.</p>	<p>Not commenced</p> <p>The resealing and rehabilitation programme will begin in January 2017.</p> <p>However, there have been isolated patches of resealing in response to the severe rainfall during 20-21 June 2015.</p>
<p>The percentage if the unsealed road network which is resealed during the year</p>	<p>At least 75% of [the unsealed] network resealed each year – 12,000m³.</p>	<p>In progress</p> <p>8,832m³ has been placed on the network to date (73.6%).</p>
<p><i>*Footpaths</i></p> <p>The percentage of footpaths within the District that fall within the level of service or service standard for the condition of footpaths that is set out in the Council's relevant document (such as its annual plan, activity management plan, asset management plan, annual works programme or long term plan)</p>	<p>At least 80% of footpath lengths in CBD areas in Bulls, Marton, Hunterville and Taihape are at grade 3 or higher</p> <p>At least 70% of sampled footpaths lengths outside CBD areas are at grade 3 or higher</p> <p>At least 90% of sampled footpaths assessed at grade 5 are included in upgrade programme during the following two years.</p> <p>Note:</p> <p>A five point grading system to rate footpath condition based on visual inspections</p> <ol style="list-style-type: none"> 1 Excellent 2 Good 3 Fair 4 Poor 5 Very Poor <p>Footpaths will be assessed in approximately 100-metre lengths.</p> <p>The sample of non-CBD footpaths will include ten lengths in each of Bulls, Marton and Taihape, and four lengths in</p>	<p>Not yet available</p> <p>Outcome of assessment is not yet known.</p>

	Mangaweka, Hunterville and Ratana. The assessments will normally be conducted in November and May.	
*Road safety The change from the previous financial year in the number of fatalities and serious injury crashes on the local road network expressed as a number	No change or a reduction from the previous year. <i>In 2015/16 there were no fatal crashes on the Council's roads and three serious injury accidents.¹</i>	Achieved (pro rata) <ul style="list-style-type: none"> no fatal crashes in the reporting period no serious injury accidents in the reporting period.

Level of Service		
Be responsive to community expectations over the roading network and requests for service		
Measure	Target for 2016/17	Actual July 2016-December 2016
<p>Adequacy of provision and maintenance of footpaths, street-lighting and local roads (annual survey).</p> <p>Report card" qualitative statements.</p> <p>Groups targeted for consultation:</p> <ul style="list-style-type: none"> Residents where programmed renewal has taken place, Community Boards/ Committees, Community group database, Business sector database. 	<p>A greater proportion (than in the benchmark) or more than 10% of the sample believe that Council's service is getting better</p> <p><i>In 2014/15 (the benchmark), 13% believed it was better than last year, 65% about the same, 21% worse than last year (2% didn't know).</i></p>	<p>Not yet available</p> <p>Survey will be undertaken March/April 2017</p>
<p>*Responses to service requests</p> <p>The percentage of customer service requests relating to roads and footpaths to which the territorial authority responds within the time frame specified in the long term plan</p> <p><i>Note: Council measures resolution as well as initial attendance in response to such requests.</i></p>	<ul style="list-style-type: none"> 95% callouts during working hours responded to within 6 hours and 95% callouts during after-hours within 12 hours. 85% of all callouts resolved (i.e. completed) within one month of the request.² <p>Specific reference to callouts relating to potholes</p>	<p>Partly Achieved</p> <ul style="list-style-type: none"> There were 222 footpath and road requests during working hours of which 73% were responded to within time There were 23 footpath and road requests outside working hours, of which 83% were responded to within time. 73% of footpath and road requests were resolved within one month. <p><i>Note: These requests included 16 concerned with potholes: 69% of these were responded to in time and 91% were resolved within one month.</i></p>

¹ 'Serious injury' is not defined in the Rules or associated guidance from the Department of Internal Affairs. At a minimum it is likely to cover all injuries requiring admission to hospital for treatment.

² There is a wide range of requests meaning resolution times will range from hours to several weeks or months, depending on urgency and work programming.

Water supply

Level of Service		
Provide a safe and compliant supply of drinking water		
Measure	Target for 2016/17	Actual July 2016-December 2016
<p><i>*Safety of drinking water</i> The extent to which the Council's drinking water supply complies with</p> <p>(a) part 4 of the drinking water standards (bacteria compliance criteria)³</p> <p>(b) part 5 of the drinking water standards (protozoa compliance criteria)⁴</p>	<p>No incidents of non-compliance</p> <p><i>There were no incidents in 2015/16</i></p> <p>No incidents of non-compliance</p> <p><i>In 2015/16 UV treatment was been installed at Bulls, Marton, Hunterville, Mangaweka and Hunterville, but has not been fully operational. The Drinking Water Assessor will be providing details and a plan to get all plants compliant as soon as possible in 2016/17 is being developed.</i></p>	<p>Achieved (pro rata) No incidents of non-compliance</p> <p>Not achieved Throughout December 2016 some plants have been unable to demonstrate protozoa compliance due purely to issues establishing the correct UV treatment monitoring regime. This regime is currently in the process of being established to ensure ongoing monitoring</p>
Compliance with resource consents	<p>No more than one incident of non-compliance with resource consents</p> <p><i>In 2015/16, non-compliance was reported at Hunterville (excessive abstraction)</i></p>	<p>Not achieved (pro rata) Backwash and aluminum sludge discharge to settling ponds exceeded consent limits at the Marton Water Treatment Plant. A new consent application has been filed and will in-part address the aluminum sludge discharge issue.</p>

Level of Service		
Provide reliable and efficient urban water supplies		
Measure	Target for 2016/17	Actual July 2016-December 2016
Number of unplanned water supply disruptions affecting multiple properties	<p>Fewer unplanned water supply disruptions affecting multiple properties than in the previous year</p> <p><i>In 2015/16, there were no unplanned water supply interruptions.</i></p>	<p>Achieved (pro rata) There were no unplanned water interruptions during the reporting period.</p>
<p><i>*Maintenance of the reticulation network</i> The percentage of real water loss from the Council's networked reticulation system⁵</p>	Less than 40%.	<p>Not achieved (pro-rata) Estimated water loss for the year-to-date, using Minimum Night Flow calculations, is currently 48%. However the actual end of year bench loss figures will be lower due to the more accurate nature of the calculations.</p>

³ Currently measured by weekly sampling and testing through Environmental Laboratory Services in Gracefield.

⁴ Measured through Water Outlook.

⁵ A description of the methodology used to calculate this must be included as part of the report.

<p>*Demand management The average consumption of drinking water per day per resident within the District</p> <p>Note: This includes all water released from the urban treatment plants, <u>irrespective of whether it is used for residential, agricultural, commercial or industrial purposes.</u></p>	<p>600 litres per person per day</p> <p><i>In 2015/16, the average daily consumption of drinking water per day per resident was 542L.</i></p>	<p>In progress For December 2016, the estimated daily consumption was 583 litres per person per day.</p> <p>Half-year mean consumption is 527 litres per person per day.</p>
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Level of Service		
Be responsive to reported faults and complaints		
Measure	Target for 2016/17	Actual July 2016-December 2016
<p>*Fault response time Where the Council attends a call-out in response to a fault or unplanned interruption to its networked reticulation system, the following <i>median times</i> are measured</p> <p>(a) attendance time: from the time that the Council receives notification to the time that service personnel reach the site, and</p> <p>(b) resolution time: from the time that the Council receives notification to the time that service personnel confirm resolution of the fault of interruption</p> <p>(c) attendance for non-urgent call-outs: from the time that the Council receives notification to the time that service personnel reach the site, and</p> <p>(d) resolution of non-urgent call-outs from the time that the Council receives notification to the time that service personnel confirm resolution of the fault of interruption</p>	<p>Less than previous year</p> <p>(when recalculated as median times)</p> <p>The target attendance times are within 30 minutes for urgent callouts, within 24 hours for non-urgent callouts.</p> <p>The target resolution times are within 24 hours for urgent callouts and within 96 hours for non-urgent callouts.</p> <p><i>Urgent callouts are where supply is interrupted.</i></p>	<p>Not yet available The median times for the reporting period are:</p> <p>(a) 3 of 8 urgent callouts attended to within 30 minutes</p> <p>(b) 4 of 8 urgent callouts resolved within 24 hours</p> <p>(c) 200 of 206 non-urgent callouts attended to within 24 hours</p> <p>(d) 197 of 207 non-urgent callouts resolved within 96 hours.</p>
<p>*Customer satisfaction The total number of complaints (expressed per</p>	<p>Total number of complaints is less than 45/1000</p>	<p><i>This information will be tabled at the meeting.</i></p>

<p>1000 connections to the reticulated networks) received by the Council about</p> <p>(a) drinking water clarity</p> <p>(b) drinking water taste</p> <p>(c) drinking water pressure or flow</p> <p>(d) continuity of supply, and</p> <p>(e) The Council's response to any of these issues</p> <p>There are 4,268 connections</p>	<p><i>In 2015/16 total complaints were 17 per 1,000 connections.</i></p> <p><i>In addition, there were 102 complaints about water leaks throughout the network, 48 about water leaks at the meter or toby, 85 requests to replace a toby or meter, and 17 requests to locate a meter, toby or other utility.</i></p>	
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Level of Service		
Maintain compliant, reliable and efficient rural water supplies		
Measure	Target for 2016/17	Actual July 2016-December 2016
Compliance with resource consents	<p>No incidents of non-compliance with resource consents</p> <p><i>In 2015/16, there were no incidents of non-compliance</i></p>	<p>Achieved (pro rata)</p> <p>No incidents of non-compliance</p>
<p><i>Maintenance of the reticulation network</i></p> <p>The percentage of real water loss from the Council's networked reticulation system⁶</p>	<p>Less than 40%</p> <p>No formal assessment has yet been undertaken of water loss in the rural (non-potable) schemes: the benchmark adopted is that used for urban (potable) water supplies.</p>	<p>Not yet available</p> <p>Cannot be completed as there is no industry methodology to assess the rural unmetered water supply</p>
<p><i>Fault response time</i></p> <p>Where the Council attends a call-out in response to a fault or unplanned interruption to its networked reticulation system, the following median times are measured</p> <p>(a) attendance for urgent call-outs: from the time that the Council receives notification to the time that service personnel reach the site, and</p> <p>(b) resolution of urgent call-outs from the time that the Council receives notification to the time that service personnel confirm</p>	<p>Less than previous year</p> <p>(when recalculated as median times)</p> <p>Specified standard:</p> <p>(a) 24 hours</p> <p>(b) 96 hours</p>	<p>Not yet available</p> <p>The analysis of rural water schemes is not sufficiently detailed to enable this analysis</p>

⁶ A description of the methodology used to calculate this must be included as part of the report.

resolution of the fault of interruption		
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Level of Service		
Ensure fire-fighting capacity in urban areas		
Measure	Target for 2016/17	Actual July 2016-December 2016
Random flow checks at the different supplies	99% of checked fire hydrant installations are in compliance	<i>In progress</i> Programme of hydrant checks is ongoing

Sewerage and the treatment and disposal of sewage

Level of Service		
Provide a reliable reticulated disposal system that does not cause harm or create pollution within existing urban areas.		
Measure	Target for 2016/17	Actual July 2016-December 2016
<p><i>*Discharge compliance</i></p> <p>Compliance with the Council's resource consents for discharge from its sewerage system measured by the number of</p> <p>(a) abatement notices</p> <p>(b) infringement notices</p> <p>(c) enforcement orders, and</p> <p>(d) convictions</p> <p>received by the Council in relation to those resource consents</p>	<p>No abatement or infringement notices, no enforcement orders and no convictions</p>	<p>Achieved (pro rata)</p> <p>No abatement or infringement notices, no enforcement orders and no convictions received during the reporting period.</p>
<p>Routine compliance monitoring of discharge consents</p>	<p>6 out of 7 systems comply</p> <p><i>In 2015/16, Bulls was identified as being significantly non-compliant because of the quantity being discharges to the Rangitikei River.</i></p>	<p>In progress:</p> <p>No recorded overflows from the network</p>
<p>Number of overflows from each network (response/ resolution time)</p>	<p>No single network to experience more than 3 overflows during a 12 month period.</p> <p>Response/ resolution time monitored and compared with benchmark]</p> <p><i>In 2015/16, there were 4 overflows in Marton, 3 overflows in Taihape and one in Turakina. 6 were responded to in time and 6 were resolved in time.</i></p>	<p>Achieved (pro rata):</p> <p>No recorded overflows from the network</p>
<p><i>*System and adequacy</i></p> <p>The number of dry weather sewerage overflows from the Council's sewerage system, expressed per 1000 sewerage connections to that sewerage system.</p>	<p>Not more than one per 1,000 connections</p> <p>There are 4,226 sewerage connections in the District.</p>	<p>Achieved</p> <p>There was one reported dry weather overflow (i.e. 0.2/1000)</p>

Level of Service		
Be responsive to reported faults and complaints.		
Measure	Target for 2016/17	Actual July 2016-December 2016
<p><i>*Fault response time</i> Where the Council attends to sewerage overflows resulting from a blockage or other fault in the Council's sewerage system, the following <i>median times</i> are measured</p> <p>(a) attendance time: from the time that the Council receives notification to the time that service personnel reach the site, and</p> <p>(b) resolution time: from the time that the Council receives notification to the time that service personnel confirm resolution of the fault of interruption</p>	<p>Improved timeliness compared with the previous year</p> <p>(when recalculated as median times)</p> <p>The target attendance times are within 30 minutes for urgent callouts, within 24 hours for non-urgent callouts.</p> <p>The target resolution times are within 24 hours for urgent callouts and within 96 hours for non-urgent callouts.</p> <p><i>Urgent callouts are where sewage is evident</i></p> <p>Note: this mandatory measure does not distinguish between urgent and non-urgent callouts.</p>	<p>Partly Achieved</p> <p>The median times for the reporting period are:</p> <p>a) 22 minutes b) 2 hours 5 minutes</p>
<p><i>*Customer satisfaction</i> The total number of complaints received by the Council about any of the following:</p> <p>(a) sewage odour (b) sewerage system faults (c) sewerage system blockages, and (d) the Council's response to issues with its sewerage systems⁷</p> <p>expressed per 1,000 connections to the Council's sewerage system.</p>	<p>Total number of complaints is less than 18/1000</p> <p><i>In 2015/16 total complaints were 6.6 per 1,000 connections.</i></p>	<p>Achieved (pro rata)</p> <p>The request for service system does not show all complaints for any one incident, so there is potential under-reporting. With that qualification, the year-to-date results are:</p> <p>(a) 1/1000 (b) 1.3/1000 (c) 2/1000 (d) 4.3/1000</p> <p>i.e. a total of 2.1/1000.</p>

⁷ These are matters relating to the Council's wastewater systems recorded in the request for service system *other than* in (a), (b) or (c) such as complaints about wastewater overflows.

Stormwater drainage

Level of Service		
Provide a reliable collection and disposal system to each property during normal rainfall		
Measure	Target for 2016/17	Actual July 2016-December 2016
<p><i>*System adequacy</i></p> <p>(a) The number of flooding events⁸ that occurred in the District</p> <p>(b) For each flooding event, the number of habitable floors affected (expressed per 1,000 properties connected to the Council's stormwater system)</p>	<p>Less than 1/1000</p> <p>There are 4,122 properties in the District that pay the stormwater rate.</p>	<p><i>Not applicable</i></p> <p>No such event occurred during the reporting period.</p>
<p><i>*Discharge compliance</i></p> <p>Compliance with the Council's resource consents for discharge from its stormwater system measured by the number of</p> <p>(a) abatement notices</p> <p>(b) infringement notices</p> <p>(c) enforcement orders, and</p> <p>(d) convictions</p> <p>received by the Council in relation to those resource consents</p>		<p><i>Not applicable</i></p> <p>The Council has not been required to have resource consents for any of its stormwater discharges.</p>

Level of Service		
Be responsive to reported faults and complaints		
Measure	Target for 2015/16	Actual July 2015-December 2015
<p><i>*Response time</i></p> <p>The median response time to attend a flooding event, measured from the time that the Council receives notification to the time that service personnel reach the site.</p>	<p>1 hour</p>	<p><i>Not applicable</i></p> <p>No such event occurred during the reporting period.</p>
<p><i>*Customer satisfaction</i></p> <p>The number of complaints received by the Council about the performance of its stormwater system, expressed per 1,000</p>	<p>Less than 15/1000</p>	<p><i>Achieved (pro rata)</i></p> <p>The request for service system does not show all complaints for any one incident, so there is potential under-reporting. With that qualification, the year-to-date</p>

⁸ The rules for the mandatory measures define a 'flooding event' as an overflow from a territorial authority's stormwater system that enters a habitable floor

properties connected to the Council's stormwater system.		<p>results are:</p> <p>2/1000, there were 8 callouts during the reporting period.</p>
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Community and leisure assets

Level of Service		
Provide a "good enough" range of community and leisure assets at an appropriate proximity to centres of population		
Measure	Target for 2016/17	Actual July 2016-December 2016
"Report card" produced during April/May each year from a postal survey of residents. ⁹	<p>A greater proportion (than in the previous year) or more than 10% of the sample believes that Council's service is getting better.</p> <p>Public libraries</p> <p>Swimming pools</p> <p>Sports fields and parks</p> <p>Public toilets</p> <p>Community buildings</p> <p>Community housing</p>	<p>Not yet available: This annual survey will be conducted in March/April 2017.</p>

Level of Service		
Secure high use of staffed facilities		
Measure	Target for 2016/17	Actual July 2016-December 2016
Number of users of libraries	<p>An increase in use compared with the previous year</p> <p><i>In 2015/16 to software providing this information was not functioning properly for most of the reporting period.</i></p>	<p>Not available</p> <p>Bulls – 4,882 Marton – 6,309 Taihape – 12,368</p>
Number of users of pools	<p>An increase in use compared with the previous year:</p> <p><i>2014/15 season totals</i> <i>Marton.....20,123</i> <i>Taihape.....11,323</i></p>	<p>Partly achieved (pro rata) Marton – 5,786 Taihape – 1,941</p>

Rubbish and recycling

Level of Service	
Make recycling facilities available at waste transfer stations for glass, paper, metal, plastics, textiles and	

⁹ It is intended to take the sample from the electoral roll for residents. During the previous three years the sample was taken from Council's ratepayer database.

greenwaste. Special occasions for electronics (e-waste).		
Measure	Target for 2016/17	Actual July 2016-December 2016
Waste to landfill (tonnage) ¹⁰	4,250 tonnes to landfill <i>In 2015/16, 4,242 tonnes went to the landfill.</i>	Not Achieved (pro rata) For the 7 months ending 31 December 2016 2,546 tonnes went to the landfill, equating to 60% of the target volume
Waste diverted from landfill (tonnage and (percentage of total waste) ¹¹	Percentage of waste diverted from landfill 14% <i>In 2014/15, a total of 598 tonnes (or 14.3%) of waste was diverted.</i>	Achieved: 15% of waste was diverted during the six months ending 31 December 2016

¹⁰ Calibrated records maintained at Bonny Glen landfill.

¹¹ Records maintained at waste transfer stations

Environmental and regulatory services

Level of Service		
Provide a legally compliant service		
Measure	Target for 2016/17	Actual July 2016-December 2016
Timeliness of processing the paperwork (building control, consent processes, licence applications) ¹²	<p>At least 93% of the processing of documentation for each of Council's regulatory and enforcement services is completed within the prescribed times</p> <p><i>In 2015/16, 100% of building consents and 95% of resource consents were issued within the prescribed time</i></p> <p><i>There were 324 building consents and 43 resource consents.</i></p>	<p>Achieved: 99% of building consents and 100% of resource consents were issued within the prescribed times.</p> <p>There were 126 building consents and 20 resource consents.</p> <p>There were 131 applications for licences under the Sale and Supply of Alcohol Act 2012. There are no statutory timeframes for Council to comply with.</p>
Possession of relevant authorisations from central government ¹³	<p>Accreditation as a building consent authority maintained</p> <p>Functions of a registration authority and role of a recognised agency under the Food Act not subject to Ministerial Review.¹⁴</p>	<p>Achieved: Council's accreditation was confirmed for two years in February 2015. The next assessment will take place in early 2017.</p> <p>Functions undertaken by Whanganui District Council on behalf of Rangitikei District Council.</p>
Level of Service		
Provide regulatory compliance officers		
Timeliness of response to requests for service for enforcement call-outs (animal control and environmental health) within prescribed response and resolution times.	<p>Improvement in timeliness reported in 2013/14.</p> <p><i>In 2013/14, 84% were responded to in time and 61% were completed in time. The relevant figures for 2014/15 were 87% and 81%. The relevant figures for 2015/16 were 86% and 81%.</i></p> <p>For animal control, priority 1 (urgent) callouts (dog attack, threatening dog or stock on road) require response within 30 minutes and resolution within 24 hours; priority 2 (i.e. non-urgent) callouts require response within 24 hours and resolution within 96 hours.</p> <p>For environmental health, there are varying times – for noise complaints, a response is required within one hour, for food issues, it is within 24 hours.</p>	<p>This information will be tabled at the meeting.</p>

¹² This includes any prescribed monitoring, such as of resource consents

¹³ Excluding general authorisation through legislation where no further formal accreditation is specified

¹⁴ Food Act 2014, s. 185. This added since the measure is an annual review of relevant documents.

Community well-being

Level of Service		
Provide opportunities to be actively involved in partnerships that provide community and ratepayer wins		
Measure	Target for 2016/17	Actual July 2016-December 2016
<p>Partners' view of how useful Council's initiatives and support has been (annual survey)¹⁵</p> <p>The focus for the survey is those community groups within the District with whom the Council has worked. So, this excludes shared services or other contractual arrangements with other councils. It also excludes direct collaboration with central government agencies although, where these are also involved with community organisations and groups within the Rangitikei, they are invited to participate in the annual survey.</p>	<p>A greater proportion (than in the benchmark) or more than 10% of the sample believes that Council's service is getting better.</p> <p><i>In 2015/16, from the 88 responses to the survey, 19% thought Council's service is getting better, 57% thought it about the same, 1.5% thought it worse and 22% did not know how to rate this..</i></p>	<p>Not yet available: This annual survey will be conducted in March/April 2017.</p>

Level of Service		
Identify and promote opportunities for economic growth in the District		
Measure	Target for 2015/16	Actual July 2015-December 2015
<p>The three key indicators of success in the Council's adopted Rangitikei Growth Strategy- i.e.</p> <ul style="list-style-type: none"> *The District's GDP growth *A greater proportion of young people living in the District are attending local schools *More people living in the District (than is currently projected by Statistics New Zealand)¹⁶ 	<p>Turning the curve (in comparison with the benchmark) is evident in at least two of the key indicators</p>	<p>Not yet available: GDP growth: Annual GDP growth to be released in early 2017 School rolls: School enrolments years 9-13 are slightly down (703 in 2015 and 653 in 2017). However, the closure of Turakina Maori Girls College has impacted on this figure (loss of 63 students). Rangitikei College's roll has risen from 263 in 2015 to 306 in 2016. Population estimates to June 2016 have been delayed due to the Kaikoura earthquake so the proportion of local residents of high school age to calculate the ration is unavailable at present. Population change: Next population estimates due in early 2017. Estimates indicate a slight increase in the population compared to the Census 2013.</p>

¹⁵ Groups which are targeted for consultation:

- Participants in Path to Well-being Theme Groups
- Community group database
- Public sector agency database
- Business sector database

¹⁶ (a) In 2013, Rangitikei's GDP growth was -0.8% and trending downwards with an increasing divergence from the national trend.

(b) Based on latest available Statistics New Zealand population estimates (June 2013) and school enrolments for 2014 (TKI), 56% of residents of high school age were enrolled in local schools and trending upwards.

(c) Based on population projections from Statistics New Zealand (medium projection based on 2013 Census), the resident population is projected to decline from 14,450 in June 2013 to 13,900 in June 2028.