

# Policy and Planning Committee

## Tabled Documents

15 February 2018

- |                |   |
|----------------|---|
| <b>Item 5:</b> | <b>Chairs Report</b>  |
| <b>Item 7:</b> | <b>Assessment of prospective partnering organisations under the Memorandum of Understanding (MOU) 2018/19 – 2021/22</b> |

## Chairman's Report Policy and Planning 15 February 2018

Good afternoon and welcome to the February Policy and planning meeting.

I hope you all managed to enjoy some rest and recreation over the holiday period and that you are all recharged and energetic in the run up to the LTP launch.

As you will have seen in the agenda we have seen in the order we have presentations from our MOU agencies. We will be utilising the public forum space and extended rule set for these presentations.

Enjoy the meeting.

Chairman Cr Angus Gordon.

**TABLED DOCUMENT**

Tabled at PPL  
on 15 / 2 / 2018

Tabled at Policy / Planning  
on 15 Feb 2018



## **Memorandum of Understanding**

*with the partnering organisations undertaking work programmes within the community well-being group of activities*

Agency Name:	
Address:	
Ward/Township for Service:	
Duration of Service:	July 1 <sup>st</sup> 2018- June 30 <sup>th</sup> 2021, <i>first three years of the 2018-28 Long Term Plan</i>

### **1. Preamble**

- a) The Rangitikei District Council ("the Council") has a long-term commitment to invest in community activities and events. That investment is dependent on open and robust working relationships with partnering organisations in which so many of the District's residents are involved with a shared purpose of making Rangitikei the best possible place for people to be.
- b) The Council has a particular interest in strengthening its working relationships with the (Bulls Agency), (Marton Agency) and the (Taihape Agency) because of the significant contribution each intends to make to the quality of life in the District.
- c) Council and the partnering organisations have agreed to a set of priorities and, in its 2018/28 Long Term Plan, Council has made provision for an annual payment to be made to the partnering organisations in conjunction with an agreed work programme.
- d) The intent of this Memorandum of Understanding is to provide a framework for strengthening the relationships by ensuring a shared understanding of:
  - how Council intends to work with the partnering organisations,
  - how each partnering organisation intends to use the Council's grant, and
  - how the Council will be made aware of and consider the outcomes from this expenditure.
- e) The Council understands (and indeed hopes) that the partnering organisations will have access to other funding. As a result the Council grant may not be the sole source for funding particular projects.

### **2. Collaboration**

- a) The Council encourages the partnering organisations to work supportively together to promote –
  - maximum leverage from events both for Rangitikei residents and for visitors from other districts;

- increasing use of the Council's community facilities (halls, information centres, pools, libraries etc.) by residents, businesses and visitors;
  - support for local community initiatives and projects;
  - progress with the Path to Well-being Action Plan.
- b) The Council undertakes to provide nominated officers to –
- facilitate meetings involving the partnering organisations on a regularly scheduled basis, not less than every six months;
  - ensure the partnering organisations are informed of any consultative group or working party which Council convenes in which they may have an interest in participating;
  - discuss provision of services and facilities so that (within the limitations of Council's resources) they provide the most useful support to the partnering organisations in achieving their objectives;
  - assist in long-term planning and building relationships with external stakeholders within the Horizons region – in particular, potential funders, educational institutions, government agencies and regional sports/arts/heritage groups;
  - meet with the governing bodies of any of the partnering organisations on at least an annual basis.
- c) The Council requires the partnering organisations to work collaboratively with their respective community board/committee to –
- ensure the local community boards/committees are able to make comment on the township co-ordinators annual work plans and quarterly reporting;
  - ensure the local community boards/committees are informed of any event or programme being undertaken to which they may have an interest in participating;
  - potentially secure additional funding from the community board/committee and/or connect those within the community to the community boards/committees funding programme;
  - encourage both parties to be able to make comment on placemaking activities before consideration by Council, noting that projects for placemaking activities on Council land are to be referred to the relevant community committee/board before consideration by the Chief Executive.
- d) The Council encourages each of the partnering organisations to raise opportunities or concerns with the Council as soon as practicable and it will respond in a timely manner.

### **3. Work plan**

- a) Each of the partnering organisations will provide (to the Council's Chief Executive) a draft work plan no later than 28 February each year (to allow inclusion in Council's draft Annual Plan).

This plan is an opportunity for each organisation to highlight to Council how it intends to spend the grant and the major projects or programmes which the grant will support.

- b) The Chief Executive may require clarification before accepting and signing the work plan.

#### **4. Reporting**

- a) Brief written reports (not more than two pages) against the agreed work plan are due every three months to the Chief Executive by 20 November, 20 February, 20 May and 20 August. These reports are intended to highlight achievements as well as showing and explaining variances to the projects proposed in the work plan, in terms of timing and budget. They are also an opportunity to bring issues to Council's attention.
- b) A presentation will be made once a year by representatives of each partnering organisation to Council's nominated committee in the morning of its scheduled February meeting for committees.
- c) A copy of each organisation's annual report, including the annual accounts, as presented to the Annual General Meeting will be provided to the Chief Executive.

#### **5. Annual review**

- a) The Council will review progress at the May meeting of the Policy & Planning Committee.
- b) The Committee may request further investigation and a report from the Chief Executive before forming its view regarding progress.

#### **6. Grant allocation and payment**

- a) Council will make an annual assessment to determine the amount given to the partnering organisations to undertake the agreed work plan.
- b) Provided the required reporting and meeting with Council has been undertaken and Council is satisfied with the way in which its funding has been used, the grants will be paid in one instalment on 31 July of each year.

Signed on behalf of (Agency) on (date): \_\_\_\_\_

Signed: \_\_\_\_\_

Name

Title

Signed on behalf of Rangitikei District Council on (date): \_\_\_\_\_

Signed: \_\_\_\_\_

Ross McNeil

Chief Executive, Rangitikei District Council

**TABLED DOCUMENT**  
Tabled at Policy/Planning  
on 15 Feb 2018

1 Titi Street  
Taihape 4720

Michael Hodder  
Community and Regulatory Services Group Manager  
Rangitikei District Council  
Private Bag 1102  
Marton 4741

Dear Michael,

**Re: Community development services for Taihape, 2018-19 to 2020-21**

Thank you for your letter dated 11 December 2017 inviting me to offer an expression of interest for delivering community development services in Taihape during the first three years of the 2018-28 Long Term Plan.

I am pleased to have this opportunity and provide herewith my expression of interest, together with my proposed Work Plan.

**Relevant experience**

I have a track record of wide experience in community development and general community work and extensive networks in Taihape. I worked as Community Education Officer for Ruapehu REAP for 18.5 years (1984-2003) and as Manager of Taihape Community Development Trust for almost 10 years (April 2009-December 2018). Between these positions I spent three years as Advisor to the Director of Women's Affairs in Vanuatu and six months as Conference Coordinator for two international conferences in Noumea.

**Community-led development approach**

At this point in time I believe that more of a community-led development approach is needed in Taihape – and my attached Work Plan reflects this approach.

It is important to distinguish between this approach and the broad term “community development”, often applied to any activity or service that could contribute in some small way to community wellbeing.

Community-led development focuses on enabling and facilitating community activities, rather than direct service provision. This is in keeping with RDC's role in Community Wellbeing, outlined in its Annual Plan 2017-2018.

Community-led development is community-driven and "bottom up". It supports people to help themselves to build strong, sustainable communities based on social justice and mutual respect. It focuses on a community's strengths. An Internal Affairs review (2010) found that this approach can achieve better outcomes for communities.

A community-led development approach is about enacting change to enhance the wellbeing of individuals as well as whanau, hapu, iwi and communities. It includes economic, cultural, historical, environmental and spiritual interests.

Community-led development empowers communities. It supports them to identify and articulate their needs and priorities – the positive changes and outcomes they want to achieve – and to develop ways to address these. It takes holistic approaches that seek to address the underlying causes/determinants of the community-identified needs and priorities – rather than just single issues. Collective and collaborative initiatives draw on community strengths and resources.

This approach to community development focuses on outcomes, building and maintaining relationships, and long-term transformative change.

It proactively seeks to engage a wide range of groups, particularly those that may have been marginalized. The engagement involves community meetings and perhaps surveys. Ongoing dialogue through networking is important to ensure programmes continue to be effective, and to identify and respond to emerging issues.

Capacity building of individuals and communities is vital to community-led development. People need the confidence and skills to contribute to identifying and prioritizing community needs, and to planning and running projects.

Community-led development requires a significant investment of time and requires highly skilled people who are well grounded in community development ethos, and have an outcomes oriented approach. I can demonstrate these skills through the outcomes I've achieved in my past work, and I follow this philosophy.

#### **Work Plan**

The attached Work Plan has major Goals, with several actions/ongoing tasks. The main Goals are organizing and coordinating Taihape's annual Gumboot Day event, developing and promoting Taihape as the Gumboot Capital of the World, the mountain bike/cycle trail and fitness challenge, the skate-park, the monthly *Talk Up Taihape* e-newsletter, the Taihape website (linked through to [www.rangitikei.com](http://www.rangitikei.com)), and supporting Council's Positive Ageing Strategy and Youth Development Strategy.



The actions/ongoing tasks are part of meeting these Goals well.

It is under Council's Intended Level of Service to develop high trust contracts that I am suggesting some positive changes towards a community-led development approach. To date there is no overarching strategy for community development in Taihape. We need a strategic way of doing things in which funding and other resources can be used in a planned and integrated way to support significant and enduring change, rather than just isolated projects and activities.

Current community activities and projects are narrowly focused, sometimes one-off, ad hoc responses to separate issues – advancing specific initiatives, rather than a package of cohesive development.

We need planned and integrated initiatives to support significant and enduring change, rather than isolated projects and activities. We need to maintain an overview and put in place schemes that are truly developmental and responsive to the wider social context.

#### **Strategy**

To this end I propose to develop a broad-based community visioning and planning process to identify and prioritise the long-term community needs and aspirations. This also opens up the possibility of alliances being formed with a range of other community stakeholders, including partnerships with businesses, local government, philanthropists, iwi and other central government agencies – to leverage resources effectively.

I propose to develop and maintain collaborative relationships with such significant groups within the community (see attached Work Plan) as part of this community visioning and planning process.

As youth are such a high percentage of our population I believe it is important to encourage youth participation in projects and events and to develop ways of ensuring the voices of youth are heard in developing the future of Taihape.

#### **Legal body**

As part of the community visioning and planning process I also propose to set up a new Charitable Trust. A legal body is critical to seek further funding which will be needed as the \$25,000 per year offered by RDC is simply not enough to do the proposed work. The new Trust will be transparent and accountable to the community, with Agendas and Minutes online and thus available to the community. The formation of the Trust will be the primary focus early in Year 1 as further funding will need to be applied for as soon as possible.

My thoughts on the new Trust at present are a small Trust of 5 Trustees (including two iwi representatives), with an RDC Councillor and the Manager as ex officio members with no vote, and the Secretariat provided by a staff member. Each voting Trustee will be the Convenor of a

working Committee to feed into the Trust Board on aspects such as Governance, Finance and Assurance, Personnel, Growing Revenue Streams, Strategy. The Committees will include people with specific skills who can focus on aspects they are interested in and not have to be involved with all the work of the Trust – this will also enable ongoing community input into the work of the Trust.

I will provide continuity for the work that can be rolled over and a bridge to establish the new governance structure. I am happy to be either employed by RDC or taken on a contractor.

I look forward to hearing from you after the 26 January 2018 Council meeting. I trust that this expression of interest will be viewed favourably and that I will be able to continue my positive working relationship with you and the Council for the benefit of Taihape and district.

Regards,

A handwritten signature in black ink, appearing to read 'Elizabeth Mortland', with a long horizontal flourish extending to the right.

Elizabeth Mortland

# our unforget-a-bull year

## The Bulls and District Community Trust 2016/2017

**TABLED DOCUMENT**  
Tabled at Policy / Planning  
on 15 Feb 2018

The Rangitikei River  
and Bulls Bridge

This publication would not have been possible without Tania Warbrick, photographer and owner of Little Guys Copy and Print, Whanganui. A proud daughter of Bulls.

Our People Our Stories: Jan Harris Community Development Manager

## a snapshot of our shared stories

The Bulls and District Community Trust would like to acknowledge the following funders for the continued support and belief in the work of its Community Development Manager and the Trust Board.

### FUNDERS - PARTNERS IN OUR SUCCESS

Department of Internal Affairs-Cogs and Lotteries, Dudding Trust, Rangitikei District Council, Pub Charity, Whanganui Community Foundation, New Zealand Community Trust, Lion Foundation, Creative Communities, Powerco, Horizons, Community Initiatives Fund-RDC.

# The Bulls and District Community Trust

## Chair Report - Helen Scully

This is my first report as Chairman of the Bulls and District Community Trust and it is only appropriate to commence it with a tribute to my predecessor Jo Rangooni who stepped down as Chair and Trustee in December 2016. Jo established the Trust in 2003 to assist the development of Bulls and provide activities and programmes that strengthen our community. She wanted to make a difference for today and tomorrow by getting in behind the community and make a change for good where it was most needed. During her time as Chair, the Bulls and Community Trust raised over \$1 million in funds which went into various projects which were so successful they have now become annual events. This success would not have been achieved without the dedication and leadership of Jo Rangooni and the amazing people of Bulls whose hard work made our achievements possible.

I know I speak on behalf of the Trustees and Community Development Manager, in thanking Jo for her outstanding contribution and service, and in wishing her all the very best for the future.

In my first few months of my role as Chairman, I have been consistently impressed with the commitment and contribution that our Community Development Manager has made to the Bulls Community. As a born and bred Bullsonian, she is constantly innovating and enhancing our community events and programmes, as well as promoting tourism and business. I also owe an enormous debt of gratitude to our dynamic network of volunteers for their support. The level of generosity and care that the individuals and groups commit to the various projects, continues to overwhelm me. They are the lifeblood of our Trust and I am immensely proud of the hours they work for us. Their spirit of public service is one of our greatest strengths.

The Trust has a clear and powerful strategy to set visions and goals for the future and to develop plans for how to get there. We will focus on various groups within our Community to set their own direction and priorities, analyse their problems and make plans with systems that will address the real needs of that group.

The Trust also works with the Rangitikei District Council to develop events for the

benefit of all the Community, to provide a website that is the gateway to the District, and to facilitate programmes that address our aging population and the youth in our district. Finally, to undertake Community Development. We are also excited about a new Community Centre soon to be built in Bulls where we hope that many community led programmes can be based. We have already identified the strengths, skills and resources available in our community and are gearing up to identifying and then achieving solutions to those issues that the community want to address. Ohakea personnel, migrant workers and the dairy sector give Bulls a constant stream of talent coming into the area, and many of these people want a vibrant community to be involved in. Young people in the rural areas need activities to keep them engaged, new young mothers need groups for help and advice, while our elderly living in remote areas need to keep linked to the wider community. We must ensure that we are responsive to the needs of the most vulnerable in our community. The Trust wants to look at training some of our amazing and talented people to produce and maintain quality services which we hope to expand through our network of partnerships. Through this infrastructure, we hope to achieve shared community goals and the Trust will then find the resources to get "the job done".

But we won't stop there, as it is just as important to reflect on how things are going, and how we can improve our services as the community and its needs change. We will always ask are we doing it right, and what else can we do.

As I look forward to next year, I am excited by what all that is to come. I would like to thank the continuing loyalty of my fellow Trustees for their ongoing dedication in supporting our efforts to deliver a strong, connected community.

We are working together in challenging times but I truly believe that The Trust along with our dedicated Community Development Manager will build diverse and local leadership that will harness their potential.

Community service has taught me all kinds of skills and increased my confidence. You go out there and think on your feet, work with others and create something from nothing. That's what life's all about.

Andrew Shue

## Building – Uniting – Linking - Listening - Supporting

### Vision

Harnessing potential from within.

### Mission

To create a Connected Community, Supporting the People, Harnessing their Strengths, Hearing their Stories, Celebrating our Diversity.

By drawing from past lessons, we build connections for future generations.

### Strategic Plan

- To co-produce, develop and deliver a Community Profile with key stakeholders.
- Develop stronger networks with community groups and partnering agencies that stimulates community led development.
- Develop a model around Social, Health, Wellbeing, Cultural, Economic and Environment, clearly identifying areas of need with an Action Plan that drives change.
- Proudly work with the Bulls community to promote Bulls as a great place to live, work, play, raise a family and own a business in.
- Foster greater connections with agencies that assist the delivery of our co-produced workplan.
- We acknowledge the Treaty of Waitangi and its principles and the importance of Maori as Tangata Whenua.

### What does the Trust do?

We are a non-profit organisation that was proudly formed to support and nurture existing opportunities for the residents of Bulls and surrounding District to connect. The opportunities have been many over the years and the Trust is proud of its framework that has increased opportunities to connect and promote social cohesion. The more connected residents feel to the community they live in, the greater the sense of belonging. Civic pride is abundant and can be seen all over Bulls in placemaking projects.

Our programmes target a wide variety of community groups and are accessible to Bulls and the wider district residents. By working collectively on projects that capture the imaginations and harness the energy of others, we celebrate our diversity, build on our existing strengths, impact the Health and Wellbeing of volunteers and participants. We learn more when working with others and revel in the success of our projects.

With our focus on co-designing projects with those that need it, or those that want to be involved, we can develop and deliver events and programmes that are tailored to the needs of community. The impact of future developments will be led by community ensuring their success. By building on existing relationships we can identify leaders within our own community, and harness their strengths for the greater benefit of Bulls.

Bulls is the new destination town, centrally located it's a fantastic place to take a break or spend the day. Visitor numbers have increased due to the fantastic array of high end stores we currently boast. Our A-Bull themes and Bulls in Bulls continue to capture the imaginations of tourists and passing traffic. Social Media posts about the new Bulls in Bulls have spread very quickly. The Bulls and Bulls project combined with the A-Bull themes is a winning combination and can be sold as a unique and marketable experience. That one of a kind experience that sets you apart from other destination towns.

By basing our future development on the key principles of Asset Based Community Development we will clearly be able to identify the impact that our work and the work of our volunteer army is having on the Bulls and surrounding community. Further developing a path for future community led development ensures the continued growth and development of Bulls and its residents.





# April 2017

Mon	Tue	Wed	Thu	Fri	Sat	Sun
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

## Trust Board Members

The Board consists of Helen Scully-Chairperson Tim Scotland-Treasurer, Annabel Sidey-Secretary, Clifford Brown, Annabel Whisker and Mike O'Byrne. Each Trustee brings with them a skill set that complements others and together they diligently have roles within the group. This group prides itself on work that has been achieved by past Trustees and employees but look brightly to a future around the principles of Asset Based Community Development and the delivery of this model. The power of positive role modelling by all members of the Board mirrors the sentiments and the benefits of volunteering as a positive and rewarding pastime.

**Helen Scully - Chairperson.** This role is a challenging one and Helen loves nothing more than getting her teeth into a project. Married to John, they farm on Brandon Hall Road and she still actively helps out on the farm. Life after dairy farming has given Helen more time to get involved in local events and she's enjoying her involvement with the Trust to date. Part of her new role is supporting the Community Development Manager, something she does with enthusiasm.

**Tim Scotland - Treasurer.** His role speaks for itself. The job of looking after the Trust finances rests solely on Tim's shoulders. He is a partner at Southern Rangitikei Vet Services, member of the Marton Pipe Band, Treasurer for Pipe Band and also sits on a National Veterinary Board. Married to Lisa, all 3 of their children attended Bulls School where Tim also was on the Board of Trustees. If you get the chance Tim is a master on the Bagpipes and can be seen at the Christmas Parade and Highland games playing with the Marton Pipe Band where they captivate audiences. Tim an active member of the Bulls Community, has enormous pride in the achievements of the Trust and is also a founding member.

**Annabel Sidey - Secretary.** Annabel is also a member of the Bulls Community Committee, an active member of the Bulls to Scotts Ferry Branch Rural Women and is currently on the fundraising committee for the new Community Centre Development. Married to David they farm and grow Nerines for the New Zealand market. Growing up on Parewanui Rd she has settled not far from her family's original farm. Her commitment to Bulls and the wider district has seen her on many different committees. She brings good understanding of Community and areas of potential need to the group. Annabel is also part of the foundation group that formed the Trust.

**Annabel Whisker-Trustee.** Her commitment to Community is all about putting Bulls on the map. Married to Nick, they have 4 children who attend Bulls School. Annabel is passionate about the Bulls Community and is involved with Bulls Kindergarten, Bulls School, Parewanui Playgroup and Bulls Junior Rugby. Her background includes Marketing and PR for Teleco and Agriculture and Tourism businesses. As well as being a Bulls and District Community Trustee she works part time looking after Membership Services for CQ, based in Fielding, assisting her husband with their farming and forestry business and marketing for their accommodation business.

**Clifford Brown - Iwi Representative.** Cliff is a local lad. The Brown family have a long association with Bulls and the Parewahawaha Marae. Cliff currently chairs the Parewahawaha Marae Committee and sits on a number of other boards. He brings a wealth of knowledge and expertise to the trust. Cliff is always looking forward to projects that nurture our community. The Marae holds a very special place in Clifford's life, his ancestral land and a place where many of his family still frequent today. The Marae proudly takes its place as one of our special icons in Bulls and is a place of significant meaning for many Bulls people.

## Events - Notes

Term 1 ends 13th April

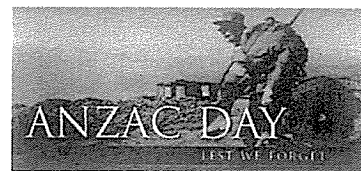
Friday 14th, Good Friday

Monday 17th, Easter Monday

Tuesday 25th Anzac Day

Bulls RSA Dawn Service 6.00am Cenotaph, cnr Daniell & High Street, Bulls.

9.00am Bess Service, Forrest Rd, Bulls

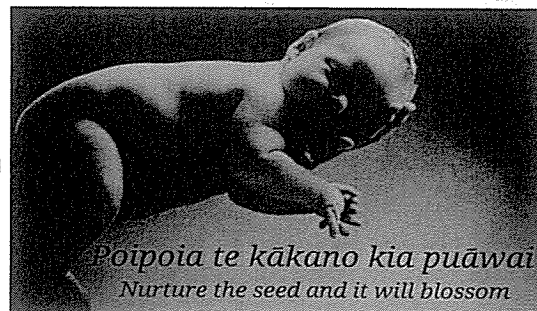


**Mike O'Byrne - Trustee.** Owner of Central House Movers. Mike has a fantastic common sense approach. Any task that requires expertise, Mike is our man. Business takes Mike away from Bulls regularly but when around he is an active member of the Community and has assisted many community groups with support. Nothing is a problem to Mike and he is always available and willing to help out. With a great head for business and strong team at Central House Movers, Mike is a great asset for Bulls.

### The Trust Employee

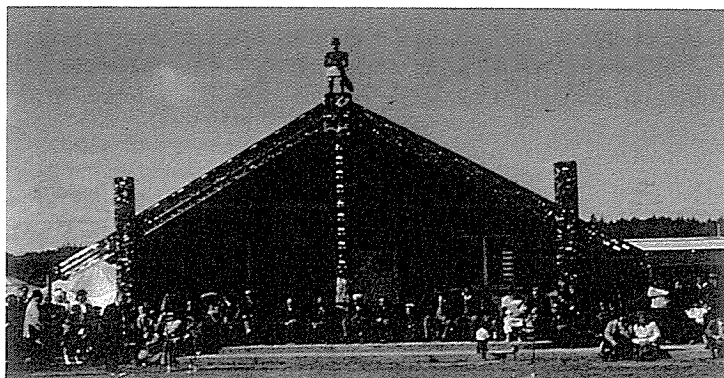
**Community Development Manager - Jan Harris.** Wow, how amazing to be working in the community I grew up in. The role is challenging, but rewarding all at the same time. The learning's vast and empowering. I feel extremely honoured to have been given the opportunity to work in this community, among friends and family who have been extremely supportive. Married to Grant, we farm just on the outskirts of Sanson. I am hugely passionate about life, love a good cause and love nothing more than a good afternoon in the garden and flit to Melbourne regularly. I have 2 children who still keep me rather busy but enjoy having them close.

I consider myself extremely lucky to be able work with such enthusiastic volunteers, chatting and a good giggle. After all that's what life's about.



## The Parewahawaha Marae 50th Jubilee Celebration

Easter 2017 sees the Marae celebrate their 50th year. The Marae holds a very special place in the hearts of many Bulls residents. I, along with many other Bulls families fondly remember some very special times at the Marae. We look back to past members as custodians of this sacred meeting house where whanau/iwi have come together over the last 50 years. With special visits from American President Jimmy Carter and his wife, Sir Paul and Lady Reeves to name a few. I have vivid memories of Auntie Rachel Clamp riding her bike around Bulls, she would always stop for a chat along the way. Bulls' families such as the Clamp, Brown, Richardson, Hill, Blackmore and Bartholomew have woven a rich history full of local knowledge. They tell the stories of our people complementing the rich layering of our community.





## May 2017

Mon	Tue	Wed	Thu	Fri	Sat	Sun
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8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

## Events - Notes

Monday 1st Term 2 begins  
 6th May Mother's Day  
 Friday 19th Community Pink Ribbon Breakfast  
 May 30th Lisa O'Neill Decode your Diva.

## Community Development Managers Report

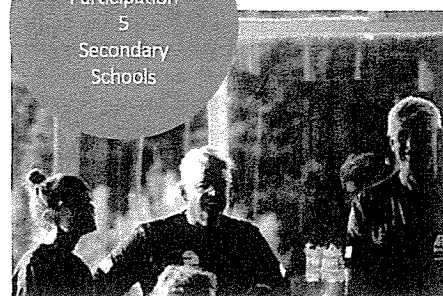
With planning for a busy year ahead now done, it's a fantastic time to reflect on our past year. The most fascinating thing for me is, that for every event/programme we assist community with, either planning or delivery there is a whole lot of volunteers joining in along the way. My role is to facilitate opportunities for residents inclusiveness of ethnic backgrounds, age, gender, level of need, rural or town promoting community engagement and participation. Having a platform Events/Programmes that impacts the Health and Well-being of Bulls and the wider district residents. Information sharing between community groups supports residents new to the area and helps build greater social connections. Our learnings are ongoing and with every new project there is an endless amount of planning. It's during this process working with others, that we get to the good stuff. The skills and expertise that volunteers bring to the events/programmes/Bull-it-inn are enormous. There are some very talented people who are only too happy to share their expertise with others. Being able to watch the growth of volunteers and recognise the empowering effect it has on community as a whole is very powerful. Working with like minded individuals and groups to co-produce,



Pink Breakfast  
 7:30am 10:30am  
 May 19th  
 Bulls Town Hall  
 RSVP's to Jan Harris  
 bulls.community@xtra.co.nz

Supper Room  
 Town Hall  
 All donations  
 To Breast  
 Cancer Society,  
 Rangitikei Region

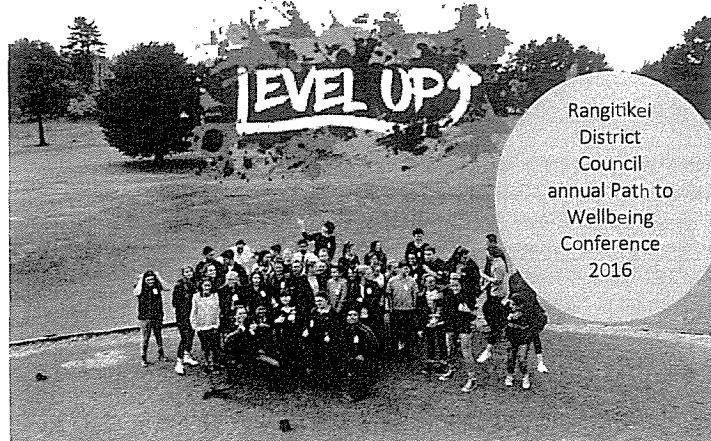
Student  
 Participation  
 5  
 Secondary  
 Schools



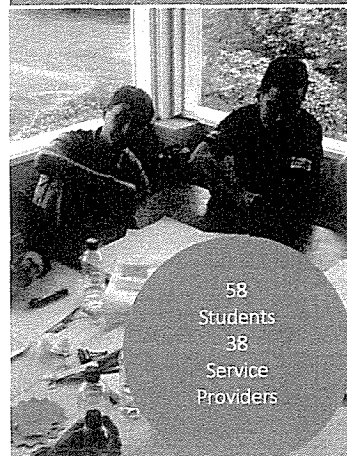
in abundance. Recognising and harnessing the potential from community members is key to the future development of Bulls and the wider district. A major highlight for me was working with Council/Drummond Street Services CEO Karen Field and Youth Development Team Leader Chantelle Higgs and a group of youth from the Bulls and Marton area. Our Youth Group worked hard to develop an event where young people could express their hopes, dreams and aspirations for good Youth Development in the Rangitikei. The end results were spectacular and Youth spoke generously, sharing their thoughts, brain storming ideas and even coming up with Action Plans that could be used to carry the momentum and ideas forward.

Jermaine and Leilani Moke, Nyah Toomey, Laura Williams, sisters Maddie and Olivia Brown and lastly Hannah Lawson all made me extremely proud of their accomplishments and the commitment shown to our Level Up Project. It was my great privilege to work alongside our young people and I thank them for the opportunity.

These are photos from our Level Up Youth Event. Photo credits for this event go to Prue Harris. Two selfie sticks were handed around during the event. They captured our young people relaxed and Service Providers all enjoying the experience.



Rangitikei  
 District  
 Council  
 annual Path to  
 Wellbeing  
 Conference  
 2016

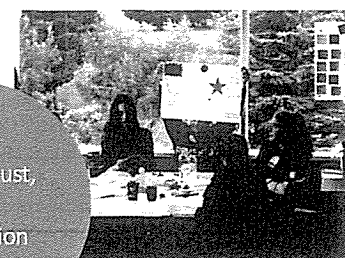


58  
 Students  
 38  
 Service  
 Providers

develop and deliver opportunities that further strengthen and empower community leaders that promotes volunteerism as a healthy pastime. Our volunteers are fantastic role models for all age groups within the Bulls and the wider community. Co-producing events and programmes gives our residents greater opportunities to engage with others, it promotes the benefits of being connected to where we live and the shared learnings from working co-operatively is extremely valuable in terms of increased personal connections but increases levels of competency. Community leading projects uses the skills and resources that we have

Young people are  
 resources to be  
 developed not  
 problems to be solved.  
 Paula Pitman

Youth,  
 Council, Trust,  
 MYD  
 collaboration



## A Snapshot of our Events/Programme and Work Plan

### Trust Management Plan

- Co-produce a Community Profile with Agency and Community shared knowledge.
- Developed new Vision, Mission, Strategic Plan and Purpose.
- Comprehensive Policies supporting Digital Presence.
- Comprehensive Health and Safety Model for Trust events/programme.
- Million Dollar Celebration.
- Implement Asset Based Community Development Model.
- Support Town Co-ordinators in Marton and Taihape.
- Deliver MOU with Rangitikei District Council.
- Attend various meetings that support Bulls/wider District/Rangitikei.
- Source Funding for the Trust Programme.

### Partnering Agencies and Community Groups

- Continue to develop a sustainable Work programmes MOU Agencies.
- Support Community Groups with their endeavours.
- Bulls and Clifton School-development of shared ideas.
- Promotion of Volunteering.
- Skills Bank.
- Homework Club-reformatted Reading Group to Support time poor families.
- Co-produce 140th Rose Show.
- Cure Kids \$10.00 Challenge.
- Bulls in Bulls.
- Asset Based Community Developed Model.
- Bulls River Users Group.
- Support Anzac Day Celebration including Friends of Bess.
- A-Bull Branding.
- Co-produce and develop Bulls Recipe Book.
- Produce monthly Bull-it-inn.
- Co-development Community Garden Model.
- Co-produce and deliver Christmas Parade with Bulls Volunteer

### Fire Brigade.

- Support The Parewahawaha Marae.
- Support our Samoan Community.

### Business Development

- Business Breakfast -IT Support for Businesses and Community Groups.
- Source financial support from Business Sector for Events/Programmes.
- Encourage Business Development in Bulls.
- Continued Placemaking Partnerships BCC/TRUST/Volunteer Army.
- Bulls Map.
- Raise the profile of Bulls through various media outlets.

### Youth Development Initiatives

- Continue to work with Level Up students.
- Partner with U-Col to co-deliver free learning opportunities.
- Peer Reference Group.

### Annual Events

- Wear-a-bull Arts.
- For Arts Sake.
- Matariki Concert.
- Rhythm in Bulls - Family Free Concert.
- Bulls Christmas Parade.
- Pink Breakfast.
- Annual Health Initiative.
- Volunteers Afternoon Tea.

### Digital Platform

- Manage Facebook and Instagram accounts.
- Website combining Bulls NZ and unforget-a-bull traffic to one point.
- Manage new Bulls Website.
- Portal to Rangitikei.com

### Skills Bank

If you have any spare time and would like to assist or just put your name down on our Skills Bank, we would love to hear from you. Volunteers are the life blood of every community.

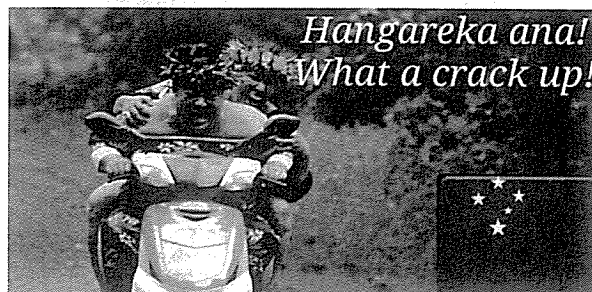
### Events - Notes

1st June Samoan Independence Day

Thursday 5th Queens Birthday Weekend

## June 2017

Mon	Tue	Wed	Thu	Fri	Sat	Sun
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30		



These are the lessons I have learned from the many Volunteers who bring life to all our activities, it is I who have learned more from you. I am nothing without your support and our work plan would not be delivered without the generous amounts of time you dedicate to community projects.

- For every event that I have co-ordinated there has been volunteers standing beside me willing and able to turn their hand to anything with style and good humour.
- For every bright idea and there hasn't been that many, there has been a business standing beside me willing to jump on board and offer their support either financially or with product.
- For every moment when I have felt somewhat overwhelmed there is a volunteer who picks up my spirit and dusts off my worries.
- For every mistake, I have made there has been a volunteer who sets me straight. Mistakes will be made but after all if you're not making mistakes you're not trying hard enough.
- For every dream I have, you guessed there is always a group of volunteers ready to come on board and turn that dream into a reality.
- For every glitch, comes panic then laughter, I thank you for those moments.
- For all the good in my job there is a whole lot of volunteers to thank, respect them for their diverse talents and honour them for their dedication to this community.

So, who has helped who?

So quite frankly without these fabulous residents beavering away in their chosen activities, not a lot would be achieved. For this I am very grateful for your support and hard work but more importantly I recognise the commitment and drive you continually show to your community.



# Matariki Concert

Co-produced event with Bulls School and  
The Parewahawaha Mārae

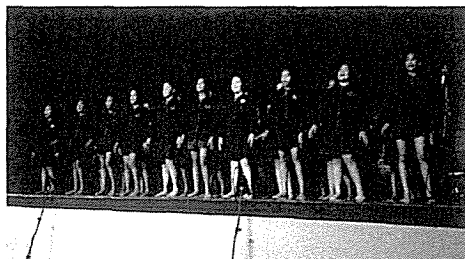


Bulls School,  
Trust and  
Parewahawaha  
Marae  
Partnered event

Attended  
Concert  
300

Performing  
Schools, Bulls,  
Clifton and James  
Cook-Marton

Number of  
Students  
Performing  
Kapa Haka  
80



*"Taking the time to build  
community, to get to know  
your people will have  
long-lasting benefits."*

— CLIFTON TAULBERT —



## Community Partnerships

The Trust acknowledges that without  
partnering with community groups and  
business support for projects and its rela-  
tionship with Funders little would be  
achieved.

### Events - Notes

Matariki Concert, Date to be confirmed

## Whakatauki

"E hara taku toa I te toa takitahi,  
Engari he toa takitini"

Success is not the work of one  
but the work of many.



July 2017

Mon	Tue	Wed	Thu	Fri	Sat	Sun
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						



# Annual Wear-a-bull Arts Awards

## 2016 Show

Creating works of art that adorn the body is a passion. Once the brain starts racing out of control, there's no gear lever that allows you to go from first and definitely no neutral. Ideas form in your mind like little acorns but soon resemble a game of space invaders, other parts of the brain off limits. From memory, with my daughter it went from first to fifth in the shake of an eye.

It's infectious, time consuming and all other parts of your normal daily life cease to exist. With every detail of your creation taking shape, you stop and reflect on your achievements so far. As you cast your critical eye over your design, Oh-another Light Bulb Moment-I could do that. And so it goes on for weeks, fitting after fitting. Pins in the carpet, hot glue on your ironing board, eating around the pile of fabric that mounts up on every free surface.

I thank you for your dedication and your visions of gorgeousness. You bring us out on this cold winter night to revel in your success. We thank you for the way your incredible visions bring joy to our lives and always you leave us thinking, gosh I'd love to have a go. Truly inspiring. This project is no different from any other that the Trust co-produces with others. Funding partners are Creative Communities and The Lion Foundation. This year we were proud to announce Waitatapia Station as our new Platinum Sponsor and Intrigue, new Gold Sponsor. We welcomed our new partners and to those sponsors who every year come on board without hesitation, I thank you. To the long list of Volunteers, it is my absolute pleasure to work with you all. You are the reason this show is so successful.

## 2017 Show Categories

### A Night In Hollywood

#### Children's Section

##### Wheels in Motion

The humble wheel, up, down, forwards, backwards it's-up to you.

##### A Novel Idea

From the much loved pages, a star is born out of paper.

#### Open Section

##### Lights, Camera, Action!!!

Upcycle your way to the pages of Vogue by reworking, repurposing and recycling.

##### The Great American Dream

##### Red, White and Blue

##### A Novel Idea

From the much loved pages, a star is born out of paper

##### Wheels in Motion

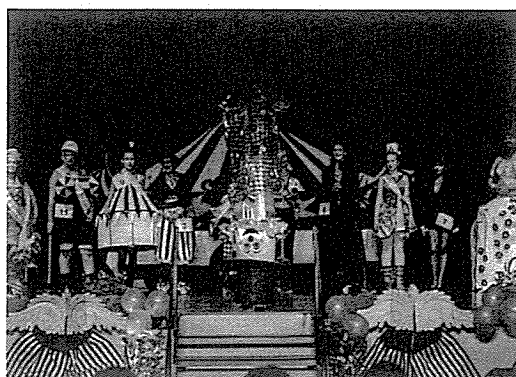
The humble Wheel, up, down, forwards, backwards-it's up to you.

##### Avant Garde

Blurring the boundaries of the traditional red carpet garb, you're off the wall, unconventional and one of kind.

"Creativity takes courage"

- Henri Matisse



## Events—Notes

For Arts Sake Exhibition Opens 14th August

Annual Wear-a-bull Arts Awards 19th August. Doors open 7.00pm

## Supreme Winner 2106 Annie Whitfield



### Volunteers

30  
Contestants  
34  
11 Adults  
14 Children's

Funders,  
Creative Communities  
and  
Lion Foundation.  
Business Donations  
9

Attendees  
130



## August 2017

Mon	Tue	Wed	Thu	Fri	Sat	Sun
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
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28	29	30	31			

## Bulls River Users Group

The group meets quarterly and discusses Management issues at the River. This group is always looking for new members who have a passion for the outdoors. Bulls School Enviro Group is a fantastic addition to this group. Thanks Leigh it's great to have you guys on board. We look after the Picnic Area utilized by many residents and visitors to the District. We are extremely lucky to have this right in our own back yard. Managing our environment protects it for future generations to enjoy. The area under the Bulls Bridge has been approved for use by Freedom Campers who are self contained.



## The Rangitikei River

Events - Notes  
Father's Day 3rd September

A good father is one of the most unsung, unpraised, unnoticed and yet one of the most valuable assets in our society.

Billy Graham

## September 2017

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Thanks for all the great photos Tania, they will look great on our new Website.





## October 2017

Mon	Tue	Wed	Thu	Fri	Sat	Sun
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## 140th Annual Bulls Rose Show

November 2017

This show is the oldest Rose Show in the country and provides us with an opportunity to celebrate the longevity of our Rose Show. If you would like any information or want to help, contact Helen Scully or Michelle Brown.



## Bulls School 150th Reunion

Welcome to Bulls ex pupils of Bulls School. How exciting is this weekend going to be. Make sure you register well before the event and check out the reunion Facebook page.



### Events - Notes

Bulls and Clifton School Lamb and Calf Day  
Bulls School 150th Celebrations Labour Weekend  
23rd Labour Day, Long Weekend

Congratulations to all those children who took an animal to school, you all did a fantastic job.



## The Bulls Bull-it-inn

The Bull-it-inn is a monthly publication that shares the stories of our people. It shares Community groups, information and news plus highlights the fabulous work through photographs. The Museum, Rangitikei Golf Club, Steady As You Go-Fitness group seniors, Bulls Rugby Club, Indoor and Outdoor Bowling Clubs, Tennis and Bulls Midget Rugby Club and both Bulls and Clifton Schools provide regular articles. It promotes local events, such as the

Wear-a-bull Arts and Christmas, to name just a few. Providing a published format of our information is important as we still have some residents without access to a digital copy. The Community Development Manager collates this together with the assistance of many volunteers. Newly reformatted, it's readership has increased significantly over the last 18 months. It is delivered to our rural and town houses.

Volunteers  
20  
New Business  
Sponsor  
McDonalds Bulls

Funders:  
Dudding Trust  
Cogs and Lotteries  
Whanganui  
Community  
Foundation

Copies delivered  
increased from  
1050  
To  
1300



## Bulls and Clifton School Lamb and Calf Days

Proud parents and family watched eagerly to see how the future farmers of the Bulls and the wider District fared with their animals. This is a great day for town and country to come together.



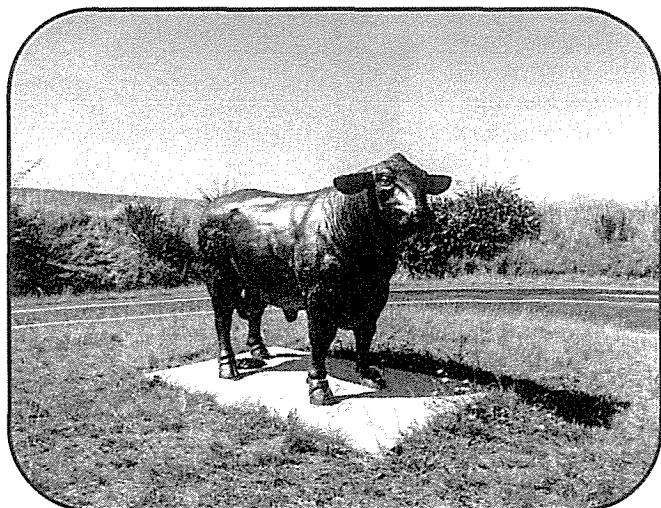
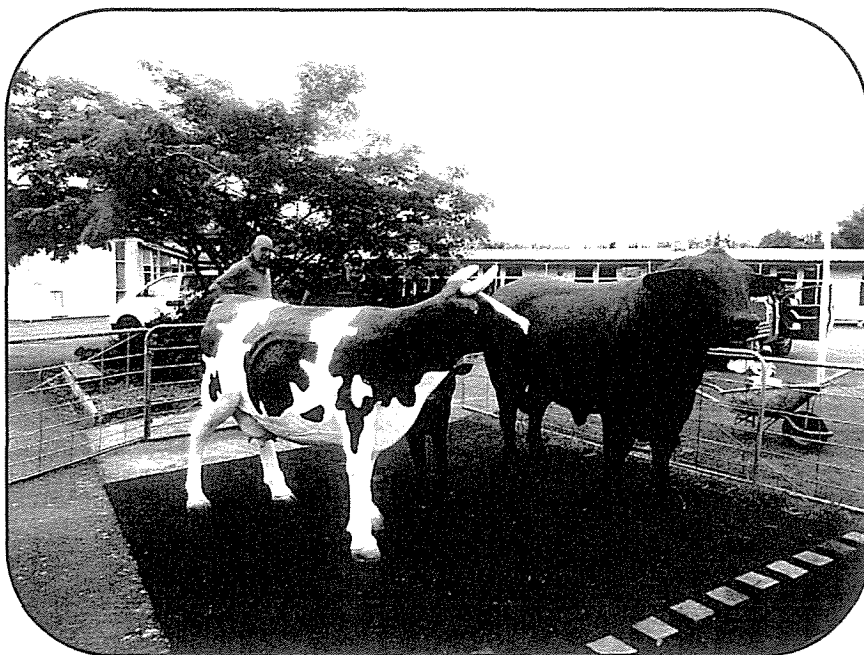


As our landscape changes with the addition of our fabulous new Bulls in Bulls, we take great pleasure in sitting back and watching as the Bulls and families are placed throughout Community.

The engagement on Social Media has increased our Bulls NZ page with posts, shares and page likes. Images of people riding them, climbing on them or just having a selfie have been seen over many pages throughout New Zealand. These images are proving very popular with expats living overseas. It's great to see that people still love looking at their home town.

Thank you Paul Geurtjens, Bulls Lions and Annabel Whisker, Bulls and District Community Trust this is a fantastic project for Bulls.

## Bulls in Bulls



New Bulls NZ  
Instagram  
Account

Social Media  
2016 page  
likes  
1648

Social Media  
page likes  
2017  
1738



Volunteering is the ultimate exercise in democracy. You vote in elections once a year, but when you volunteer, you vote every day about the kind of community you want to live in.  
Author Unknown

## November 2017

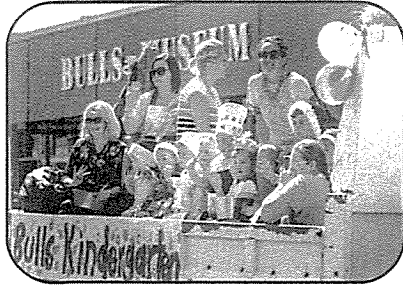
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### Events - Notes

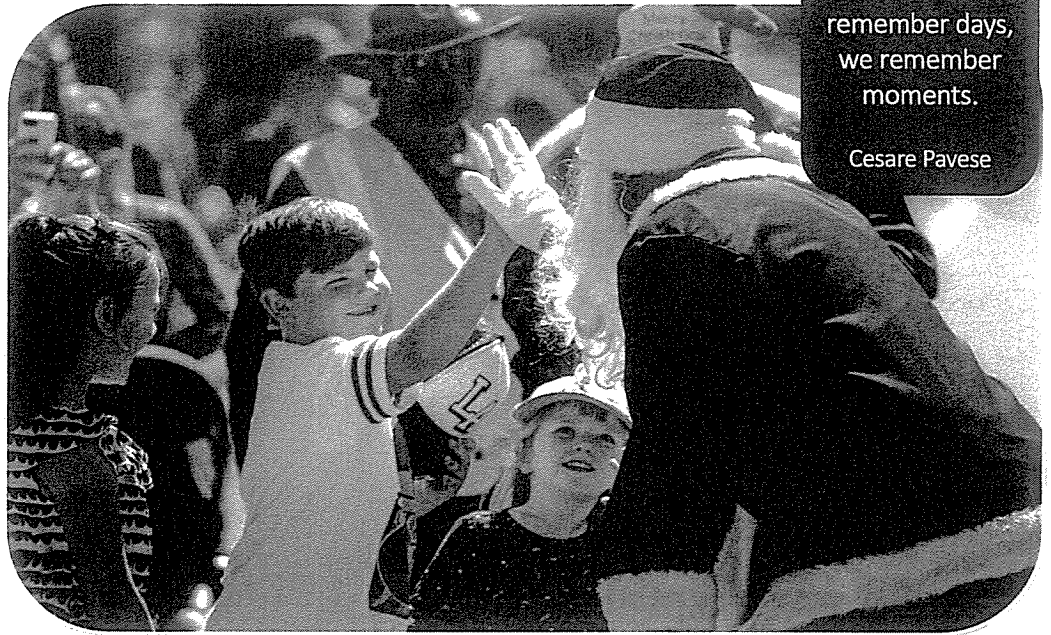
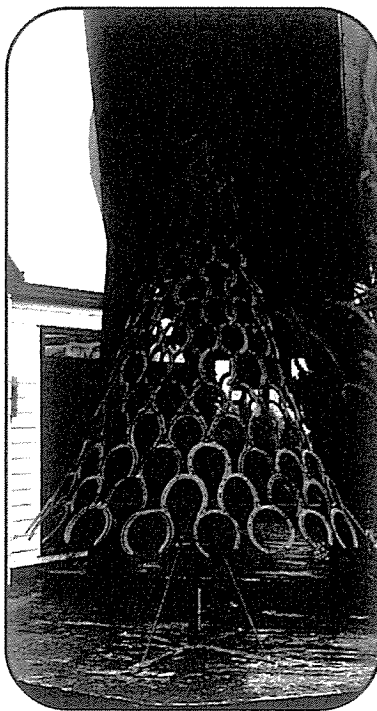
Bulls and Clifton School Lamb and Calf Day  
23rd Labour Day, Long Weekend

# Christmas time, mistletoe and wine....



Co-producing the annual Bulls Christmas Parade with the Bulls Volunteer Fire Brigade has secured this event for years to come. This group of volunteers are key drivers in all aspects of community life. No job too big or too small. The commitment from this fantastic group of Volunteers always astounds me. Supporting this group is a team of residents who bring wealth of knowledge in business administration and systems management. Expert welder Kevin Ellery last year produced our spectacular Horse Shoe Christmas Tree. With wife Marilyn helping out we were always going to be amazed by this stunning tree. Thanks must also go to the local Vet Club and Doug Gale for providing us with the many shoes it took to make this. Christmas is the one time of year when town and country get together.

It's the perfect backdrop for many of our community groups to fill their coffers for the coming year. Floats from businesses, community groups, machinery from Waitatapia Station, Classic and Vintage Cars turned out ready for Christmas. A visit to the cave, is a must for young families and a chance to visit Santa. This year saw the introduction of our Stocking Tree. With local businesses contributing products for our raffle with a twist. Our Volunteers who manned this at the Parade were overwhelmed with the response to this initiative.



We do not remember days, we remember moments.

Cesare Pavese

Every picture tells a story. This photo makes my heart melt, such adoration for the big red fellow from a brother and sister combo. Providing opportunities that create special memories in the lives of others is what this job is all

## Events—Notes

December Annual Bulls Christmas Parade



## December 2017

Mon	Tue	Wed	Thu	Fri	Sat	Sun
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31



Even our new Bulls in Bulls got into the spirit of Christmas!!

Total  
Volunteers  
50

Total  
Number  
Floats  
27

Number  
Attended  
Parade  
450

Business  
Sponsors  
71

# Bulls, the gateway to the Southern Rangitikei

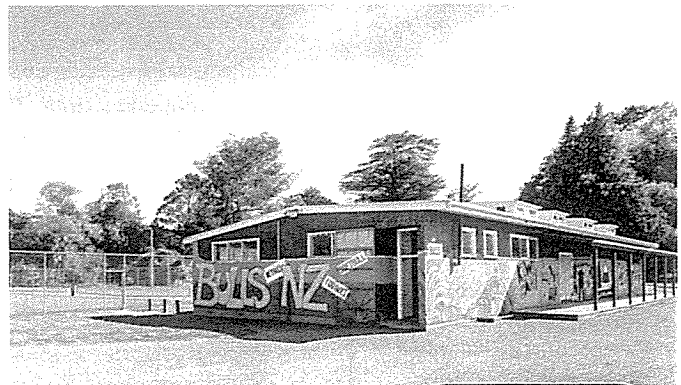
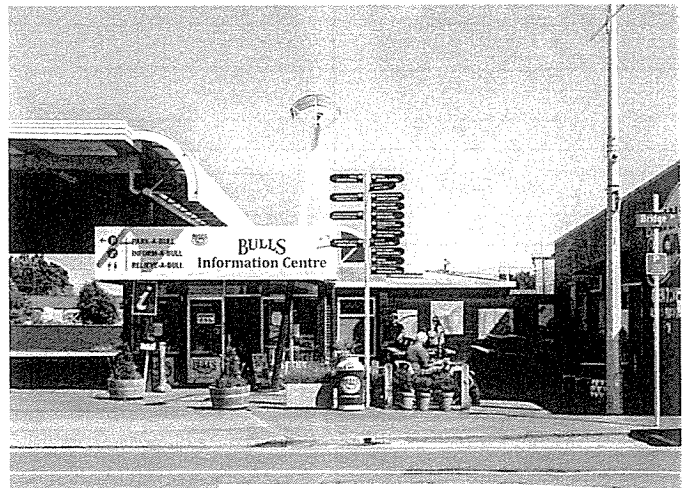


## January 2018

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### Events-Notes

22nd Wellington Anniversary  
20th to 22nd January Long weekend



The best and most beautiful things in this world cannot be seen or even heard, but must be felt with the heart.  
Helen Keller

Our resident Artists Andrew Campbell, Cecelia Dalrymple and Jane Dunn provide gorgeous artwork for our Townscape.







Poster Design  
By Laura Williams  
and Prue Harris



## Rhythm in Bulls Family Free Concert

With the weather gods smiling on us, the concert kicked off with a steady stream of concert goers coming and going throughout the night. The Hipnotics played a great range of music that we all enjoyed. The Domain is the perfect back drop for this event and is a credit to the Parks team at the Rangitikei District Council.

Children played happily in the playground while parents and friends enjoyed this very relaxed event.

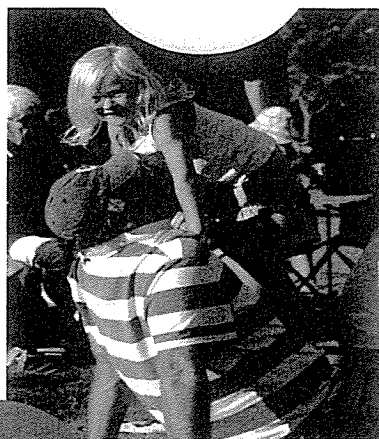
Like all community events, our Volunteers are the life blood of any community. I am extremely thankful for all they do for our events.

Bulls Rugby Club  
Venue  
Thank you

Funded by  
Dudding Trust



11 Feb 17  
5 - 9pm



Attended  
Concert  
537

Rangitikei  
District  
Council

Volunteers  
12



### Events— Notes

Rhythm in Bulls, Family Free Community Concert. Date to be confirmed.  
Monday 5th February long weekend.  
6th Waitangi Day

### Million Dollar Celebration

Funders and Representatives from Community groups and Businesses celebrated the Million Dollar Milestone. The Trust also celebrated the work of Josephine Rangooni, former Chair of the Bulls and District community Trust. Building partnerships that enable the Trust to continue working jointly co-producing, developing and delivering events and programmes with Bulls and the wider District.



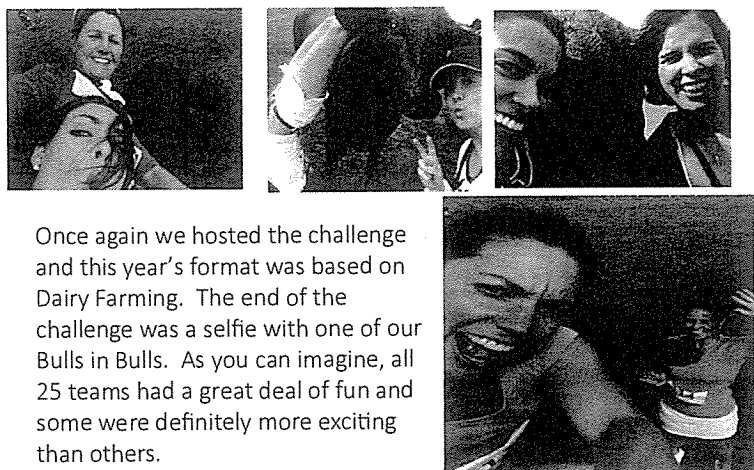
### February 2018

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26	27	28				





March 2018



Once again we hosted the challenge and this year's format was based on Dairy Farming. The end of the challenge was a selfie with one of our Bulls in Bulls. As you can imagine, all 25 teams had a great deal of fun and some were definitely more exciting than others.

Mon	Tue	Wed	Thu	Fri	Sat	Sun
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12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

## Neighbours Day Resources

**Know your neighbours**  
Exchange contact details and keep this sheet handy on your fridge

Name		Name		Name	
Address		Address		Address	
Phone		Phone		Phone	
Email		Email		Email	

**neighbours day** by the BCC

For neighbourly inspiration see [www.neighbours-day.org.nz](http://www.neighbours-day.org.nz)

## Events - Notes

### Connect-a-bull

To create a connected Community that responds to the needs of individuals/families and groups with compassion, respect and kindness.

#### "It takes a village to Raise a child"

This African proverb not only refers to raising children, but how community responds to the needs of those who reside here in Bulls and the wider district. We know we have strong Educational, Faith, Sporting and Community groups who emulate this approach in the work they do.

#### Why Is This Needed

- Increased unsolved burglary rates.
- Aging population with limited social connections.
- To ensure that information between community and groups is shared through greater net-working.
- To ensure that when earthquakes/flooding or any other major event, we know who needs support within our community and can act accordingly.
- To promote those old fashioned values of knowing your neighbour, look out for them, say hello and if you see something out of character, check-in rather than saying 'she'll be right' or it's none of my business.
- To make our new residents feel welcome in their new environment.

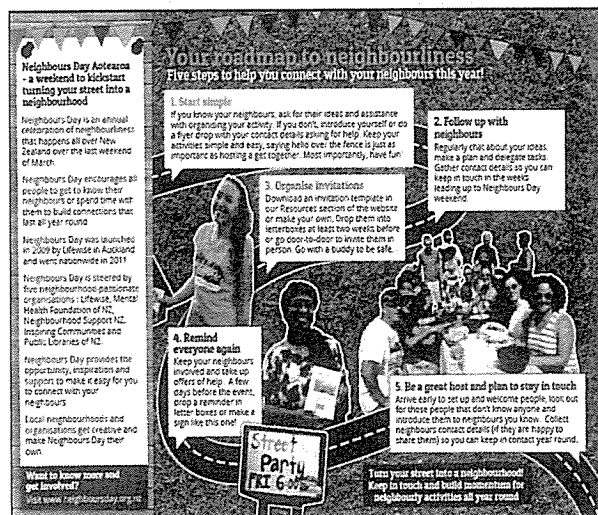
#### How can we achieve this

- By working in collaboration with members of the BCC, Bulls Councillors, Neighbourhood Watch Co-ordinator-Gary Stoneley, Trust, Businesses, Iwi, School and Community Groups, we value in working collectively.
- Bull-it-inn, Social Media and email all groups plus Website
- Liaise with local Principals Kim Gordon-Bulls School and Adrian Burn-Clifton School to spread the word throughout school networks.
- By using those old fashioned values the Town and wider District prides itself on, we will inspire a more thoughtful and considerate approach to taking care of each other but importantly knowing what is actually needed.

#### Outcome and benefits to community

- A united approach that gives wider opportunities for a stronger Neighbourhood watch group that is active within the community with an increase in membership.
- Statistics show the more connected you are to community, the greater the sense of belonging which impacts the general Health and Wellbeing of all residents.
- This will highlight areas of need within the community: Our aging population, single parent families and the vulnerable.
- A stronger more connected community that is resilient and can adapt to changes regardless of the event.
- Accurate data recording who actually lives in our community.

Whatever happens we are connected and can respond to the various needs and requests from community jointly.





The Bulls and District Community Trust would like to acknowledge its Funding Partners and donations received from our fantastic Bulls Businesses

**Funders:** Cogs, Lotteries, Rangitikei District Council, Whanganui Community Foundation, New Zealand Community Trust, Dudding Trust, Powerco, Pub Charity, Creative Communities-RDC, Community Initiatives Fund-RDC, Horizons.



Notes

### Bulls Business Support

The Trust has experienced an increase from local Bulls businesses within all events and programmes in Bulls. The 2016 Christmas Parade was completely funded by local business. To all those businesses who contribute without hesitation and confidently back all our community projects—**THANK YOU!**



200



# THE ANNUAL WEAR-A-BULL ARTS AWARDS

**TABLED DOCUMENT**  
Tabled at Policy/Planning  
on 15 Feb 2018

SATURDAY 1ST SEPTEMBER 2018  
BULLS TOWN HALL

"ENTER NOW AND DISCOVER A WORLD OF POSSIBILITIES"

CONTACT JAN HARRIS AT 01903 831111 OR 01903 831112  
FOR A REGISTRATION AND RULE BOOKLET

## Bulls and District Community Trust

### An Overview

With a proven track record of delivering events, programmes and activities throughout Bulls and wider District it is our pleasure to not only invite you but also encourage your feedback on our performance.

In 2017 the Trust celebrated it's Million Dollar Milestone under the steward ship of Josephine Rangooni who resigned late 2016. New Trust Chair Helen Scully along with Trustees Tim Scotland, Annabel Sidey, Annabel Whisker, Clifford Brown and Mike O'Bryne provide strong stewardship of the Trust and have a willingness to ask the tough questions of each other and motivate the group to a higher level of Transparency. Each Trustee has a strong commitment to our organisation and the Bulls community, their combined strengths see the Trust in a strong position and heading towards its benchmark goal of reaching 2 million dollars brought into local community as wages and the overall costs associated with our programs, projects and activities.

Planning future years' development always aligns with our Vision, Mission, Strategic Plans and our Trust Purposes. These documents shape our future but also shape the development of Bulls over the next few years. Consultation with community groups, Primary School principals, partnering businesses, volunteers and statistical data provides a bank of information that tells us who resides, works, raises families, own businesses and participates in social activities with Bulls and the wider community. This is an invaluable resource and shapes our entire work plan.

We acknowledge that as with any organisation there can be variations in our work plan throughout the year. It is important to be able to adopt exciting opportunities that are not planned but provide fantastic opportunities for engagement across the Bulls community.

2016 – 2017 saw a change in our reporting and communication to funders and community. This is a new era for the Trust, the first Annual Report was produced in the form of a calendar. This highlighted our achievements and what can happen when groups of volunteers come together for a common project. This report was well received by private and government funders. The annual report was shown to Lotteries Board representative Khoa Nguyen by Department of Internal Affairs staff member, Maggie Regan. His comment was "outstanding-what a fantastic way to highlight the work of a non-profit, share their successes, well done."

Continuing with our Annual Report and the importance of transparency the 2017/2018 Annual Report will be tabled April 2018.

Million Dollar  
Celebration  
February 2017





## How We Work

Creating opportunities that build and augment protective factors at the community, family, school and individual level which are critical to the promotion of health and wellbeing. This includes the development and delivery of a range of engaging community health promoting programs, projects and activities.

Our volunteers not only promote the benefits of civic engagement and volunteerism within their families/whanau, but also to the many community service clubs and groups which they work within.

These activities have the dual benefit for volunteers as well as for community residents in terms of meeting expressed needs or interests. Volunteers and participants have opportunities to contribute to their community, further develop a sense of mastery in a variety of skills from fundraising, project and event management, Health and Safety guidelines and Risk assessments which are important contributing factors to our planning and delivery of our programme. To meet implementation requirements, we have developed a pool of very skilled volunteers who in addition support the development and adherence to program policies and standards.

Community Development Manager Jan Harris works with volunteers to develop event and project plans for each of the activities including budget and resource proposals. Partnerships are developed with local businesses, schools and community service organisations to work collaboratively towards achievement of the activities. Project teams undertake a range of event and project tasks including fundraising and risk assessment and planning-mitigation, activity delivery and evaluation from participants to inform future planning.

Working collectively on programs, projects and activities that capture the imaginations and harness the energy of others, we celebrate our diversity, build on our existing strengths and impact the health and wellbeing of our volunteers and those who attend or participate at our events. We learn more when working with others and revel in the success of our shared projects.

The table below represents the Trusts annual programs, activities and events for the 2018-19 year. This is not the Workplan submitted to Council for consideration.



Key Outcome Areas	Activities		
Environmental	Bulls River Users Group including Iwi, Horizons, Council and Bulls School Enviro Team	Support Bulls School Enviro Team with their initiatives.	Continuation of Place Making Projects At the River Reserve
	Developing Bulls Bag Initiative-reducing plastic bags in Bulls	Source Funding for maintenance project costs of placemaking	
Arts	Wear-a-bull Arts	Bulls Murals	Art 4 Arts Sake Exhibition
	Annual Bulls and District Rose Show	Bulls in Bulls Project with Lions Club	
Cultural	Matariki Concert	Marae Support	Samoan Community Support
Social	Bull-it-inn Bulls Volunteer Fire Brigade Christmas Parade	Upkeep of Community Infrastructure Facilities-Bulls in Bulls and James Bull.  River Users Group Ongoing Upgrade.	Infrastructure Support for Community Groups -Scout & Guide Hall Maintenance Committee -Bulls Rugby Football Club -Bulls Community Committee -Bulls Toy Library -RSA Ladies/Men's -Bulls Historical Society and Bulls Museum Friendship Club Bulls and Clifton School Primary Schools
	Free Community Concert Rhythm in Bulls	Annual Bulls and District Community Rose Show	
	Bulls Recipe Book-generational/family Cookbook	Social Media -Facebook -Instagram	
Health and Wellbeing	Raising Resilient Kids Parenting Seminar	Age Concern Steady as You Go Exercise Group	Connect-a-bull - Community Support & Neighbourhood Patrol - Disconnected residents -Increase Community Support and Neighbourhood Patrol network.
	Men's Health Initiative with Doctor Dave Baldwin promoting Health checks for men	Community Health News page in the Bull-it-inn	Attend Health networking meetings in Marton
	Health opportunities for Rural isolated community	Pink Breakfast fundraiser and breast care awareness	Volunteer Passports-work ready doc for returning to work.
Economic	Bulls in Bulls Project	Business Investment	Complete development of new Bulls Website
	A-Bull Branding	Business Breakfast	The Bull Bag
Positive Youth Development	Further Level-Up, The Next Phase. Youth Passport	Bulls Youth Reference Group.	Youth Economic Participation and Job Readiness Project - mentoring, resume development, work experience.

### Expected Outcomes/Benefits

The expected benefits and outcomes of the proposed funding is two-fold:

- The direct benefit to community volunteers and their families through increased health and wellbeing through civic engagement.
- Increased health and wellbeing for Bulls residents through participation in health and wellbeing promotion programs, projects, and activities.

Our programmes and events are the collaborative work of volunteers who donate valuable time and expertise, enormous amounts of courage, civic pride and a passion for being involved in grass root projects. Volunteers are the lifeblood of our community and they are the key drivers to our shared success.

- Providing greater opportunities that further develop community connectedness through community participation within our programmes and events builds the strengths of our volunteers and recruits new ones.
- Increased civic pride, community activities that provide opportunities for our rural isolated community to engage.
- Building on the existing strengths of our community, acknowledging the talents, drawing on community groups we empower residents to work collaboratively together encouraging ownership and pride amongst volunteers and residents.
- Fosters a spirit of civic engagement where children and young people both witness and engage with parents and grandparents, providing opportunities for social connection and cross age mentoring.
- Harnesses the diversity of skills that exist within the Bulls community toward the development and delivery of events and community activities.

## The Bull Bag - Business Collaboration In Bulls



<u>Outcome Area</u>	Expected Outcome and Benefits
Environmental	<ul style="list-style-type: none"> <li>• Improved health through contact with nature</li> <li>• Environmental Social responsibility (children and adults)</li> <li>• Clean and sustainable natural spaces</li> </ul>
Arts	<ul style="list-style-type: none"> <li>• Visually attractive Bulls</li> <li>• Access to creative arts participation</li> <li>• Imbue Bulls landscape with civic pride.</li> </ul>
Culture	<ul style="list-style-type: none"> <li>• Increased opportunities to celebrate our diversity.</li> <li>• Opportunities to connect.</li> <li>• Greater awareness of cultural and traditional customs/beliefs acknowledge The Treaty of Waitangi.</li> </ul>
Social	<ul style="list-style-type: none"> <li>• Increased social connection</li> <li>• Increased social cohesion</li> <li>• Opportunities for shared experiences in areas of mutual interest</li> <li>• Increased conflict resolution and social problem-solving skills</li> </ul>
Health and Wellbeing	<ul style="list-style-type: none"> <li>• Increased health promotions skills and knowledge</li> <li>• Increased confidence and competent parenting</li> <li>• Increased social and emotional competencies</li> <li>• Increased community project management and participation skills</li> </ul>
Economic	<ul style="list-style-type: none"> <li>• Vibrant sustainable business community</li> <li>• Businesses actively involved in corporate social responsibility</li> </ul>
Positive Youth Development	<ul style="list-style-type: none"> <li>• Increased economic participation skills</li> <li>• Increased protective factors for positive youth development - connection with adults outside the family, life-skills development, prosocial role models</li> <li>• Increased cross age mentoring opportunities.</li> </ul>

### Community Participation and Collaboration

All activities, events and programs are a partnership and the shared work plan of community volunteers, community groups and business collaboration.



Event	Collaboration	Business	Numbers
Christmas Parade	Bulls Volunteer Fire Brigade Volunteers Trust	1 Funder, Donation from the BCC 12 Business in kind donations	450 Attended 27 Floats 50 Volunteers
Positive Youth Development Level Up The Next Phase	Trust Youth Peer Reference Group Project Marton Taihape Provider	Ongoing funding from Private to Local Government	Actively seeking participant's
Wear-a-bull Arts and Art 4 Arts Sake Exhibition	Creative Communities Lion Foundation Fire Brigade Clifton and Bulls School	4 Principal Sponsors 2 Funders 1 Private Financial Donation	8 Core volunteers organising Events Total Volunteers 40 28 entries in WABUL 150 attended the show 25 Artist Registrations 250 checked out the Gallery
Bull-it-inn	Trust Community Groups Sporting Groups Bulls and Clifton School 10 Volunteers Delivering 8 Folding 2 Proof Readers	McDonalds Bulls new sponsor Business Advertising Promote new Businesses in Bulls	Delivered to -1300 Copies Printed -200 Email contacts -Uploaded to Facebook
Bulls River Users Group Picnic Upgrade	Trust Horizons Rangitikei District Council Bulls School Ngati Apa Rangitikei Enviro Group	1 Funder 4 Business in kind donations	4 Volunteers River Group 5 School Volunteered On the planting day. River Community Clean up 15 volunteers
Annual Bulls and District Rose Show	Trust Rangitikei Anglican Parish Committee Newly formed Rose Show Committee Bulls Floral Art	1 Funder	12 Core volunteer's collaboration between Church and Community volunteers. 68 Entrants 230 people attended New Café set up Fantastic-Supper Room full all day. 50 volunteers 180 Out lunches Sold
Pink Ribbon Breakfast	Trust Age Concern-Steady as you Go Exercise Group	Trust Funded 3 private donations.	64 Attended 10 Volunteers who organised, cooked and set up.
Economic Development	Trust RDC Ceda-Business Mentoring for 2 local Business	Bulls Businesses including retail, engineering, health professional and primary. Donation on Graphic Designer to set up all the graphics for the bag.	20 businesses collaborated on the Bull Bag project. 4700 Bags were printed using the Bulls in Bulls as the framework for this design
Infrastructure Support for community	Accessible to all Community Sporting and Social Clubs, Educational facilities, and Bulls Businesses	Strong Business Collaboration with financial and in-kind donations.	Attending community group meetings, assisting with functions, funding and sharing information

Community Concert Rhythm in Bulls	Trust Fundurs	Maori Wardens In Kind donation of Truck as Sound Stage RDC-Steps from the Hall	537 Attended 14 Volunteers
Recipe Book	All Voluntary Organisations and its members Trust BCC Schools	Funding Approved Seeking Business, Family and Community Group sponsor- ship opportunities	Community Wide initiative. The book will be a testament to the character of generations of women and families from the past & present.
Matariki Concert	Bulls School Clifton School Trust Parewhawha Marae	1 Funder	Teaching Staff of both School Both Schools Kapa Haka Groups performed a traditional pro- gramme of Wiata, Hakas and Chants. 250 Attendees 300 Pupils performed.
Social Media	Trust	Volunteers do post at events but page is managed Employee and Trustee Annabel Whisker.	Facebook - Instagram Facebook increase to 1877 likes Continuing trend of positive engagement Bull0it0inn up loaded to FB
Development of New Bulls Website.	Trust	Powerco Funder Bulls Businesses	4 Volunteers will support Final phase with new volunteer to complete website that supports community and visi- tors.
A-Bull Branding and Bulls in Bulls	Bulls Lions club Trust	Lions Funding 3 Private Funders In kind of business donations that has assisted with the placement of Bulls within the community	Bulls now take pride of place around the Bulls community. The Trust will be the care takers of the project.
Connect-a-bull	Trust BCC Manawatu Support and Neighbourhood Patrol - Gary Stoneley Bulls Community Patrol Friendship Club Women's RSA Rural Women RNZAF Ohakea	Manawatu Support and Community Patrol	Get to know who's in or Neighbours Identfy those resident with limited social connections Have connected neighbours that can work together in times crisis Establish greater community connections. Learn the art of working together.

## Review Methodology

### Organisational Capability

When talking about the organisations deliverables it is really important to note that all the activities of the Trust align or are in response to a need within our community. Our community is one that doesn't readily share information through the wider community. Not only creating opportunities but strengthening the lines of communication within Bulls and the wider community is paramount to our success. The work plan submitted the Rangitikei District Council and Annual Trust activities, programmes and events complement each other with benefits at personal, business and group levels.

Trustees support and participate in activities as time permits and each Trustees has an expertise that is taped regularly. Supervision and staff development opportunities are there to support and nurture employee Jan Harris, reach her potential within the role and increase educational opportunities that benefit the development of Bulls and the wider district.

Over the years the Trustee Tim Scotland has been exemplary in his management of the Trust funds and the million-dollar celebration is testament to the organisations ability to raise funds externally. We enjoy a great relationship with our various funders and are always exploring future funding options.

### Co-ordinator Experience

Our employee has been fortunate to have mentoring from other Non-Profit organisations, CEO's, Youth Development Managers and Trust Iwi representative Clifford Brown. Staff development plays an important role as the learnings from our Annual objectives shapes all future developments.

There is no one single event that has been more successful than any other. Each event is unique and requires planning from conceptual, development and the delivery phases. These are done in collaboration with volunteers who all have areas where they excel in from Catering, Health and Safety to Stage Management.

The completion of our new website was hindered has 2 skilled computer volunteers have both moved away from Bulls. We have been searching for a new computer savy person. We are currently in discussion with a person that can complete some of the complex aspects of this project.

Planning is key to any event and the correct funding arm is paramount to seeing our objectives realised. With this in mind we are currently exploring a variety of new funding options for some of our activities. We also share our funding knowledge with community groups and service clubs across the Bulls community.

Rich in history, landscapes, and primary industries the Rangitikei provides fantastic opportunities with its location and great transport network. With unique events and opportunities that over lay all communities with civic pride and health and well-being promotion it's a great spot. The unique landscape of the Rangitikei provides even the purist with opportunities abound to experience our patch of New Zealand.

We need to ensure our young people relish their time and encourage them to consider the Rangitikei as the backdrop to their present but also future journeys. Development can only be achieved with all agencies working towards a common goal.

## Delivery Methodology

As a small organisation we are reliant of the generosity of resident's time, community and personal resources plus the expertise that many of our volunteers share to realise our program targets and annual objectives. To quote former Prime Minister Helen Clark, "the world would stop if it wasn't for volunteers". Optimising the competencies of individual volunteers provides learning opportunities across a wide range of diverse skill sets.

Collaboration across a wide range of community groups, agencies and our own co-ordinator network see's our employee work with Project Marton and coordinator Cath Ash on a regular basis. We look forward to welcoming Councils chosen provider in Taihape to establishing a rapport with the group.

Discussions around opportunities where organisations can collaborate need to be well thought out and respond to each of our diverse communities. Opportunities that enhance the existing framework of each community that promotes the Rangitikei as a great place to live, work or play will promote growth throughout the district.

## Risk

With the Trusts track record for development in Bulls we look forward to a bright future realising our objective's within Bulls and its wider community. Our financial statements can be viewed on the Charities Commission website.

Working with others and respecting each other's common goals and objectives paints a bright future for Bulls. Increased business participation, stronger networks of connected residents through volunteerism and our flourishing Skills Bank provides a strong base for all of the Trust programs, activities and events. We look to future plans and developments to cement stronger relations throughout community.

There will always be outside factors that stifle future growth. Resilience is the key for all communities, if we work through issues with transparency, clarity and a willingness to collaborate we can overcome funding and other factors that limit our shared success.

The time for negativity is past, it is now time to look forward to new and exciting opportunities.

Ngā mihi nui

Jan Harris

Bulls and District Community Trust

"It might be hard  
work but there is  
always time for fun  
along the way"  
Helen Cooper



## Testimonial

Re: Bulls & District Community Trust

On being introduced to Jan I knew instantly that we would be work well together. Jan showed and has great passion and enthusiasm for the community and the businesses within Bulls.

Jan has the ability to bring people together to achieve a common goal that benefits not only the businesses but also those that live in the community and the numerous visitors that the district has.

The Bulls District & community Trust in my mind is a fantastic vehicle for ensuring cohesion and further development for the district. I whole heartily support Jan and the Trust.

David Geary (M.Ag.Sc Hons) MNZIAHS, MNZIPIM

**Business Manager**

Southern Rangitikei Veterinary Service LTD

233 State Highway 1

Bulls 4863

Mobile: (027) 772 2301

Phone: (06) 322 2333



## Volunteer Testimonial

Jenny Banfield  
612 Brandon Hall Rd,  
R D 1  
Bulls

To Whom It May Concern

I am currently working with Jan Harris developing the new our new Bulls website. This opportunity has been very beneficial for me. It has helped me develop skills that I hadn't used for some time, the learnings and working with Jan has been great for both of us. We bounce ideas and regularly discuss the merits and best path forward for our new website.

Reconnecting after all these years as past pupils of Bulls School the experience of sharing and supporting each other while developing the site is a positive experience.

I would recommend working on community projects, it fosters a great sense of pride and understanding the needs of our local community

Building stronger links by working together is a powerful experience and has been a fantastic journey for both Jan and me

Regards

Jenny Banfield

Dear Sir/Madam

Over the past 2 years our Volunteer Crew consisting of 24 members has assisted the Bulls and District Community Trust Development Manager, Jan Harris, at a number of community events and worked together to promote Fire Safety within Bulls and the wider District.



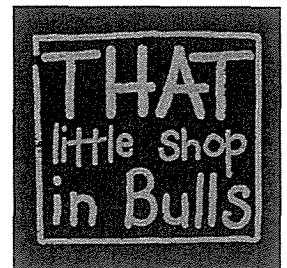
As Fire Chief Officer of the Bulls Volunteer Brigade I know the importance of working together to achieve greater outcomes for our Bulls residents. Many of our members are involved in community activities. Supporting other community organisations is a huge part of our ethos. My volunteers lead by example and always promote the benefits of volunteering. The Brigade actively promotes Fire Safety, has free electric blanket testing, checks and installs smoke alarms for any who can't manage this job for themselves.

In 2016 we assisted with 4 more community events to our already busy schedules. We, as first responders, cover all the First Aid requirements at the Wear-a-bull Arts Awards, Reading Programme, Christmas Parade and Rhythm in Bulls free community concert. We regularly use the Bull-it-inn to spread the Fire Safety message and continually are raising awareness

Our level of support has seen the Brigade increase the commitment given to our annual Christmas Parade change from helping from the side-lines to actively organising this event with community volunteers, Jan Harris and the Bulls and District Community Trust. All our members donate time, products and resources that ensures the success of the event.

Our Brigade has developed a great relationship with Jan and the Trust. Together we have a great time leading up to events and know the importance of having a great working relationship. We look forward to working on future projects with Jan and her volunteer army.

Your faithfully



To whom it may concern

That Little Shop in Bulls has been open for a year now and has been very successful. Not only in its growing customer base but also in the funds that it has raised for Manchester House Social Services.

Jan Harris has played an important role in that success. When we first decided to have a pop up shop in Bulls she was the first person I called to float the idea. Jan helped us find a vacant shop and gave us great advice about costs etc. She was amazing at promoting this event for us and making sure that we had everything we needed.

Then when the pop up shop went so well she was the first person we sought advice from about opening a shop in Bulls, as she knows both the people and the Bulls market so very well. She has always given us very sound advice.

Throughout our first year she has been an amazing supported of our shop and a great sounding board when we have wanted to run winter and summer promotions.

It has made our first year operating in a new town so much easier to have someone of whom we can seek advice and run ideas past. Jan has her finger on the business pulse in Bulls and has a true understanding of what works and what doesn't, which is invaluable as a new business owner.

Amanda Street  
Manchester House Op shop / That little shop in Bulls  
Manager 027 322 8301

# BULLS SCHOOL

200-202 Bridge Street  
Bulls  
Phone: 06 322 1184  
Fax: 06 3220918  
Email: [office@bulls.school.nz](mailto:office@bulls.school.nz)

To Whom It May Concern

Re: Bulls Community Trust and their relationship with Bulls School

I am writing this letter on behalf of the Bulls School Community. We feel very fortunate to have a connected and collaborative relationship with the Bulls Community Trust and in particular with Jan Harris.

Jan and I regularly meet to discuss opportunities for our tamariki and whānau. We look at ways we can work together to strengthen and connect the community in positive ways.

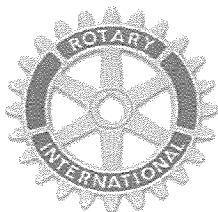
Examples of our collaborative relationship include:

- Matariki Concert - cultural connectedness
- Connections with Parewahawaha - marae seen as a valuable and treasured resource in our community
- Youth development initiatives - gathering student voice and empowering our young people
- Workshops aimed at providing family support - raising resilient families
- Wearable Arts events - providing creative opportunities for our students
- Pet Day and other in school cultural events where Jan is often our 'guest judge' or 'guest speaker'
- River Users Group - our students involved for the betterment of the wider community and environment
- Enviroschools - close liaison with Jan to ensure any school initiatives are sustainable whilst also offering support to community initiatives

These are a sample of the kinds of connections we already have, but in no way indicate the end of the collaborative partnership as we continue to work together for the wider community.

If you have any questions or queries I would be more than happy to respond,

Ngā mihi nui  
Kim Gordon  
PRINCIPAL



**Rotary Club of Taihape Incorporated -**  
PO Box 195, Taihape, New Zealand

Club 18634 - District 9940 - Chartered 1945 - Incorporated 2000

President Michael Andrews

14<sup>th</sup> February 2018

To the Rangitikei District Council  
Policy and Planning Committee

Letter in support for Elizabeth Mortland.

My experience is in working with Elizabeth in a series of successful projects and working groups with measured and achieved outcomes.

Elizabeth shows her organizational ability to deliver projects, to co-ordinate people and resources, networking with all age groups in the Taihape Community.

Elizabeth has the respect of the Community for her willingness to listen to various view points and she has acceptance in the Community because of her ability to deliver.

I believe that Elizabeth has the Community at heart and does not drive a hidden agenda.

Yours sincerely,

A handwritten signature in cursive script, appearing to read "Michael J. Andrews", followed by a large, stylized flourish or cross-like mark.

Michael J. Andrews

President  
Rotary Club of Taihape

**TABLED DOCUMENT**

Tabled at PPL  
on 15 Feb. 2018



40 Goldfinch St  
Taihape

15/02/18

To Whom it may Concern,

This letter is to notify the reader of my support for Elizabeth Mortland in submitting an expression of interest involving the Taihape community coordinator role which is to become part of a new community trust.

Her passion to have transparency around the community trust and her role, along with setting achievable goals and reporting streams to the council and the community shows that this could be a way to continue to grow the community events and Taihape's reputation.

Please don't hesitate to contact me if you require any further information.

Yours sincerely

Sandy Rowland

22 August 2017

To Whom it May Concern,

**Letter of Support for  
Elizabeth Mortland**

I would like to forward my support of Elizabeth Mortland in her application for the provision of community activities and events in the Taihape area.

I am very willing to support Elizabeth in her application to support the Taihape Community and believe that with the right mix of community minded members that Elizabeth has the capability to work for the Taihape Community to provide activities and events as she has always done in her previous roles.

I give this letter of support as an active Community Member of the Taihape Community.

I am a current member of the following community committees of which I have acquired a number of skills that could support Elizabeth in her undertakings to build a new trust;

Taihape Area School - Current Board of Trustees Parent Representative  
Opaea Marae Committee – Current Secretary  
Te Runanga o Ngati Tamakopiri – Runanga Delegate  
Taihape Drama Group – Current Secretary  
Mokai Patea Te Kohanga Reo – Current Treasurer  
Mokai Patea Whanau Sports Komiti – Komiti Member

I have worked alongside Elizabeth whether as an Iwi member or Community Member or Mother of three (3) and in my work capacity and have found her to be very professional and passionate in her endeavours to put Taihape on everyone's destination list and support and promote everything and all Taihape has to offer.

I am currently employed as a Health Promoter for Te Oranganui Healthy Families Whanganui, Rangitikei Ruapehu and through our collaborative focus, fully support all community champions, organisation leaders, or specific groups whose strategies align to the Healthy Families movement.

A principle of Healthy Families Whanganui Rangitikei Ruapehu is to empower community-led action and solutions. This includes building local capability and capacity, and enabling local leadership to drive change, through demonstrations of positive change, lived experiences of, and insights from communities, which can be used as mechanisms to inform systems change.

Nga mihi



Meretini Bennett-Huxtable  
750 Gorge Road  
RD4  
Omatane  
Taihape  
Ph: 0210531833  
Email: huxben@inspire.net.nz

Broadway  
Mangaweka

12 February 2018

To Whom It May Concern

**Letter of Support for  
Elizabeth Mortland**

I write as an active community member of the Mangaweka community.

I would like to forward my support of Elizabeth Mortland in her expression of interest for Council funding for the provision of community activities and events in the Taihape area.

I am very willing to support Elizabeth in this as I believe that she has shown her ability over many years to work well with the Taihape and Mangaweka communities. She has good networks in Mangaweka and always supports and promotes our local events.

I have worked with Elizabeth on Gumboot Day, Christmas Parade, on the gate (with Rotary) at the A&P Show and attended the 2017 Norwood Rural Sports Awards dinner with the New Zealand Boot-throwing Association (NZBTA). I have also supported Elizabeth and NZBTA at the 2016 South Island Championships at Lincoln University. From this I know that she is passionate about promoting Taihape and meeting the needs of the community to improve the quality of life of all residents.

I trust that this letter of support will be viewed positively.

Regards,

A handwritten signature in black ink, appearing to read 'Michael Cathels', with a stylized flourish at the end.

Michael Cathels

Michelle Fannin

62 Kiwi Road

Taihape

4720

12 February 2018

To the Mayor, and Councillors of Rangitikei District Council

I am writing to support Elizabeth Mortland's application for Rangitikei District Council's expression of interest and proposed memorandum of understanding (MOU) for prospective town co-ordinator for Taihape.

I have known Elizabeth since the mid 80's while she was Manager at REAP, and I have worked with Elizabeth at Taihape Community Development Trust as the Assistant Manager for the last 5 years.

I believe that she has the work ethic, professionalism, community networks and support within the community to be able to do this contract.

Elizabeth has a proven work record with funders and Rangitikei District Council, and great working relationships from youth through to seniors.

Several community members has approached both of us suggesting that we set up on our own to do this work.

Yours Sincerely

A handwritten signature in black ink, appearing to read 'Michelle Fannin', with a stylized, cursive script.

Michelle Fannin.

Former employee

Tuesday 13<sup>th</sup> February 2018

Rangitikei District Council

46 High Street, Private Bag 1102

MARTON

**TO WHOM IT MAY CONCERN**

I am writing a letter of support on behalf of Elizabeth Mortland, who I understand it has been suggested that she apply, to consider developing a new trust for Taihape.

I have known Ms Mortland for a period of years now and know that she has had a lot of involvement within the community, and the organisation of many events.

The success of the Gumboot Day in Taihape is largely attributed to the work done by her office. The community has its own Newsletter 'Talk Up Taihape' which has successfully continued to be a source of information to the town and the extended community.

I personally know Ms Mortland through my work as a Community Police Officer, and the Youth Aid Officer for the Rangitikei District, which she is very supportive of.

I was working with her in the development of the "Youth Zone" when she took over the organisational role, due to the departure of her predecessor. The Youth Zone continues to be a supportive place for young people in Taihape.

Ms Mortland has a passion and commitment for Taihape. She has the ability to succeed with this venture, having a great deal of knowledge already in the workings of the community and the many groups we have here.

Ms Mortland has support from the community, people who are aware of the proposed changes, and are encouraging her to move forward with her application.

She has discussed with me ideas on how she would affect positive changes for Taihape.

As a current member of the Taihape Community Board I can see the value of Ms Mortland applying for the position.

Yours sincerely,



Yvonne Sicely

021 191 5407

27 Kokako Street  
Taihape  
4720

TO IT MAY CONCERN

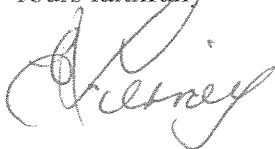
I am writing this letter of support for Eliz Mortland, as an individual member of the Taihape community and as an employee of Taihape Older & Bolder Inc.

I have known and worked with Eliz for many years especially in my position as Community Worker for Older & Bolder which Eliz and her committee started way back in 1994, this has developed into a very successful programme for the older people of Taihape and District.

Eliz has always been very supportive of the Taihape Community and has been instrumental in organising many local events with great success, her expertise in pulling together groups and community personal is exceptional.

I have no hesitation in recommending and supporting Eliz Mortland.

Yours faithfully

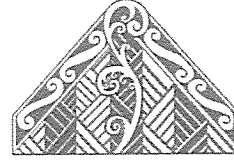
A handwritten signature in cursive script, appearing to read 'Elizabeth Tierney', written in dark ink.

Elizabeth Tierney QSM





## TAIHAPE AREA SCHOOL



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PO Box 292, Taihape, 4720, New Zealand ■ Telephone (06) 388 0130 ■

Monday 11th February, 2018

To Whom it May Concern

I am writing to support Elizabeth Mortland in her endeavours to continue to facilitate Community Events and Projects in Taihape, and potentially establish a new Trust for this purpose. I have known Elizabeth since 2010 when I first took up the Position of Principal of Taihape Area School.

I have been closely involved with her in organising and coordinating a number of events, including Gumboot Day, the development of the Taihape Community Emergency Response Plan, as well as a number of projects co-hosted with the Council, including Youth Zone, the MINTAS Youth Forum, and developing plans for an upgrade of the Skatepark.

I have found Elizabeth to be very organised, progressive, knowledgeable, energetic, and 100% committed to Taihape, and our Community. In particular I acknowledge her efforts to involve the School in Community Events, and for ensuring our Students have a voice in Community Affairs.

I have every confidence that under her guidance Taihape will continue to enjoy a range of exciting events that promote everything that is great about this town.

Yours sincerely

Richard McMillan

PRINCIPAL

TAIHAPE AREA SCHOOL



## TAIHAPE AREA SCHOOL



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PO Box 292, Taihape, 4720, New Zealand ■ Telephone (06) 388 0130 ■

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Taihape Area School: Huia Street, Taihape ■ Tel: 06-388 0130 ■

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2 Tatu Street

Mataroa RD 1

Taihape

12 February 2018

To Whom It May Concern

I am writing this letter in support of Elizabeth Mortland establishing a new Trust for and by the Taihape Community focussed around events and community initiatives.

Elizabeth has worked extremely hard for the Taihape Community, organising many events, coordinating people and resources and has always been a great ambassador for Taihape. She has a wealth of experience and knowledge, is absolutely passionate about our community and has a huge network of support.

I am keen to support the new trust and as a local Bank Manager I am also willing to assist the new trust in financial management and administration.

Yours faithfully

A handwritten signature in cursive script, appearing to read 'Christine Whatarau', written in dark ink.

Christine Whatarau

# Elizabeth Mortland

## Expression of Interest

15 February 2018

### Organisational Capability

- New Trust – 5 trustees, including 2 iwi reps. Ex officio, non voting – Ward Councillor, Coordinator. Secretariat – staff member
- Nominations – Panel to select nominees (Chair, Ward Councillor, community rep appointed by Council). Template with requirements
- Committees – Governance, Finance & Assurance, Personnel, Growing Revenue Streams, Strategy
- Trustee is Convenor. Community members on Committees – with relevant skills, interests, expertise.
- Ongoing community input into the work of the Trust - Committees

### Organisational Capability cont. . .

- Initial monthly meetings of Trust Board + monthly Committee meetings. Then 2 monthly Board meetings
- Trustees will be fully informed as each will be a Committee Convenor so able to assist Coordinator
- Board + Committees will monitor work load
- I have good relationships with funders and have been very successful with applications to date – COGS, Lottery Community, Dudding Trust, Pub Charity, MSD, etc
- Michelle will be employed for events management

### Coordinator Experience – most successful

- 18.5 years at Ruapehu REAP as Community Education Officer - adult and community education, community development – Te Roopu Wahine Aroha, Women's Centre, Rangitikei Counselling Service, Women's Refuge/Rape Crisis, Rangitikei Environment Group, Friends of Mt Stewart
- 8.5 years at Taihape Community Development Trust as Manager – events and projects management, community networker
- Gumboot Day, Christmas Parade - helpers
- NZBTA – World Champs 2019, Whanau Sports code
- Taihape Community Emergency Response Group



## Coordinator Experience cont . . .least successful

- Hub, hydro scheme – lack of community buy-in (started before my time)
- Totally Terrific Taihape winter sale promotion – getting businesses to work together – Spring Fling
- Learnings: need thorough community consultation to ensure community buy-in + time to meet and discuss issues with people
- I have skills + experience in community-led development

## Delivery Methodology

- Broad based community visioning and planning process to identify and prioritise community needs and aspirations
- Build alliances with community stakeholders, businesses, local government, philanthropists, iwi, central government agencies – to leverage resources effectively
- Develop and maintain collaborative relationships with significant groups within the community
- Youth – encourage participation in projects and events + develop ways of ensuring the voices of youth are heard
- Will work from the ground up
- Nominations from community for new trustees

### Delivery Methodology cont . . . .

- Annual public meeting – to report back to the community on work done + gain feedback - + gauge emerging needs
- Agendas + Minutes on website
- ‘Clinics’ - meet with people at a regular time and date – for feedback and input
- Committees
- Taihape Networking Group monthly meetings
- Proven track record of maintaining networks
- Community members on Committees
- Regular liaison with MoU partnering organisations

### Risk

- No current financial commitments
- NZBTA has applied to Lottery Community for wages – cautiously optimistic
- I am well accepted in the community. I listen to people and I know I can work to meet community needs – see letters of support (Michael Cathels, Mangaweka; Yvonne Sicely; Betty Tierney; Richard McMillan, TAS Principal; Christine Whatarau; Michael Andrews, Rotary President: Sandy Rowland; Keith Rowland; Michelle Fannin; Meretini Bennett-Huxtable)
- No politics to get in the way
- I am totally honest with funds and resources

## Review Methodology

### Organisational Capability:

#### *Assist*

The Taihape Community Development Trust (the Trust) is made up of six trustees, four of which are new since November 2017 and two who bring experience and knowledge of past events. They are supported by a Project and Events Coordinator. All our trustees are enthusiastic, good standing members of our community who themselves brings a wealth of experience and knowledge who will be focused on enabling and facilitating community activities which was highlighted in the 2017 Community Wellbeing seminar held in Marton last year. The trust especially endorses the community driven "bottom up" approach this would encourage sustainability within community-based activities and functions.

As trustees we are dedicated to assist our new co-ordinator in achieving the deliverables in our workplan. We are confident we will achieve the workload under the MoU as it aligns with our other projects. We are actively establishing sub-committees to ensure we deliver the best outcomes for Taihape and District. We have a group of stakeholders (including those listed as Friends of the Trust) and will brief, inform and/or resource appropriately to ensure the trust achieves the outcomes listed in its workplan.

The Trust has experience in gaining external funding and has had moderate success in accessing sources beyond our MoU with Council.

### Co – Ordinator Experience:

Our coordinator Eva George newly appointed has a (refer to CV) and has working experience in taihape as our previous trust manager. She has a background to match the requirements needed to follow through with projects & events that the Trust aims to pursue and organise.

#### *Intro*

One of the things the Trust has achieved over the past 10 years is that it has established itself as a well-known entity in the town. People know who we are and they know we promote the town through the organising of events & projects for the benefit of the local community and its businesses. We apply for funding from the various organisations (incl Lotto and COGS) and the Rangitikei District Council.

#### *Most successful*

There have been a variety of projects over the years however our most successful (returning) project to date (23 years running) is Gumboot Day. This year the event will be organised for Saturday 3<sup>rd</sup> March.

In addition to that, we have developed the NZBTA as a sub branch to the TCDT. The trust has developed Gumboot day and the event Boot Throwing as being a local, national, international event. TCDT has supported NZBTA through providing paid administrative work, assisting the manager to attend national, international events by assisting with wages, travel incidentals, donations from local businesses etc. The trust and NZBTA now partner with Rural games to develop Gumboot Day and Boot throwing as natural partner to assist Rural games promotions for their events and activities.

#### *Areas to improve*

**TABLED DOCUMENT**

Tabled at PPL  
on 15 FEB 2018

One field we have identified the need to improve is our communication with the growing elderly population in our area. Reason for this is the absence of the Taihape Times (our local newspaper). It no longer operates and a large amount of our communication is through email, our website and Facebook pages. The elderly population is not an active user of these media sources.

#### *Learnings*

From previous experience we have learned that Gumboot Day is an event that mainly caters for families. Gumboot throwing is a major part and so are children & adult activities and competitions. A whole family event for a whole day is the motto. We intend to attract another 'niche' in the market, the 'foodies'. We have been contacted by a few of our local businesses who are keen to develop this side of the event. We believe it is our role to encourage local businesses & community and aim to support ideas that will promote our area and will bring more people from the region to our town.

In addition to the above, we have already approached the various community groups and its elderly members asking for their ideas and input in how we can engage more. Our first project is a paper version (black & white was specifically requested) of the town's newsletter. We aim to publish next week. We will use this newsletter to engage more deeply with the elderly in our community and if you refer to our workplan you will notice a variety of projects that we aim to pursue to help our elderly population.

#### *Delivery Methodology:*

#### *Relations & Involvement*

The Trust has always worked together with the local and district's businesses, organisations and stakeholders to ensure participation in projects and event organised for the benefit of the Taihape community. The Trust maintains and enhances these relationships through regular communications ie: through newsletters, emails and our website ([www.taihape.co.nz](http://www.taihape.co.nz)). We encourage feedback and aim to organise regular business meetings (as we have in the past).

#### *Collaboration*

The trustees will encourage its coordinator to engage in regular communications with the other MoU organisations in other part of the District. We all work towards the same outcomes and there are likely to be opportunities to share resources and learning moments.

#### *Risks:*

#### *Resilience*

As a not-for-profit organisation we will always apply for funding from the various resources for the delivery of various projects & events organised for the Taihape community. Funding is and will always be an issue for organisations like ourselves with so many other organisations competing for the same funding, trying to achieve the best for the groups they represent.

As we established ourselves 10 years ago we have some financial reserves which will assist us in the delivery of our Work Programme for the community. The majority of our funds however are earmarked for specific projects and events. Finally, we have a pool of funding that we have committed to enhancing the Taihape pool.

#### *Relations*

The trust has employed an experience Project and Events Co-ordinator Eva George , who has a proven work history with local businesses, organisations , funding entities and council initiatives.

The new look trust with new trustees has had only positive feedback from local businesses and organisations to date.

As stated previously, our organisation has a well-known profile in the area. Our actions are judged on an event-by-event and project-by-project basis. Our trustees are also known in the community and as a Trust we are open to suggestions for events & projects.

We are receiving a lot of positive feedback regarding the changes that have taken place and the organising of Gumboot Day 2018.

#### *Issues*

The main issue that might affect the delivery of our work plans is the lack of funds. Council did not make a grant to our Trust for 17/18 and as this was one of our main funding sources we have had to rethink our work plan and strategy (in progress).

We are confident that once the MoU is back in place we can build on the relationships we have and work towards the achievement of Council and Trust's work plans.