

ORDER PAPER

TE ROOPUU AHI KAA MEETING

Date: Tuesday, 8 June 2021
Time: 11.00 am
Venue: Council Chamber
Rangitikei District Council
46 High Street
Marton

Tumuaki: Mr Pahia Turia (Whangaehu)

Tumuaki Tuarua: Mr Thomas Curtis (Te Rūnanga o Ngāti Hauiti)

Ngā mema:

Mr James Allen (Ngā Wairiki Ki Uta), Ms Hari Benevides (Ngāti Tamakopiri),
Mr Robert Gray (Ngāti Rangituhia), Ms Marj Heeney (Ngāi te Ohuake),
Ms Tracey Hiroa (Ngāti Whitikaupeka), Ms Soraya Peke-Mason (Rātana Pā),
Ms Coral Raukawa (Ngā Ariki Turakina), Ms Kim Savage (Ngāti Parewahawaha),
Mr Terry Steedman (Ngāti Hinemanu/Ngāti Paki)
Mr Chris Shenton (Ngāti Kauae/Tauira), Cr Waru Panapa,
His Worship the Mayor, Andy Watson

Manuhiri: Mr Jerald Twomey (Horizons - Iwi Liaison)

For any enquiries regarding this agenda, please contact:

Ash Garstang, Governance Administrator, 0800 422 522 (ext. 848), or via email
ash.garstang@rangitikei.govt.nz

Contact:	0800 422 522 (06) 327 0099	info@rangitikei.govt.nz	www.rangitikei.govt.nz
Locations:	<u>Marton</u> Head Office 46 High Street, Marton	<u>Bulls</u> Bulls Information Centre- Te Matapihi 4 Criterion Street, Bulls	<u>Taihape</u> Taihape Information Centre - Taihape Town hall 90 Hautapu Street (SH1), Taihape
Postal Address:	Private Bag 1102, Marton 4741		
Fax:	(06) 327 6970		

Notice is hereby given that a Te Roopuu Ahi Kaa Meeting of the Rangitīkei District Council will be held in the Council Chamber, Rangitīkei District Council, 46 High Street, Marton on Tuesday, 8 June 2021 at 11.00 am.

Order Of Business

1	Karakia / Welcome	4
2	Apologies	4
3	Public Forum	4
4	Conflict of Interest Declarations.....	4
5	Confirmation of Order of Business	4
6	Whakatau Nga Tuhinga Kōrero / Confirmation of Minutes	4
7	Follow-up Action Items from Previous Meetings	13
7.1	Follow-up Action Items from Te Roopuu Ahi Kaa Meetings	13
8	Chair's Report	15
8.1	Chair's Report - June 2021.....	15
9	Reports for Information.....	16
9.1	Operational Update - June 2021	16
9.2	Economic Development Strategy 2021-2031.....	35
9.3	Housing Strategy 2021-2031	50
9.4	Project Management Office Report - May 2021	51
9.5	2021 Summary of Activities - Maori Responsiveness Framework	65
9.6	Horizons Update	75
9.7	Streamlining of the Archaeological Authority Process.....	75
10	Discussion Items.....	76
10.1	Feedback on the Komiti's Workshop.....	76
10.2	Three Waters.....	76
11	Late Items	77
12	Future Items for the Agenda	77
13	Next Meeting	77
14	Meeting Closed / Karakia.....	77

AGENDA

1 Karakia / Welcome

2 Apologies

3 Public Forum

Lisa Chase will speak to the Komiti about land locked Māori land.

4 Conflict of Interest Declarations

Members are reminded of their obligation to declare any conflicts of interest they might have in respect of items on this agenda.

5 Confirmation of Order of Business

That, taking into account the explanation provided why the item is not on the meeting agenda and why the discussion of the item cannot be delayed until a subsequent meeting, [enter item number](#) be dealt with as a late item at this meeting.

6 Whakatau Nga Tuhinga Kōrero / Confirmation of Minutes

The minutes from the Te Roopuu Ahi Kaa meeting on 06 April 2021 are attached.

Recommendation

That the minutes of the Te Roopuu Ahi Kaa meeting held on 06 April 2021 [as amended/without amendment] be taken as read and verified as an accurate and correct record of the meeting.



MINUTES

**Te Roopuu Ahi Kaa Meeting
Tuesday, 6 April 2021**

ITEM 6 ATTACHMENT 1

Order of Business

1	Karakia / Welcome	4
2	Apologies	4
3	Public Forum	4
4	Conflict of Interest Declarations.....	4
5	Confirmation of Order of Business	4
6	Whakatau Nga Tuhinga Kōrero / Confirmation of Minutes	4
7	Follow up Action Items from Previous Meeting – 9 February 2021	5
8	Chair’s Report	5
9	Reports for Information.....	6
9.1	2021 Summary of Activities - Māori Responsiveness Framework.....	6
9.2	Community Development Update February - March 2021	6
9.3	Horizons Update.....	7
9.4	Project Management Office Report - March 2021	7
10	Māori Representation - Māori Wards.....	8
11	Pānui / Announcements	8
12	Late Items	8
13	Future Items for the Agenda.....	8
14	Next Meeting	8
15	Meeting Closed / Karakia.....	8

**MINUTES OF RANGITĪKEI DISTRICT COUNCIL
TE ROOPUU AHI KAA MEETING
HELD AT THE COUNCIL CHAMBER, RANGITĪKEI DISTRICT COUNCIL, 46 HIGH STREET, MARTON
ON TUESDAY, 6 APRIL 2021 AT 11.00 AM**

Tumuaki: Mr P Turia (Whangaehu)

Tumuaki Tuarua: Mr T Curtis (Te Rūnanga o Ngāti Hauiti)

Ngā mema: Mr J Allen (Ngā Wairiki Ki Uta)
Ms H Benevides (Ngāti Tamakopiri)
Mr B Gray (Ngāti Rangituhia)
Ms M Heeney (Ngāi te Ohuake)
Ms T Hiroa (Ngāti Whitikaupeka)
Mrs S Peke-Mason (Rātana Pā)
Ms C Raukawa-Manuel (Ngā Ariki Turakina)
Ms K Savage (Ngāti Parewahawaha)
Mr C Shenton (Ngāti Kauae/Tauira)
Mr T Steedman (Ngāti Hinemanu/Ngāti Paki)
Councillor Waru Panapa
His Worship the Mayor, Andy Watson

In Attendance: Ms Carol Gordon, Manager – Executive Office
Ms Nardia Gower, Manafer Community Programmes, Community Services
Mr Lequan Meihana, Strategic Advisor – Mana Whenua
Ms Jess Mcilroy, Senior Project Manager – Infrastructure

Tabled Document: Late item - Ngā Pūninga Toi ā-Ahurea me ngā Kaupapa Cultural Installations and Events

1 Karakia / Welcome

Mr Turia opened the meeting at 11.04am.

The Komiti member and Officers present introduced themselves.

2 Apologies

Resolved minute number 21/IWI/001

That the apologies of Mr J Allen, Mr B Gray and Mr Beggs be received.

Mr Curtis/Ms Benevides. Carried

3 Public Forum

Nil.

4 Conflict of Interest Declarations

Members were reminded of their obligation to declare any conflicts of interest they might have in respect of the items on this agenda.

5 Confirmation of Order of Business

Late item tabled: Ngā Pūnanga Toi ā-Ahurea me ngā Kaupapa Cultural Installations and Events.

6 Whakatau Nga Tuhinga Kōrero / Confirmation of Minutes

Resolved minute number 21/IWI/002

That the minutes of the Te Roopuu Ahi Kaa Meeting held on 9 February 2021 without amendment be taken as read and verified as an accurate and correct record of the meeting.

Ms Peke-Mason/Ms Benevides. Carried

7 Follow up Action Items from Previous Meeting – 9 February 2021

Mrs Peke-Mason suggested it would be useful to include the 3 Waters Reform as a standing item on the agenda which was supported by the Komiti members.

Discussion was held about whether The Housing Strategy should also be a standing item, however, updates on this item are provided in later reports on the agenda.

Resolved minute number **21/IWI/003**

That the 'Follow-up Actions from Te Roopuu Ahi Kaa Meeting – 9 February 2021' report be received.

Mr Steedman/Mr Shenton. Carried

8 Chair's Report

Māori Wards

The Chair updated that the Komiti members had discussed the topic with their Iwi members and noted their support for the creation of Māori Wards. The goal should be equal Māori representation around the Council table. The Maori Ward Councillors would represent Māori, not Iwi, with Te Roopuu Ahi Kaa continuing to represent Iwi.

Koha Policy

The Chair noted further work is needed on the refinement of the Koha Policy to ensure that the knowledge and expertise involved is fairly compensated for. The use of 'number of people' to help determine the value provided should be reconsidered, with more focus placed on the mana.

The need for flexibility within the Policy was noted, and it was discussed that the Policy might be more useful as a guideline.

The Mayor identified the need for the Koha Policy to cover all situations where a koha might be needed, such as for the Samoan community and as a requirement for Audit.

The section related to case-by-case funding of individuals representing Council should be \$200 for all.

3 Waters

The Chair noted the desire for the Department of Internal Affairs to come to the District to discuss the proposed reforms.

Legislation and Reforms

It was noted that the reforms are taking time for Iwi to remain up to date with legislative changes to ensure they can fully engage. Of interest was the recent change to procurement for Central Government Agencies which requires 5% of Government spending to be procured through Māori businesses. Mrs Mcilroy noted that for the Marton Rail Hub project, the agreement with Government is that 10% of the budget is procured through Māori businesses.

Resolved minute number **21/IWI/004**

That Te Roopuu Ahi Kaa recommend to Council that they support the establishment of Māori Wards throughout the Rangitikei District and that Māori Wards are established on the basis of equal representation e.g. 50:50.

Mr Curtis/Ms Heeney. Carried

Resolved minute number **21/IWI/005**

That the verbal 'Chair's Report' to the 06 April 2021 Te Roopuu Ahi Kaa Komiti be received.

Mr Turia/Ms Raukawa. Carried

9 Reports for Information

9.1 2021 Summary of Activities - Māori Responsiveness Framework

The report was taken as read.

There was discussion about how strategy and policy development fits alongside the Māori responsiveness framework, with support to ensure that as new strategies and policies are developed they are incorporated into the framework.

There was a desire from the Chair to increase the focus on outcomes rather than activities.

Resolved minute number **21/IWI/006**

That the report '2021 Summary of Activities – Māori Responsiveness Framework' be received.

Mr Turia/Ms Heeney. Carried

9.2 Community Development Update February - March 2021

The report was taken as read, with Ms Gower noting this report was an important opportunity for Members to raise considerations about the projects covered that may not have been raised previously. She advised the Youth Awards are currently open for nominations and any youth that contribute to the district are eligible for nomination, regardless of whether they live in the district.

It was further noted that the Economic Development Strategy was previously considered by the Komiti and the key changes since that point have been focused on increasing the readability of the document. Jaime Reibel, Strategic Advisor – Economic Development will be present at the next meeting.

Resolved minute number **21/IWI/007**

That the 'Community Programmes Operational Update February and March 2021' to the 6 April 2021 Te Roopuu Ahi Kaa meeting be received.

Ms Hiroa/Mrs Peke-Mason. Carried

9.3 Horizons Update

There was no one present from Horizons to provide an update.

The Mayor updated that Horizons currently have their Long Term Plan engagement open and have recently been undertaking catchment meetings, mainly related to the flood control schemes. There was a brief discussion about the way Horizons rates for catchment works.

9.4 Project Management Office Report - March 2021

The report was taken as read. Mrs Mcilroy provided an overview of the Marton Rail Hub project that will be a public rail siding focused on supporting the forestry industry. The project has received funding and is working towards a construction date of November 2021.

In response to questions raised Mrs Mcilroy noted Council had also received funding for works at Marton Memorial Hall and the Tutaenui Rural Water Scheme, as well as funding through the 3 Waters reform package.

Mrs Mcilroy was pleased to provide an update that the resource consent had been granted for the Putorino Landfill and works had started.

It was also noted there was potential for streamlining of the Archaeological Authority process. A briefing paper will be circulated alongside an example from Palmerston North City Council for discussion at the next meeting.

Resolved minute number 21/IWI/008

That the memorandum Project Management Report – March 2021 be received.

Mrs Peke-Mason/Mr Shenton. Carried

10 Māori Representation - Māori Wards

This item was dealt with as part of the Chair's report.

11 Pānui / Announcements

Ms Hiroa identified that the Mokai Patea Waitangi Claims Trust received mandate on 17 March 2021.

Ms Raukawa noted there was a need for one of the northern representatives to be the focus of the next Te Hononga newsletter.

12 Late Items

Ngā Puninga Toi ā-Ahurea me ngā Kaupapa Cultural Installations and Events

A letter was tabled from the Ministry of Culture and Heritage regarding the Manatū Taonga contestable funding that will open in April.

13 Future Items for the Agenda

None raised.

14 Next Meeting

Tuesday, 08 June 2021 – 11.00 am.

15 Meeting Closed / Karakia

Cr Panapa closed the meeting with a karakia.

The Meeting closed at 12.55 pm.

The minutes of this meeting were confirmed at the Te Roopuu Ahi Kaa held on 8 June 2021.

.....
Chairperson

7 Follow-up Action Items from Previous Meetings

7.1 Follow-up Action Items from Te Roopuu Ahi Kaa Meetings

Author: Carol Gordon, Group Manager - Democracy & Planning

1. Reason for Report

- 1.1 On the list attached are items raised at previous Te Roopuu Ahi Kaa meetings. Items indicate who is responsible for follow up, and a brief status comment.

2. Decision Making Process

- 2.1 Staff have assessed the requirements of the Local Government Act 2002 in relation to this item and have concluded that, as this report is for information only, the decision-making provisions do not apply.

Attachments

1. Follow-up Actions Register - TRAK

Recommendation

That the report 'Follow-up Action Items from Te Roopuu Ahi Kaa Meetings' be received.

Current Follow-up Actions

From Meeting Date	Details	Person Assigned	Status Comments	Status
6-Apr-21	That a letter be drafted, to be signed by the Chair of Te Roopuu Ahi Kaa and The Mayor, to the Department of Internal Affairs requesting that they come and present to Council and Te Roopuu Ahi Kaa about the reforms.	Karen Cowper	Letter has been drafted	Closed
6-Apr-21	Council Officers will consider how the Māori Responsiveness Framework can used to ensure strategy and policy development is included.	Carol Gordon	A review of the Framework will be commenced in June 2021	In progress
6-Apr-21	Mrs Mcilroy to investigate the outcome of the recommendation from Te Roopuu Ahi Kaa regarding funding for the testing of marae water.	Jess Mcilroy	An update will be provided at the meeting	In progress

8 Chair's Report

8.1 Chair's Report - June 2021

Author: Pahia Turia, Chair

1. Reason for Report

- 1.1 Mr Turia will provide a verbal report.

Recommendation

That the verbal 'Chair's Report – June 2021' be received.

9 Reports for Information

9.1 Operational Update - June 2021

Author: Carol Gordon, Group Manager - Democracy & Planning

Reason for Report

This report provides the Komiti with an update on operational activities across Council.

1. Long Term Plan Update

Council received 254 submissions during its consultation on the Long Term Plan, this was a 46% increase on the 2015-25 Long Term Plan. Oral hearings were held in Taihape on 12 May and in Marton on 13 May.

All submissions are now being analysed by staff to form a deliberations report that will be provided for the meeting on 9 June.

Audit NZ will undertake the audit of the final Long Term Plan during 8 – 18 June and provide their audit opinion for the final document.

The final Long Term Plan will go to the 24 June Council meeting for adoption.

2. Update on CouncilMARK

Council's second assessment for the CouncilMARK programme will take place on 23, 24 August. Preliminary work is underway to collate all the information requested by the assessors. A workshop was held on Monday, 17 May with elected members and Te Roopuu Ahi Kaa Komiti members. Mr Dan Henderson, LGNZ Programme Manager for CouncilMARK, was in attendance for the workshop and provided an explanation of the programme and the assessment process.

3. Two Awards for Te Matapihi

Te Matapihi won two awards at the Te Kāhui Whaihanga, New Zealand Institute of Architects 2021 Local Architecture Awards (Western Region) last week.

It was fantastic to be one of three winners in the Public Architecture category, with judges describing the building as a confident public community centre that fulfils the key project aspiration. The building was praised for its carapace (screen metal wrapping) that elevates the building's exterior and references local river terraces and bridge.

Te Matapihi also won a 2021 Resene Colour Award on the same evening.

The Local Architecture Awards honour the best new architecture in the eight regional branches of Te Kāhui Whaihanga. Each year more than 400 nominations are received with only 150 projects shortlisted. Winners at the local awards also have a chance to receive further honours at national level.

4. Changes to the rating of Maori Land

In April 2021, the Government passed significant changes to reduce rating barriers for Māori landowners. Most of the changes outlined in the Local Government (Rating of Whenua Māori)

Amendment Act 2021 will come into force on 1 July 2021. We are still working through these changes - further information will be provided as we work through the details of the new legislation but, in summary:

- The CEO will have the power to write off rate arrears (after 1 July CEO **must** write off arrears that, in his/her opinion, cannot reasonably be recovered and/or where a ratepayer dies owing rates)
- Unused Maori land (and land subject to kawenata) becomes non-rateable - they are still liable for water and sewerage charges (this means the rates that would have been applied to these properties is now spread over the other ratepayers)
- The occupier of a home on Maori land may apply to establish a separate rating area for their property (note a “separate rating area” is not the same as a “separate rating unit”: only one UAGC can apply to this land as it is just one rating unit)
- Different, joined, blocks of land can be treated as one rating unit in certain circumstances (this will reduce the combined level of UAGC charged to these blocks)
- Ratepayers of Maori freehold land can apply for rate remissions where these are plans to develop the land.

We are developing a Communications Plan and internal guidelines to accompany these changes.

5. Maori Responsiveness Framework

At the Te Roopuu Ahi Kaa meeting on 6 April a number of comments were made by the Komiti about the current framework, these included adding a section on housing; adding comments about engagements that have been undertaken, including what results or outcomes have come out of these engagements; and ensuring the framework is more results focussed. It is proposed a review be undertaken be the current framework, which has now been in place for a number of years, this will be done prior to the next meeting and a revised version will be present to the Komiti for their feedback.

6. Civil Defence Marae Emergency Preparedness Plan

In 2017 Te Puni Kōkiri developed the Civil Defence Marae Emergency Preparedness Plan (see Attachment 1) as a toolkit to help marae prepare in the event of a natural disaster or emergency. It encourages whānau, hapū and iwi to think about the possible impacts of a number of natural disasters, and to consider who are the key people and those with skills or equipment that could be called upon in the event of an emergency. Should your hapū and marae require assistance in completing this plan the Strategic Advisor for Mana Whenua, Lequan Meihana, will organise a hui with Council staff working in Civil Defence.

Decision Making Process

This item is not considered to be a significant decision according to the Council’s Policy on Significance and Engagement.

ITEM 9.1

Attachments

- 1. Marae Emergency Preparedness Plan**

Recommendation

That the 'Operational Update – June 2021' report be received.

ATTACHMENT 1

He mea waihanga tēnei MAHERE kia takatū ai
TŌ TĀTAU MARAE, NGĀ TĀNGATA, me te hapori
whānui mō te tūpono pā mai o tētahi Aituā, Mate
Whawhati Tata rānei.

This PLAN has been created to make sure OUR
MARAЕ, OUR PEOPLE and our wider community
are ready in case of a Disaster or Emergency.

This plan will be reviewed once a year at the first hui of the year

This plan will be supported by:

Ngā Tāngata Hei Whakapā Atu

Marae contacts

The key contacts for our marae are:

Ingoa | **Name:**

Waea | **Phone:**

Hītori o Te Marae

History of the Marae

Ngā Mōreatanga

Hazards



Te Whenua Pāhekeheke | **Landslide**

Likely impact:

What to do:



Te Waipuke | **Flood**

Likely impact:

What to do:



Te Rū Whenua | **Earthquake**

Likely impact:

What to do:

Ngā Mōreatanga

Hazards



Ahi | **Fire**

Likely impact:

What to do:



Te Āwhā | **Storm**

Likely impact:

What to do:



Te Tai Āniwhaniwha | **Tsunami**

Likely impact:

What to do:

Ngā Mōreatanga

Hazards



Te Puia | **Volcano**

Likely impact:

What to do:



Te Mate Urutā | **Pandemic**

Likely impact:

What to do:



Ngā Mōrearea ā-Ringa Tangata | **Man Made Hazard**

Likely impact:

What to do:

Ka Pēhea Te Whakamōhio i a Tātau

How will we be warned?



WE WON'T get a **WARNING** for an earthquake or a landslide.



WE MIGHT get some **WARNING** of flooding, pandemic, forest or scrub fire, volcanic ash, or tsunami.



FOR A TSUNAMI generated far away from New Zealand, we could get as much as 14 hours warning.



We will get a **FLOOD WARNING** from either Civil Defence, the Emergency Response Team, or a member of the community.

WE WILL GET WARNINGS FROM A NUMBER OF SOURCES

These will come from the radio, TV, sirens, text messages, email, social media, or phone call.

Te Whakaputa i Te Kōrero

Getting the word out

At the back of this plan is a list of people and their contact details who are responsible for contacting five people each – by phone or in person – to make sure information and warnings are received by the entire whānau and hapū.

Ngā Tāngata Whakapā Ohotata

Emergency contacts

Ingoa Name:	Waea Phone:
----------------------	----------------------

If there is a FIRE or MEDICAL EMERGENCY **RING 111**



Ngā Tāngata Whai Pūkenga

Our skilled people

PEOPLE who can set up and operate the marae in an EMERGENCY are:

Ingoa Name:	Waea Phone:
---------------	---------------

PEOPLE who can perform first aid are:

Ingoa Name:	Waea Phone:
---------------	---------------

PEOPLE who have specialised skills:

Ingoa Name:	Waea Phone:
---------------	---------------

Doctor

Nurse

Engineer

Heavy vehicle driving licence

Ngā Kaiwhakarato Ratonga

Our service provider contacts

Ingoa Name:	Waea Phone:
Power company	
Security company	
Phone company	
Internet company	
Septic tank company	
Plumber	
Electrician	
Builders	
SPCA	
Petrol station	
Supermarket	
Schools	
Water tanker	
(carriers must be registered with the Ministry of Health to comply with the Health Act)	

Te Rēhita

Registering

If whānau, hapū or people from the wider community come to our marae in an emergency, we will record their name, address and contact phone number and provide them to our local Civil Defence team. These details can be used to track family members who are presumed missing, ensure the safety of whānau and wider members of the community. If these people decide to leave the marae, we will note where they intend to go to and mark them as not being on the marae anymore.

Tō Tātau Marae

Our marae

Our marae works because we have the resources and services that support it. We also know what extra resources we will need in an emergency and how to get them.

Hanganga

Infrastructure:

Kei te whakamahia ināianei

What we use now:

Ka whakamahia a muri ake

What we will use:

Water

Power

Sewerage

Telephone/internet

Roads/bridges

Toilets/showers

Heating

Buildings

Transport

Cooking

Dining

Rubbish facilities

Ngā Mea e Hiahiatia Ana

Things we need

For our whanau, hapū and others in an emergency.

Ngā taonga Items	Rahinga Qty	Monehutanga Expiry	Kowhiringa Ke Alternative Option
Blankets			
Mattresses			
Pillows			
Linen			
Cans of food			
Dried food			
Other food			
Water (drinking)			
Water (other)			
Alternative cooking			
Gas bottle			
Firewood			
Can opener			
Torches/candles			
Radio			
Batteries			
Toilet paper			
Rubbish bags			
First Aid Kit			
Pandemic Kit			
Fire extinguishers			
Fire blankets			
Fire hose			
Spades			
Clothes dryer			
Washing machine			
Tables and chairs			
Cleaning products			

Mahere Wāhi me te Wāhi Whakahiato

Site plan and assembly point

Our FIRST AID KIT is located

Sketch the plan of your Marae and mark the fire exits and assembly point.

Tō Tātau Whāinga

Our target

This Plan will tell us how prepared our marae is to deal with any emergency that might occur.

I roto I te tau e tū mai ko tem ahi a marae | **Over the next year our marae will:**

Te Hunga Hei Manaaki

People we need to ensure are safe in an emergency

We need to make sure we look after our vulnerable people – the young people and our elders. We need to make sure they are safe in an emergency or warning/evacuation.

The following people will make sure our young, our elderly and our disabled are looked after:

Ingoa Name:	Kāinga Address:	Kei a wait e kawenga Who is responsible:

CONFIDENTIAL INFORMATION

Te Rākau Waea

Telephone contact tree

Tangata whai kawenga Person responsible:	Ngā tāngata he whakapā atu People to be contacted:	Taipitopito Whakapā Contact details:

Notes



9.2 Economic Development Strategy 2021-2031

Author: Nardia Gower, Manager Community Programmes

Authoriser: Gaylene Prince, Group Manager - Community Services

1. Reason for Report

- 1.1 In October 2020 a draft version of the 'Economic Development Strategy 2021-2031' was circulated to Te Roopuu Ahi Kaa members for comment. The final draft version of the strategy was provided as a supporting document to the 2021-31 Long Term Plan consultation document and is attached to the order paper. The strategy outlines Council's 10 priorities and four enablers, further noting what Council could do to support those priorities. Following the adoption of the Long Term Plan and budget Council and staff will determine the work plan for the upcoming three years to operationalise the strategy. The Strategic Advisor for Economic Development, Jaime Reibel, will speak to the item.

Attachments

1. Economic Development Strategy 2021 -2031

Recommendation

That the draft 'Economic Development Strategy 2021-2031' report be received.



RANGITĪKEI DISTRICT COUNCIL

ECONOMIC DEVELOPMENT STRATEGY 2021-2031

ECONOMIC DEVELOPMENT STRATEGY 2020-2050

Our aspiration

The Rangitikei District has an inclusive, productive, diversified and innovative economy that benefits all residents, businesses and business sectors.

Our approach

The Council will develop and nurture an economy that includes all sectors of economic activity, including agriculture, micro, small, medium and large businesses, retail, wholesale, distribution, services, manufacturing, transportation, tourism, Iwi-based business interests, the wider Māori economy and social enterprises that have a business model and contribute to the social good of the community.

Historically, agriculture has always been the main contributor of economic activity in the District, and will continue to be a key driver in developing additional economic activity. In the future we foresee an expansion of smart technology farming practices and more diverse use of productive farmland to produce more profitable farms, bearing in mind the challenges and opportunities created by climate change. Rangitikei farmers could be at the forefront of new technologies and new food products for the future, keeping up with international trends and developments in farming practices and responding to changing market demand, particularly the growing consumer requirement for traceable organically raised food. We will focus on improved connectivity on farms to allow farmers quick and reliable access to new technologies, changing agricultural opportunities and new markets.

The necessary industries and technologies will be available in the District to increase the production of higher value-added products rather than just raw materials. Although the District will be driven by agricultural activities, the production of higher value-added products with more local content will create a more balanced economy with a healthy mix of agriculture and high tech industries. This would create many new jobs in the District, but also an increase in higher skilled jobs for younger people with growing families.

The District will have a thriving visitor industry that leverages the diversity and beauty of Rangitikei's natural landscapes from the ocean to the Kaimanawa Ranges, outstanding fresh farm produce, and other unique rural tourism opportunities such as cycling, 4-wheel drive adventures, rafting, hunting, fishing, walking, tramping, farm stays, boutique accommodation and camping.

We will have a closer economic relationship with the New Zealand Defence Force (NZDF), leveraging off of the District's proximity to Waikourou Army Base and the expansion of Ohakea Air Force Base.

The District will attract new large commercial investments related to transport infrastructure and forestry products value addition, food manufacturing and others, and will strengthen and grow the retail and services sectors. Existing small and medium-scale businesses, start-ups and entrepreneurship, could be supported by facilitating the provision of Business Development Services (BDS), mentoring, access to finance and potentially, incubation.

We will collect and analyse the important measures of economic activity to determine opportunities for growth and development. This will inform the plan to strengthen the economic environment and create an improvement in the lifestyle and standard of living within the District that is envisioned over the next 10 years. The intention is for Council to actively pursue targeted investment to promote this change, leading to the increased attractiveness of the District for new residents wanting to live and work in the Rangitikei.

Active collaboration with District Iwi, neighbouring Councils, business associations and Central Government agencies is an underlying theme.

The strategy outlines ten priorities and four enablers:

Ten-priorities:

1. strengthen and diversify primary sector productivity;
2. increased and meaningful secure employment, entrepreneurship, career pathways, training and volunteer opportunities;
3. district promotion and destination management;
4. partner with Hapū, Iwi and the Ratana community to reach agreement on how they want to engage with Council, what their economic development plans are and how to support them on an ongoing basis;
5. expand and diversify housing stock by incentivising residential development, realigning existing housing with family size, changing zoning bylaws to permit smaller section size and facilitating the development of social and emergency housing¹;
6. leverage the expansion of the Ohakea Air Force Base and new large commercial and industrial investments;
7. create stronger, sustainable, more diverse and interesting downtown business areas that offer residents the retail stores, products and services they seek, and which will serve as a central focal point to the communities they live in;
8. identify and facilitate opportunities for business growth, value-addition, value chain growth and strengthening, clustering, incubation and succession planning, promoting new, non-traditional, emerging and home-based businesses and additional sectors to grow and diversify the economy;
9. information-gathering and analysis concerning businesses operating within the District, and the national, regional and local organisations that support them; and,

¹ Please refer to Council's Housing Strategy 2021 – 2031.

10. facilitate the formation and assist in the institutional strengthening and capacity building of representative business organisations within the District.

Four-enablers:

- A. knowledge base
- B. policies and bylaws
- C. engagement, facilitation and communication
- D. relationships

In addition, the strategy defines the measures of success, with targets for each year set in the annual plans.

Priorities

1. Diversify and strengthen primary sector productivity

Aim

To maximise the productive capacity of land in the District, particularly by facilitating connectivity, adoption of new technologies, expanded market information and access and the introduction of new business models and products.

Council could

- Initiate and maintain dialogue with farmers to increase mutual understanding of what Council could do to assist them.
- Facilitate opportunities for farmers to learn about opportunities for diversification from new technology, changing market demand and the challenges posed by climate change.
- Continue active engagement in the Rangitikei/Whanganui Land Optimisation project.
- Advocate for improved digital connectivity in areas where needed.
- Investigate the development of an assistance programme (similar to that currently in place to insulate homes) for farmers to upgrade their digital connectivity and to trial different crops and methods.
- Facilitate approaches to improve certainty of access to water (such as the development of the Tutaenui Rural Water Supply Scheme).
- Collaborate with Government agencies such as the Ministry for Primary Industries, Horizons Regional Council and farm sector groups in promoting ecosystem-based management to ensure long-term sustainability.
- Respond to Central Government proposals for altered policies, regulations and programmes affecting the primary sector.
- Facilitate discussions concerning succession planning and provide support related to generational change, transformation and diversification of primary sector businesses.

2. Increased meaningful, secure employment, entrepreneurship, career pathways, training and volunteer opportunities

Aim

To proactively secure and increase employment, business training and volunteer opportunities in the District, across a wide range of skill levels.

Council could

- Ensure the District Plan provides sufficient commercial and industrial-zoned land with good transport linkages to attract new businesses and to promote the expansion of existing businesses.
- Establish regular meetings with business owners, entrepreneurs, local organisations and fraternal and membership groups with a business focus to understand their needs and aspirations and how to reduce and remove barriers to growth that will lead to increasing job opportunities, agreeing steps Council can take to promote and facilitate this process.
- Incentivise the location of businesses and industries in the District with higher value-added production, as well as increased investment by existing businesses, growing employment generation by developing and implementing policies that allow for rates remissions, reduced consent fees, assistance with infrastructure or development agreements.
- Promote spousal employment and entrepreneurship opportunities in response to the increasing number of families who will locate to the District to work at new large commercial and industrial investments and the large businesses located close to the District (e.g. Waikouru Army Base and Ohakea Air Force Base).
- Promote and publicise Whanganui & Partners' Talent Connect online job portal to link job seekers who are looking for employment with local businesses recruiting staff within the District.
- Collaborate with relevant regional and Central Government agencies, Ngā Wairiki Ngāti Apa (Te Puna – Education, Training & Employment) and interested local businesses and business associations to create and expand the availability of apprenticeships, career pathways, business strengthening, capacity development training and business-related volunteer opportunities within the District.

3. District Promotion and Destination Management

Aim

To encourage the growth of tourism that capitalises on the District's natural beauty, creativity and its agricultural base, expanding promotional activities that highlight the attractiveness of the Rangitikei, its communities and people.

Council could

- Promote and strengthen existing tourism businesses and support the development of new products that extend the range of options for visitors to participate in activities on the land, rivers and sea within the District, and facilitate the growth of related travel, accommodation and hospitality.
- Increase Rangitikei's profile in national tourism programmes such as Te Araroa and the New Zealand Coastal Arts Trail, and align District visitor destination programmes with those offered by adjoining regions to leverage off their initiatives.
- Develop a Destination Management Plan focused on long-term tourism sustainability, ensuring the right balance between impact on the environment, supporting residents' quality of life, respecting and honouring mana whenua culture and history, and adding value to the economy.
- Develop an events strategy to grow visitor numbers, profile our district and showcase our towns both regionally and nationally. Support event organisers to grow and develop current and new events, increasing visitor spend.
- Negotiate collaboration between tourism operators so that their businesses are increasingly complementary and aligned, expanding mutual opportunities and strengthening the sector.
- Facilitate the establishment and growth of retail and town promotions and community events, working with local business associations, membership and fraternal organisations, churches, schools, clubs and Iwi.
- Leverage the District's natural assets and visitor attractions, including the Tutaeporoporo Action Trail, White Cliff Boulders, walking, tramping and 4-wheel driving trails, horse trekking, white water rafting, fishing and multiple golf courses.

4. Partner with Hapū, Iwi and the Ratana community to reach agreement on how they want to engage with Council, what their economic development plans are and how to support them on an ongoing basis

Aim

To work collaboratively as a partner with Hapū, Iwi and the Ratana community, supporting their economic development objectives and in growing a sustainable and vibrant Māori economy in the District.

Council could

- Recognise and assist in realising the opportunities in Te Pae Tawhiti for Māori enterprises and economic development in the Rangitikei.
- Initiate dialogue with each Hapū and Iwi and the Ratana community to understand their economic development needs, plans and their view of how to create closer economic development collaboration and partnership with Council.
- Develop Memoranda of Understanding, as necessary, with each Hapū, Iwi and the Ratana community and ensure regular meetings to review and consider economic development needs, strategies, plans and actions.

- Contribute to the development of Te Poho o Tuariki for the provision of apprenticeship, business skills development and entrepreneurship training within the District.
- Help facilitate resolution to the lack of road access to Māori land-locked blocks in the northern Rangitīkei to stimulate business, employment and economic development.

5. Expand housing stock by incentivising residential development, realigning existing housing with family size, changing zoning to permit smaller sections and developing social and emergency housing²

Aim

To attract more people to make their home in the District, creating a better alignment between housing need and supply, and contributing to the growth of the economy.

Council could

- Review and change the District Plan to ensure sufficient land is available for residential and rural development to cater for different lifestyles, aspirations and needs.
- Review the need for future-focused spatial planning as a key determinant to economic development, being mindful of the forecasted impact of climate change.
- Quantify housing supply and demand throughout the District to provide the data and analysis needed to plan for and align housing need with supply to accommodate the different categories of housing required and to support economic growth.
- Facilitate the development of emergency and social housing, investigating opportunities to work through Public/Private Partnerships (PPPs) and Community Housing Providers, accessing Central Government and alternative funding sources and enabling housing recipients to remain part of their communities, close to their families, friends and work and support groups.
- Facilitate subdivisions and construction of housing stock with easily understood processes and incentives.

6. Leverage the expansion of Ohakea Air Force Base and new large commercial and industrial investments in the District

Aim

To develop partnerships with the New Zealand Defence Force (NZDF) in the expansion of Ohakea Air Force Base, the District's proximity to Waiohuru Army Base and new large

² Please refer to Council's Housing Strategy 2021 – 2031.

commercial and industrial investments in the District to understand, respond to, grow and leverage off of the residential and economic development opportunities they create.

Council could

- Seek clarification from the NZDF on the nature and scale of housing and other facilities and business services needed for new staff and their families as Ohakea Air Force Base expands. Understand how the Defence Force could partner with Council to upgrade, expand or develop new community facilities and housing.
- Undertake the same discussion with new large commercial and industrial investments within the District.
- Collaborate with the wider region to develop a concept plan showing ways in which the needs of new Ohakea staff and their families could be met in the Rangitikei, Palmerston North, Whanganui and Manawatu.
- Reach agreement with the NZDF on how the concept plan will be promoted and implemented.
- Consider a District Plan change to create additional residential land and a procedure to accelerate and streamline the resource consent process to incentivise the expansion of housing to support the economic growth and employment that will be created by the expansion of Ohakea Air Force Base and the new large commercial and industrial investments within the District.
- Identify the economic opportunities created by new large commercial and industrial investments' forward (distribution) and backwards (supply) value-chain linkages, and the potential to strengthen or address gaps in local value chains, increasing District value-addition, sourcing of goods and services, employment and business creation.
- Promote and incentivise clustering of economic activities and new business start-ups in key sectors within the District that are anchored by new large commercial and industrial investments.

7. Strengthen the viability, sustainability and diversity of downtown central business areas and the retail businesses and service providers that occupy them

Aim

To create stronger, more diverse, sustainable and interesting downtown business areas that offer residents the retail stores, products and services they seek and which serve as a central focal point to the communities they live in within the District.

Council could

- Undertake a needs assessment of the businesses and services residents would like to access within the downtown centre of the towns they live in.

- Undertake a stock take of the businesses and services that presently exist within downtown areas, determining what they need to strengthen their viability and the assistance they may require from Council to operate sustainably (if any).
 - Compare the needs assessment to the stock take to develop a gap analysis indicating what retail businesses and service providers already exist and which ones could be assisted to start-up or relocate within downtown centres.
 - Determine the tools Council has to promote and attract retail businesses and service providers to remain in and relocate to downtown centre business areas.
 - Increase the provision of retail trade and services and the attractiveness, cohesion and planning of town centres by incentivising investment in businesses and buildings.
 - Develop a spatial plan of downtown centre business areas to create a vibrant and interesting mixed living, services, retail and public amenities environment (e.g., ground floor retail, 1st floor services or rehabilitated apartments, no vehicle zones, bike paths, mini parks, etc.) and facilitate their redevelopment.
- 8. Identify and facilitate opportunities for business growth, value-addition, value chain strengthening, clustering and incubation, promoting new, non-traditional and emerging businesses and sectors to grow and diversify the District's economy**

Aim

To grow, strengthen and diversify the District's economy through proactive, targeted and innovative interventions, the provision of technical assistance and by accessing outside resources.

Council could

- Ensure the District Plan provides sufficient commercial and industrial-zoned land with good transport linkages to attract new businesses and to promote the expansion of existing businesses.
- Identify and analyse the key sectors and leading anchor businesses within them in the District, as well as established small and medium-scale enterprises (SMEs), including home-based businesses, social enterprises and potential start-ups. Determine their needs, constraints and potential to grow, add value and to strengthen their viability and generate employment through institutional strengthening, capacity building, training, mentoring, access to finance and the provision of technical assistance and Business Development Services.
- Facilitate discussions to develop a clear understanding of what the District's economic points of difference are and how to grow a more vibrant, sustainable, non-traditional and diversified economy by visualising what businesses should exist, the

synergies and linkages between them and how to transform the present day economy to that of the future.

- Determine the District's key future growth sectors (based on point of difference, competitive advantage, geographic location, primary, natural and human resources and sustainability of key anchor firms, etc.) and pursue a strategy to attract and cluster businesses to promote synergy, strengthened forward and backward linkages, business-to-business (B2B) growth and to gain scale.
- Facilitate the establishment of a network of expert mentors and coaches throughout the District that will assist established and start-up enterprises strengthen their business models and viability and acquire new skills through the provision of advice, coaching, access to new information and contacts/networks.
- Investigate the creation of a Public/Private Partnership to establish a start-up MSME (micro, small and medium-scale enterprise) incubation centre that could offer business support, training, mentoring and services to entrepreneurs to assist them to launch and sustain their businesses in their start-up phase (6 months – 1 year).
- Coordinate information-sharing and facilitate contacts and discussions with businesses located in the District concerning access to credit and financial services offered by diverse providers.
- Facilitate discussions concerning succession planning, generational change and business transformation and diversification within the District.

9. Information gathering and analysis concerning businesses operating within the District and the national, regional and local organisations that support them

Aim

To ensure that Council has a broad understanding of all enterprises presently contributing to the District's economic development and the organisations that support them, their needs, challenges and opportunities, and considers what actions it could take to assist them.

Council could

- Initiate dialogue with local businesses to understand how it can assist them.
- Undertake a baseline survey of all businesses operating within the District.
- Coordinate with the national, regional and local organisations that support businesses within the District.

10. Facilitate the formation and assist in the institutional strengthening and capacity building of business organisations within the District

Aim

To develop and support local organisations that represent business members, providing them with services, accessing resources and lobbying on their behalf with government, including Council, and economic development agencies.

Council could

- Promote the establishment of business associations within the District (such as a Chamber of Commerce or a sectoral body) whose purpose would be to strengthen and grow their members' businesses, serve as a unified voice with authorities and the public, and to enable Council (and other public and private entities) to interact with a large number of enterprises in an efficient and cost-effective way, rather than on an individual basis.
- Facilitate institutional strengthening and organisational development of District business associations to be able to offer relevant services to their members.
- Identify opportunities and funding to professionalise, train and build the capacity of business association officers.
- Establish MOUs with District business associations that describe how Council could work with and support them, and the desired outcomes of such support.
- Support and access resources to strengthen community-initiated economic development activities.

Enablers

A. Knowledge base

Aim

To ensure key measurements of economic activity are captured and analysed to determine opportunities for growth and development.

Council could

- Join SOLGM and utilise its community well-being database.
- Document current and desired connectivity across the rural areas of the District.
- Undertake monthly analysis and reporting to tourism businesses of visits to www.visitrangitikei.com.
- Seek guidance from economic data analysis firms on the metrics to measure gaps, success, trends and opportunities, where feasible collaborating with neighbouring councils and sharing the costs.
- Undertake an annual analysis of the measurable results to evaluate progress and suggest where more (or less) intervention from Council would be helpful.
- Develop a database of relevant initiatives, programmes and policies provided by Central Government, neighbouring Councils and Local Government New Zealand.
- Undertake needs assessments, stock takes, gap analyses, surveys, focus group meetings and key informant interviews, and analyse the results, as needed.

B. Policies and bylaws

Aim

To ensure Council policies and bylaws provide a strong business enabling environment to support key economic sectors, businesses of all scales and priority actions for growth and economic development within the District

Council could

- Review and improve policies that impact on economic development.
- Review bylaws for their impact on economic development, including actual or perceived barriers, and improve them, as necessary.
- Determine what information and data is required to strengthen and drive economic development policies and bylaws and liaise with other organisations, and in particular regional and Central Government agencies, to access their databases.

C. Engagement, facilitation and communication

Aim

To ensure that Council utilises appropriate engagement, facilitation, group process, negotiation, consultation and communication practices to advance District economic development priorities.

Council could

- Establish Council principles for engagement, facilitation, group process, negotiation and communication practices that should be utilised in its economic development interactions, many of which are provided in the December 2019 Memorandum of Understanding: Tutohinga between Council and Te Tangata Whenua o Rangitikei (particularly, *Manaakitanga*, *Rangatiratanga*, *Whanaungatanga*, *Kaitiakitanga*, *Wairuatanga*, *Maramatanga* and *Kotahitanga*), and assist Council staff to understand and model those values.
- Ensure that sincerity, respect, honesty, professionalism, impartiality and transparency guide all interactions and that personal conflicts of interest are declared up-front and that those with conflicts of interest recuse themselves.
- Seek input and advice from key business representatives, associations and sectors, and Hapū, Iwi and the Ratana community as to the appropriate way to interact and collaborate with them.
- Utilise an impartial, respected third party to facilitate discussions and reach agreements should Council need to do so with community or business counterparts.
- Recognise that the tone and integrity of the process used to interact with each other and a commitment to inclusive “win-win” solutions are often the key determinants to success in economic development initiatives.
- Understand that Council is committed to appropriate sustainable business growth and meaningful employment in benefit of all businesses and residents within the District without favour.
- Determine the processes to track Council economic development commitments, follow-through, consultation and delivery, and implement them.

D. Relationships

Aim

To ensure that Council identifies, develops, employs and manages appropriate relationships to advance its economic development strategies, plans, and operations on behalf of the residents, communities, businesses and business sectors within the District.

Council could

- Define the kind of relationships and the responsibilities and potential advantages they entail that Council would like to develop when engaging with businesses, groups or the community concerning economic development.
- Identify key individuals, representatives, leaders and coalitions within each group that Council works, engages, consults, collaborates and partners with.
- Identify Council staff who have a key role to play in the economic development process and internally build strong relationships with them to create a collaborative, whole-of-Council approach.
- Work steadily to build, maintain and strengthen relationships, recognising that working collaboratively with individuals, businesses and groups committed to economic development will leverage additional resources and will create a multiplier effect to achieve more than Council is able to on its own.
- Recognise that Council's relationships and economic development engagement with Hapū, Iwi and the Ratana community are based on the December 2019 Memorandum of Understanding: Tutohinga between Council and Te Tangata Whenua o Rangitikei (particularly, *Manaakitanga*, *Rangatiratanga*, *Whanaungatanga*, *Kaitiakitanga*, *Wairuatanga*, *Maramatanga* and *Kotahitanga*), and assist Council staff to understand and model these values.

Measuring success

The measures of success will be refined as a knowledge base is developed.

Likely measures could include:

- Change in population – total number, analysed by age, gender, ethnicity, economic activity, location;
- Number of households;
- Type (e.g. residential, social, emergency), increased number, location and construction cost of new houses and number, variety, size of household accommodated and cost of rentals and the decrease in number of people/households that are unable to access housing;
- Number, location and construction of new or expanded retail, wholesale, distribution, commercial, industrial, services, agricultural and creative businesses, as well as their increasing diversity and contribution to strengthening anchor firm value chains or key sectoral clusters;

- Number of new large anchor commercial and industrial businesses (that potentially will enable additional related businesses within the same sector to cluster around them locally) that invest within the District;
- Available land for houses, industry and business activities;
- Employment – analysed by key sectors, education level, permanent/temporary/seasonal, remuneration level and whether acquired as the result of an internship or training programme;
- Types and numbers of businesses in town centres and throughout the District;
- Results created by incentives provided for new homes, business expansion/retention/attraction, and agricultural strengthening/transformation/diversity/innovation and new ownership models;
- Visitor numbers, location, what business sub-sector they pertain to and their average and total spend;
- Effectiveness and measurable results (outputs) of economic development engagement and collaboration with Hapū, Iwi and the Ratana community;
- Effectiveness of engagement with Ohakea Air Force Base and new large commercial and industrial investments, measured by increased employment, investment, spending stimulus within the local economy, rates paid, start-up or relocation of additional businesses related to anchor investments, houses built by persons affiliated with these key investments and rates paid by new home owners;
- Effectiveness of engagement with existing small and medium-scale businesses, start-ups and entrepreneurs, measured by business growth, employment, new homes built and rates paid, and the amount of money injected into the local economy;
- Digital connectivity capability;
- Change in the GDP;
- Business owners' satisfaction related to their business growth and sustainability (determined through a qualitative survey);
- Residents' feeling of well-being related to the growing number of businesses offering more products, services, diversity, quality and choice (determined through a qualitative survey) in the District and the town they live in; and,
- Change in Council revenue related to economic development.

9.3 Housing Strategy 2021-2031**Author:** Nardia Gower, Manager Community Programmes**Authoriser:** Gaylene Prince, Group Manager - Community Services**1. Reason for Report**

- 1.1 Council understands housing pressure is a concern for district residents and in response drafted a Housing Strategy that looks at various ways it can contribute to addressing needs. Attached are the draft 'Housing Strategy 2021-2031 Background Document' and the draft 'Housing Strategy and Plan 2021 Summary' that were provided as supporting documents to the 2021-31 Long Term Plan consultation document. While both documents outline the eight housing sectors and Council's potential roles in addressing their challenges, the background document explains each of the eight sectors in greater detail. Following the adoption of the Long Term Plan and budget Council and staff will determine the work plan for the upcoming three years to operationalise the strategy.
- 1.2 The Strategic Advisor for Economic Development, Jaime Reibel, will be speak to the item.

Attachments

1. **Housing Strategy 2021-2031 Background Document (under separate cover)**
2. **Housing Strategy 2021-2031 Summary (under separate cover)**

Recommendation

That the draft 'Housing Strategy 2021-2031 Background Document' and the draft 'Housing Strategy and Plan 2021 Summary' to the 8 June 2021 Te Roopuu Ahi Kaa meeting be received.






9.4 Project Management Office Report - May 2021**Author:** Jessica McIlroy, Senior Project Manager - Infrastructure**Authoriser:** Arno Benadie, Group Manager - Assets & Infrastructure**Reason for Report**

This is a monthly report on the most significant projects currently being delivered by Council's Project Management Office (PMO):

1. Mangaweka Bridge Replacement, noting this project is MDC delivered but reported on to Rangitikei District Council via the PMO;
2. Marton to Bulls Wastewater Centralisation Project;
3. Lake Waipu Improvement and Ratana Wastewater Treatment Project;
4. Te Matapihi and Bulls Bus Lane and Town Square;
5. Taihape Memorial Park Upgrade;
6. Remediation of the Historic Landfill on Putorino Road;
7. Marton Rail Hub;
8. Marton Water Strategy;
9. Regional Treatment Plant Consenting Programme.

ITEM 9.5

1. Mangaweka Bridge replacement

Project Status				
The scope of this project is to construct a replacement bridge at Mangaweka and preserve the existing bridge as a walking and cycling facility to be managed by a trust.				
The project is funding by Waka Kotahi, Rangitikei District Council and Manawatu District Council. Following the tender process, the contract was awarded to Emmetts Civil Construction Ltd, Stringfellows Contracting Ltd, and Dempsey Wood Civil Ltd. Construction started in September 2020.				
The total construction cost is \$7.9m plus \$2.1m in consenting costs and other fees – RDC’s component only is reported on in this report.				
RDC Budget		\$4,859,686	RDC Spend to Date	\$1,879,412
RDC Estimated Remaining Costs		\$3,073,933	RDC Estimate at Completion	\$4,953,345
Metric	Trend	Comment		
Health and Safety		No near misses or lost time injuries to report.		
Programme		Construction due to be completed July 2022.		
Cost		Forecast completion cost is 2% over budget. This will be closely monitored and reported. This is not within contingency and if the full cost is realised this will be unplanned expenditure.		
Quality		No concerns to date.		
Risk		Working in and over the water, in proximity to the public, is inherently risky.		
Tasks completed last month	Assemble pier 2 precast headstock, Pour pier 1 & 2 precast headstock, Install pier 1 & 2 precast headstock, Backfill behind Abutment A & B, Complete review of structural steel shop drawings, Complete design updates to suit the contractor’s methodology, Commence steel beam fabrication, Partially install rip rap under bridge.			
Tasks forecast this month	Continue fabricating the steel girders and braces Install hammer heads for column 2 Start manufacturing the precast deck units Engineering fill behind the abutments; Part installing the Rip Rap under the bridge area			

2. Marton to Bulls Wastewater Centralisation Project




Project Status

At present, Marton Wastewater Treatment Plant (WWTP) discharges treated wastewater into the Tutaenui stream, and Bulls WWTP discharges into the Rangitikei River - both discharge lawfully but with expired consents. The objective of this project is to establish a land-based disposal system for the combined Marton and Bulls wastewater flows. A pipeline (approx. 14km long) will be constructed between Marton WWTP and Bulls WWTP to convey the treated wastewater from Marton to Bulls. The combined flow will then be discharged from Bulls WWTP into land.

The project has a budget of \$24.5M, including \$3.5M of funding secured from the Department of Internal Affairs (DIA) as part of the Three Waters Reform Programme.

The scope of this project includes:

- A. Construction of a wastewater transfer pipeline from Marton Wastewater Treatment Plant to Bulls Wastewater Treatment Plant
- B. Purchase of land to dispose of treated wastewater to in Bulls and irrigation infrastructure
- C. Consenting for the activities
- D. Upgrades of the treatment plants at Marton and Bulls






Project Budget	\$24,500,000 (\$20,000,000 of this is in the new LTP for consultation)	Spend to Date	\$78,200
Estimated Remaining Costs	\$24,421,800 (\$20,000,000 of this is in the new LTP for consultation)	Estimate at Completion	\$24,500,000 (\$20,000,000 of this is in the new LTP for consultation)
Metric	Trend	Comment	
Programme		The overall programme for the project is five years starting in 2020, and the target end date is June 2025.	
Cost		On budget – \$3.5M funding received from Three Waters Reform and \$1.5M in previous LTP. An additional \$20m is in the new LTP which is out for consultation. Potential for construction cost savings if pipe size between Marton and Bulls WWTPs can be decreased (currently being investigated).	
Quality		No concerns to date.	
Risk		The risk of not finding suitable disposal land, and of difficulties with feasibility of construction, continues and becomes more prominent as the project progresses. To mitigate this risk, Council are looking at engaging a buyer's advocate for support sourcing land and are also seeking support from Ngā Wairiki – Ngāti Apa.	

ITEM 9.5

		The risk of programme delay due to lack of interest from contractors will be mitigated by early engagement with the market and potentially a two-stage procurement process.
Tasks completed last month	Pipeline design underway. Request for variation for pump station design. Endorsement by Council of establishing a project advisory board. Meeting with DIA regarding spend of funding	
Tasks forecast this month	Finalise pipeline design. Engage consultant to complete pump station design. Meet with Horizons to discuss consenting strategy (awaiting confirmation of their availability). Engage freshwater ecologist. Establish project board. Expression of Interest for contractors will be released. RFQ for pipe supply to go to pipe manufacturers. Shortlist of preferred project advisory board members to be compiled ahead of submission to Council at the June meeting.	

3. Lake Waipu Improvement and Ratana Wastewater Treatment Project






ITEM 9.4

Project Status			
<p>This project has been a collaborative effort involving local iwi, RDC and HRC and is partly funded (46%) by Ministry for the Environment (MfE). The proposed programme to remove treated effluent from Lake Waipu and to dispose of it to land started on 1 July 2018 with an agreement with the Ministry for the Environment (MfE) and has an estimated duration of 5 years.</p> <p>An application for a new consent was lodged in April 2018, which means the existing consent continues to apply until a new consent is issued.</p> <p>The scope of this project includes purchase of land for disposing of treated wastewater (instead of discharge to Lake Waipu), the installation of irrigation equipment and an upgrade of the existing Rātana Pā wastewater treatment plant. The scope has changed, with Ministry for the Environment endorsement, from purchase of land to lease of land due to the difficulty in sourcing land suitable for discharge.</p> <p>Since this project started RDC has identified landowners in the vicinity of Rātana Pā with suitable land for an irrigation of treated wastewater. All these landowners have been contacted, with one land owner currently in discussions</p>			
Project Budget	\$2,425,200	Spend to Date	\$0
Estimated Remaining Costs	\$2,425,200	Estimate at Completion	\$2,425,200
Metric	Trend	Comment	
Health and Safety		No near misses or lost time injuries to report.	
Programme		Potential delay due to not finding suitable land. A letter was received from MfE in May 2021 to advise that land needs to be sourced by end of August 2021 or the funding could be repurposed.	
Cost		The budget is currently an estimate while land for discharge is being looked for or alternative solutions are being considered. The 2020-21 Annual Plan included \$1.55m budget spread across various line items for this project. An additional \$875,000 has been received from Horizons Regional Council out of the funding they received from the Ministry for Environment. The budget needs to be finalised with actual construction costs to dispose of the wastewater to the chosen land parcel once confirmed.	
Quality		No concerns to date.	
Risk		Should Horizons continue to find the identified land or revised solutions are not suitable, we will need to explore other options.	

ITEM 9.5





Tasks Completed Last Month	No further change in status of project, still needing to find alternative options. Updated the “governance group” (group comprised of Horizons, RDC, MfE MDC, Iwi and Land Owners) that land parcel assessed is not useable anymore. Horizons has updated MfE about this issue and risk to the project increasing.
Tasks Forecast This Month	Progress conversations with final land option owner. Update Horizons, MfE and other stakeholders on final land option for the project


4. Te Matapihi, Bulls (Community Centre, Bus Lane and Town Square)

Project Status			
The scope of this project is the construction and commissioning of Te Matapihi (Bulls Community Centre) and the creation of a Town Square and Bus Lane.			
Project Budget	\$1,025,603 Town Square and Bus Lane	Spend to Date	\$19,976 Town Square and Bus Lane
Estimated Remaining Costs	\$1,005,627 Town Square and Bus Lane	Estimate at Completion	\$1,025,603 Town Square and Bus Lane
Metric	Trend	Comment	
Health and Safety		Nothing to report	
Programme		The goal to achieve Code Compliance Certification (CCC) for Te Matapihi by end of April 2021 was not met. The project team has the final inspection on 27 May 2021. Construction of the Town Square and bus lane has been delayed by agreement of Assets and Infrastructure Committee to start in October 2021.	
Cost		Final budget for Te Matapihi to be reviewed at the conclusion of the CCC. No budget concerns with Town Square and Bus Lane.	
Quality		Outstanding defects are being rectified on Te Matapihi with a CCC inspection scheduled for 27 May 2021. Finalisation of the Town Square, with artwork, seating and rubbish bins, to be undertaken.	
Risk		All defects and snags need to be solved for CCC to be issued at Te Matapihi. There is a risk of competing interests in the artwork for the Town Square. This will be managed by presenting all options to Council and seeking resolution on the final solution.	
Tasks completed last month	Another Certificate of Public Use (CPU) was granted while the project team works towards CCC 95% of outstanding issues (CCC and defects) resolved Te Matapihi won two awards in May 2021 in the Western Architecture Awards. Four staff attended with the architect.		
Tasks forecast this month	Sign 3910 contract for bus lane and town square. Final inspection for CCC. Compile project closure report, including final budget for Te Matapihi and handover of any maintenance items.		

5.

5. Taihape Memorial Park Redevelopment (Amenities Building and options investigation for the Grandstand)

Project Status			
<p>The scope of this project is the construction of a new Taihape Amenities Building and investigations of options for the Taihape Grandstand Strengthening (currently out for LTP consultation).</p> <p>Additional scope has been raised to look at storage in the Taihape Amenities Building during meetings internally and with park users. This had been raised before and removed from scope, but was raised again at a public meeting in March 2021 and endorsed at Council in April 2021 – refer resolved minute number 21/RDC/022.</p> <p>Guidance is sought on whether elected members would like to be issued the developed design drawings of the Amenities Building for their information, for approval, or not at all, noting that detailed design drawings will be submitted to the elected members for approval.</p>			
Project Budget (construction only)	\$2,148,000 Amenities	Spend to Date (construction only)	\$0
Associated Expected Cost (extra contingency, necessary power transformer upgrade, services, carpark and access road, reinstate lost tennis court, Giblin Group and consultancy services)	\$752,000 Amenities	Spend to Date (consultancy)	\$85,517 Grandstand \$83,054 Amenities
Estimated Remaining Costs (construction and associated costs)	\$2900,000 Amenities	Estimate Completion at (construction and associated costs)	\$3,048,000 Amenities
Metric	Trend	Comment	
Health and Safety		No near misses or lost time injuries to report.	
Programme		Contract for Amenities Building with Architect and engineering consultancy signed. Complete Design for Amenities Building and award contract to builder by end of 2021.	
Cost		Any approved scope changes will impact on this – the PMO is seeking Council endorsement before approving any other work. Budget for both Amenities and Grandstand need to be confirmed when crucial decisions have been made.	
Quality		New building construction work only to start when all design completed, and scope confirmed (lessons learned from Bulls Te Matapihi)	

Risk		No concerns to date. There is a risk of poor public perception of the new amenities building, and public consultation has been undertaken to reduce the risk.
Tasks completed last month	<p><u>Amenities</u> Preliminary Design completed and working with WSP (engineering consultant) and Barry Copeland (Architect) on developed design. Supporting Giblin Group with information for the feasibility study for the lotteries commission funding application Second design meeting with architects and WSP has been held.</p> <p><u>Grandstand</u> Detailed investigations report has been completed. The Grandstand has been assessed to have a seismic rating of 25%NBS. A cost of restoration of the existing building features, upgrades to meet compliance with the current building code and building standards, and seismic strengthening to 67% NBS has been estimated to be \$1.3M. Awaiting a finalised seismic report. All other investigations and reporting have been completed.</p>	
Tasks forecast this month	<p><u>Amenities</u> Work with Giblin Group to further develop feasibility study. Developed Design (50% of design) to be completed. Design decisions to be made. Revised construction cost estimate to be provided. Meeting with Park User Group, which is comprised of the following groups: A & P Show Event Organisers, Clubs Taihape, Equestrian / Dressage, Mokai Patea Services, Netball, Northern Wanganui Rugby Sub Union (NWRSU), Shearing Sports, Squash, Taihape Community Board, Rugby, Show Jumping, Swim Centre, Touch Rugby, TAS, Clubs Taihape (TCDT), Tennis, Rugby Union Old Boys (UOB). Decide on power requirements and connection.</p> <p><u>Grandstand</u> Confirm budgets following assessment of reports Consider Community consultation feedback from LTP Present findings to June Council meeting</p>	

Agreed Project Objectives for Taihape Amenities Building:

ITEM 9.5

Project Objective - **Taihape Amenities Building****OBJECTIVES:****Actions:**

✓	Build new Amenities Building
✓	Invite locals and outside to use facility
✓	Marketing for facility

6. Remediation of the historic landfill on Putorino Road

ITEM 9.4





Project Status

The Rangitikei river is eroding a historic landfill, creating a risk of further contaminated materials and fill entering the river. The landfill material must be excavated and removed.


Three scope changes have arisen since the project's inception:

- 1) The methodology of protecting the cliff face during remediation has changed to include installation of sheet piling into the riverbed, against the cliff face. This was the option preferred by Iwi, and agreement with Iwi was necessary to gain a resource consent.
- 2) There may be disposal costs for the excavated material. It was assumed that the material could be crushed on-site and reused at no additional cost, however depending on what is excavated there could be unbudgeted disposal costs.
- 3) Due to delays in consenting and starting work on site, permission for winter works has been sought from Horizons Regional Council and approved. Additional costs are likely to ensure the work is delivered in an environmentally safe manner during winter.

Construction commenced on 1 April 2021.






Project Budget	\$557,991 excluding disposal costs	Spend to Date	\$187,023
Estimated Remaining Costs	\$370,968 excluding disposal costs	Estimate Completion	at \$557,991 excluding disposal costs
Metric	Trend	Comment	
Health and Safety		Significant health and environmental benefits from the remediation.	
Programme		Construction proceeding well and remediation is expected by 30 June 2021	
Cost		<p>An alternative river protection methodology has been requested by Iwi and recommended by our consultants, adding \$83,446 to the project. The new contractor cost is \$557,991.</p> <p>Consultancy and regulatory costs are estimated at \$60,453 and are funded from other operational budgets.</p> <p>The values above exclude disposal costs, which cannot be calculated until the extent of crushable cleanfill is determined. The cost for winter works protection will be advised when it is known.</p> <p>Rangitikei District Council is funding the entirety of the work.</p>	
Quality		Work is proceeding well	

ITEM 9.5

Risk		<p>Working in and over the water, on contaminated land, is inherently risky. The contractor is managing this well. The delays with Resource Consent approval has given rise to winter works. An application was approved by Horizons on proposed mitigations and methodology for safe winter working.</p> <p>There is a risk of relationship damage if adequate information is not shared and consulted on with iwi. Staff are working closely with iwi on this project.</p>
Tasks completed last month	<p>Construction progressing.</p> <p>Site visits by staff and consultant.</p>	
Tasks forecast this month	<p>Elected member site visit 15 June 2021.</p> <p>Complete excavation end of May 2021.</p>	

7. Marton Rail Hub

ITEM 9.4

Project Status			
A new rail hub to accommodate forestry operations will be constructed in Marton. This will include a double rail siding, log yard with debarking facility, and associated businesses.			
PMO Budget	\$9,338,242	Spend to Date	\$511,758
Estimated Remaining Costs	\$9,666,835	Estimate Completion at	\$9,850,000
Metric	Trend	Comment	
Health and Safety		No near misses or lost time injuries to report.	
Programme		Redesign of rail sidings – programme loss of ~3 months. This is being reviewed by the funder to determine if this is acceptable.	
Cost		The estimate for the rail siding construction exceeds the current budget. The project team is looking at funding and investment options.	
Quality		Quality issues arose with the initial preliminary design of the rail siding. Design revisions are underway and the quality risk is expected to be resolved by the end of May 2021.	
Risk		Refer to cost and programme commentary.	
Tasks completed last month		Option 2b and revised option 6 of the rail siding layout progressed Equine expert engaged Consultation with appellant's consultant continued Version 5 of industrial hub layout submitted to RDC Wastewater flow data provided to WSP Air quality baseline assessment completed 7 May Tree assessment for bats roosting undertaken 6 and 7 May Terms finalised for rail siding construction – cannot progress until costs agreed	
Tasks forecast this month		Project Advisory Board meeting (occurs each month) Design report to KiwiRail for approval of option 2b or 6 by 31 May 2021 Tree assessment for bats roosting to be completed by 31 May 2021 Acoustic modelling to be redone on version 5 site layout Further negotiations with appellant	

ITEM 9.5

8. Marton Water Strategy

This will be reported as a project from June 2021.

9. Regional Treatment Plant Consenting Programme

Project is being established – the consultant has been engaged, and formal reporting will commence from June 2021.

Recommendation

That the Project Management Office Report - May 2021 be received.

9.5 2021 Summary of Activities - Maori Responsiveness Framework**Author:** Lequan Meihana, Strategic Advisor - Mana Whenua | Kairaranga**Authoriser:** Carol Gordon, Group Manager - Democracy & Planning**1. Reason for Report**

- 1.1 This report summarises the progress made in the programmes, activities and outcomes sought through the Māori Responsiveness Framework over the two-month period from 1 March 2021 to 31 April 2021. This update against the Māori Responsiveness Framework is produced at each TRAK meeting.

2. Māori Responsiveness Framework Outcomes

- 2.1 The following is a summary of the outcomes sought, performance measures and annual progress made as part of Council's commitment to mana whenua, by way of the Māori Responsiveness Framework.

3. Governance and Relationships

- 3.1 Council will engage with iwi/hapū in the spirit of kotahitanga (togetherness) and establish strong relationships for mutual benefit.

1: Number of hui held/attended	A meeting held with Community Housing Aotearoa (CHA), the peak body for Community Housing Providers of social housing in New Zealand for their assistance and orientation. Chris Glaudel, the Deputy CEO of CHA, spoke about the registration process to become a Community Housing Provider with the Community Housing Regulatory Authority. Churches, Iwi, Health Providers and Local Business were part of this meeting. This hui has allowed for more cohesion and given iwi the opportunity to contribute to the conversation and solution.
Measures engagement opportunities with Māori – measured by the number of significant hui and other hui held.	
Annual Target:	The Ngā Puna Rau o Rangitikei Hui-ā-Taiao serves to introduce iwi, hapū and the wider community to the Ngā Puna Rau o Rangitikei Collective. An introduction to the NPRoR Strategy and Action Plan was produced and presented on so that everyone understood what it is and why it is needed. As Strategic Advisor for Mana Whenua I sit on this Governance Board representing the Rangitikei District Council.
<i>Attendance of the six annual hui with Te Roopuu Ahi Kaa at Council Offices.</i>	
<i>Attendance of significant hui with Iwi/hapū on request of Te Roopu Ahi Kaa or Council.</i>	Te Maruata Whanui Zoom Hui - Te Maruata is a Māori Committee and is a sub-committee of the National Council of LGNZ. The role of Te Maruata is:
<i>At least one hui annually with every hapū in the District.</i>	<ul style="list-style-type: none"> • promoting increased representation of Māori as elected members of local government; • enhancing Māori participation in local government processes; • providing support for councils in building strong relationships with iwi, hapū and Māori groups; • providing Māori input on development of future policies or legislation relating to local government; and • fostering and supporting a network of Māori elected members and staff of local government for the purpose of sharing information, challenges, and aspirations relevant to kaupapa Māori.
<i>Attend all Te Huinga a ngā kanohi kitea o ngā kaunihera hui</i>	

ITEM 9.5

One of several Three Water Reform Engagement Workshops was held at the Conference and Function Centre in Palmerston North. These engagements are on the proposed three waters reform with iwi/Māori to understand Treaty rights of interests more fully over the course of the reform period. The Government is reviewing how to improve the regulation and supply arrangements of drinking water, wastewater, and stormwater (three waters) to better support New Zealand's prosperity, health, safety, and environment. Most three waters assets and services, but not all, are owned and delivered by local councils. The conversation is on-going for iwi.

Council staff attend the Regional Community Development Forum held at the Manawātū District Council. We had the following presentations:

- Iwi Reflections (Rarite Mataki, Principal Adviser Māori)
- Mana Whaikaha – Enabling Good Lives (Peter Grey and Norelle Ward, Mana Whaikaha)
- Housing Stocktake (Stacey Bell, Economist)
- Better Later Living in the Manawātū (Georgia Etheridge, Policy Analyst)

We have had some great collaboration in this space over the past 12 months.

The opportunity to contribute my expertise and knowledge to a higher level of the organisation. This includes completing Te Reo Māori translations and the inclusion of Māori concepts to Councils Draft Long Term Plan Consultation Document (Tirohanga Whakamua), Organisational Values Booklet (Ngā Pou), Staff Induction Booklet (Kete Mātauranga), Civil Defence Community Response Plan (Hei oranga mo te tinana me te wairua), and the Careers and Performance Development Plan (Ara Poutama). All the above are very brave and courageous steps taken from Council and a move forward and in the right direction. I commend our organisation for making these changes to improve what we do and how we do it.

Taihape WWTP Consent - The purpose of this meeting was to introduce Councils Project Managers Gabriela Lawnicka and Jess McIlroy to the iwi and plan the next steps towards getting a consent and agree on timeframes. Council updated iwi on plans to engage a planning consultant to manage the resource consent process and design the Taihape WWTP upgrades. The relationship between the Rangitīkei District Council has grown since Gabriela Lawnicka and Jess McIlroy have come on board. We continue to grow this partnership moving forward.

Te Āhuru Mōwai Playground – A karakia was officially held by iwi alongside Council, Marton Development Group, Boffa Miskel, Playground Centre, the Community, and others. The official opening was on 17 April. The name, Te Āhuru Mōwai, has been gifted by local iwi for the new playground.

The bi-line is: Ko te Āhuru Mōwai o Tūtaeporoporo means “the safe haven of Tūtaeporoporo” and this links to the protective dimension of Tūtaeporoporo as a friend and guardian of Rangitīkei and Tūtaenui land and people.

Te Āhuru Mōwai recognises the playground as being a safe place, a place of comfort, and in this case, a place of enjoyment. The official opening was a huge success.

Iwi engagement with Adina Foley who is the Project Manager for the Taihape Amenities Block. We engaged with the Northern Rangitīkei iwi on this project at the Taihape Chambers. We were able to identify the concerns of iwi and address those together. Follow up meetings were held.

A special ceremony was held at the Bulls Museum between Ngāti Wairiki Ngāti Apa, Ngāti Parewahawaha, Museum staff and the Sanson family. The Sanson family have recently returned some precious taonga/treasures to iwi who have decided that the most appropriate place for these taonga to live is the Bulls Museum. The taonga have been handed over to the Museum on a Long-Term Loan.

	<p>Ngā Puna Rau o Rangitīkei Hui-ā-taiao, Ngāi Te Ohuake - This hui served to introduce iwi, hapū and the wider community to the Ngā Puna Rau o Rangitīkei collective, who we are and our purpose. Those who attended learnt all about the NPRoR Strategy and Action Plan, what it is and why it is needed.</p> <p>National Housing Trust, Emerge Aotearoa meeting with Council staff, local churches, iwi and others. Hope Simonsen is the Manager of Emerge Aotearoa and spoke on their social housing initiatives and how they set as a community housing provider. These meetings have created some great momentum amongst the community.</p> <p>Long Term Plan consultations held on the marae of Whangaehu, Winiata and Rātana. These meetings are for whānau, hapū and iwi to engage with Council on matters that effect our people and our communities. The house was full at Winiata Marae.</p> <p>Māori Responsiveness Framework review meeting with Carol Gordon and Nardia Gower. There are plans to make a few changes and additions. The intention is for the framework to become more outcome focused.</p> <p>Lake Waipu / Ratana Wastewater Project follow up meeting held in Council Chambers. Horizons, MDC and Iwi were all present for this meeting. The findings in the Horizon's report unfortunately seem to make the land parcel we did a site visit on unlikely to be granted resource consent. Therefore, we need to try to think about further options which are currently being explored. John Turkington has been elected as the new Chair for the Governance Group.</p> <p>Rangitīkei Spatial Plan 2050 - Scoping session held in Council Chambers. The development of a Spatial Plan for the Rangitīkei District is important in implementing the Council vision and ensuring the District has a clear strategic vision and plan we are working towards as our communities grow and change. Elected members and TRAK members held their Joint Workshop in May.</p> <p>The Rangitīkei Local Welfare Committee, combined with the Emergency Management Committee and met at Horizons, Marton. This meeting was very well attended from Councils, DHB, Police, Fire, St Johns and iwi. RDC have engaged with Ngā Wairiki Ngāti Apa to further build the relationship in this space between Council and iwi.</p> <p>Regional Hui on Resource Management Reforms and Freshwater Rights and Interests was held at Te Taurawhiri, Whanganui. A media release on behalf of iwi was developed at this hui.</p>
<p>2: Number of Hapū Action/Activity Plans in progress per annum</p> <p>Measures the success of capturing the future aspirations of hapū and the Council's planned contribution.</p> <p><i>Annual Target:</i></p> <p><i>1 Hapū plan per annum.</i></p>	<p>As part of Councils development of a Spatial Plan, Council staff met with Southern Ward Councillor Coral Raukawa and Trustee member and Landowner Robert Kerei of Tiniwaitara Marae. Discussion was had regarding the papakāinga build at Koitiata as well as on a block of private land along Turakina Beach Road. Several actions have come from this meeting which has now been relayed back to Coral and Robert. Council staff have advised both Coral and Robert on the best way to move forward in terms of Resource Consenting requirements.</p> <p>We will continue to have meaningful conversations with all our marae and hapū within the Rangitīkei District.</p>

ITEM 9.5

<p>3: Number of formal relationships established with Māori entities</p> <p>Measures progress in securing relationships (that relate to this framework) for future prosperity.</p>	<p>These relationships are important for the future of our Community and District. I maintain these relationships on behalf of Council. Staff have managed to communicate and create relationships with the following organisations/entities thus far:</p> <ul style="list-style-type: none"> • Te Kōtahitangi o Ngāti Tuwharetoa • Ngā Puna Rau o Rangitikei • Mōkai Pātea Services • Te Rūnanga o Ngā Wairiki Ngāti Apa • Te Kōtuku Hauora • Ngā marae o te rohe • Te Oranganui • Te Huinga a Ngā Kanohi Kitea o Ngā Kaunihera • Marton Development Group • Healthy Families Whanganui Ruapehu Rangitikei • Te Maru o Ruahine Trust • Rauhuia Environmental Services • Rātā Marae Complex • Te Kura o Rātana
Annual Target:	
<i>Establish relationships as appropriate.</i>	

4. Culture and Identity

4.1 Council recognises the unique identity of our district is the heritage and whakapapa of mana whenua.

<p>1. Number of employees taking Tikanga Māori cultural training</p> <p>Measures the Council capacity to demonstrate appropriate cultural competence.</p>	<p>Council have recognised the growing need to require Iwi participation in the decision-making processes regarding natural resources and community outcomes. A standard for engagement document and workshops has been produced so staff are aware of their obligations for Māori engagement and so they have an understanding of Tikanga Māori, while exploring the best practices to include Iwi/hapū into the overall decision-making process.</p> <p>We now have a Council and Tangata Whenua section within the staff induction process which I facilitate. Covered in this section of staff induction (Kete Mātauranga – Basket of Knowledge) includes:</p> <ul style="list-style-type: none"> • Iwi and hapū engagement – How? Who? When? • Marae in the District • Te Roopuu Ahi Kaa Komiti – Iwi Representation • Tūtohunga – MoU between RDC and Tangata Whenua • Te Tiriti o Waitangi / Treaty of Waitangi • Basic Te Reo Māori Resources • Te Ao Māori Awareness • Māori Cultural Capacity Development Framework • Māori Responsiveness Framework • Staff Whakatau
Annual Target:	
<i>Whakatau for all staff being inducted.</i>	
<i>Undertaking a Tikanga training session with new and existing staff.</i>	
<i>Participating in a Tiriti o Waitangi Workshop</i>	
<i>Celebrating Māori Language Week within the workplace</i>	<p>Continued with Council and Tangata Whenua Staff Induction Process – Kete Mātauranga / Basket of Knowledge. This is a new addition to Councils staff induction process which I have helped shape for Council. Those new staff members that have gone through the process:</p> <ul style="list-style-type: none"> • Kym Glasgow • Sharn Grant • Ash Garstang • Millie Dewar

	<p>A Māori Cultural Capacity Development Framework has been developed which will guide staff and elected members to engage confidently and effectively with iwi representatives, Māori clients, Māori communities, Māori stakeholders and Māori colleagues. This will help deliver positive outcomes for all.</p> <p>The opportunity to contribute my expertise and knowledge to a higher level of the organisation. This includes completing Te Reo Māori translations and the inclusion of Māori concepts to Councils Draft Long Term Plan Consultation Document (Tirohanga Whakamua), Organisational Values Booklet (Ngā Pou), Staff Induction Booklet (Kete Mātauranga), Civil Defence Community Response Plan (Hei oranga mo te tinana me te wairua), and the Careers and Performance Development Plan (Ara Poutama). All the above are very brave and courageous steps taken from Council and a move forward and in the right direction. I commend our organisation for making these changes to improve what we do and how we do it.</p> <p>A great staff whakatau was held on 30 April. Council staff, ELT members, CEO Peter Beggs and Mayor Andy Watson were all present to welcome the new staff members to the Council Family. These staff whakatau will be every three months moving forward.</p>
<p>2. Number of Māori Art Placements</p> <p>Measures the increase in visibility of Māori culture in our district via art.</p> <p>Annual Target:</p> <p><i>1 Placement Project</i></p>	<p>We continued to work closely with the Marton Development Group (MDG) and Nga Wairiki Ngāti Apa around the new playground being developed on Wellington Road. The new name is Te Āhuru Mōwai, and was gifted by local iwi.</p> <p>The Bi-line is: Ko te Āhuru Mōwai o Tūtaeporoporo. Te Āhuru Mōwai recognises the Playground as being a safe place, a place of comfort, and in this case, a place of enjoyment. The bi-line literally means “the safe haven of Tūtaeporoporo” and this links to the protective dimension of Tūtaeporoporo as a friend and guardian of Rangitīkei and Tūtaenui land and people.</p> <p>Te Āhuru Mōwai Playground – A karakia was officially held by iwi alongside Council, Marton Development Group, Boffa Miskel, Playground Centre, the Community, and others. The official opening was a huge success.</p> <p>Currently advising the Wilson Park Development Group on appropriate artwork for the proposed redeveloped playground at Wilson Park. Worked closely with our Graphics Designer Leah Johnston on developing an appropriate template for their Sandwich Board which has been completed and gifted over to the Group.</p>
<p>3. Iwi Narratives</p> <p>Measures the increase in visibility of Māori heritage and history in our district.</p> <p>Annual Target:</p> <p><i>1 Annual Physical Signage Project.</i></p> <p><i>2 Annual Online Inclusions Published.</i></p>	<p>We continued to work closely with the Marton Development Group (MDG) and Nga Wairiki Ngāti Apa around the new playground being developed on Wellington Road. The new name is Te Āhuru Mōwai, and was gifted by local iwi.</p> <p>The Bi-line is: Ko te Āhuru Mōwai o Tūtaeporoporo. Te Āhuru Mōwai recognises the Playground as being a safe place, a place of comfort, and in this case, a place of enjoyment.</p> <p>The bi-line literally means “the safe haven of Tūtaeporoporo” and this links to the protective dimension of Tūtaeporoporo as a friend and guardian of Rangitīkei and Tūtaenui land and people.</p> <p>Te Āhuru Mōwai Playground – A karakia was officially held by iwi alongside Council, Marton Development Group, Boffa Miskel, Playground Centre, the Community, and others. The official opening was a huge success.</p> <p>Currently advising the Wilson Park Development Group on appropriate artwork for the proposed redeveloped playground at Wilson Park. Worked closely with our Graphics Designer Leah Johnston on developing an appropriate template for their Sandwich Board which has been completed and gifted over to the Group.</p>

ITEM 9.5

<p>4: Collaborative Planting Local Hapū</p> <p>Measures the opportunities captured to reflect Māori values/inclusion in planting.</p>	<p>The Marton Development Group put the call out to the public for volunteers to help with a community planting project at the new playground on Wellington Road. There was over 100 people that came to plant 2000 plants and shift a truck load of sand.</p>
Annual Target:	
<p><i>Local Iwi/hapū advised of all planting projects with non-financial offer of inclusion.</i></p>	

5. Prosperity and Wellbeing

- 5.1 Council will work with others to enhance the capacity for Māori participation in the economy and enhance overall Māori wellbeing.

<p>1: Support the Rates Remission Policy for Māori Freehold Land</p> <p>Measures engagement vs outcomes of Council in Remission of Māori Freehold Land Policy.</p>	<p>Have met with Strategic Property Advisor Graeme Pointon to discuss the changes to the law and to confirm that he will be meeting with landowners in Rātana Pā.</p> <p>Council staff have engaged with rate payers in the Rātana Community to assist them with their Rates Rebate application. These conversations are continuing with members of the community.</p> <p>Rates Rebate forms were given to Rātana community members who attended the LTP consultation evening and copies were also left at the local shops.</p>
Annual Target:	
<p><i>Determining and assisting parties who may qualify for remission.</i></p>	
<p>2. Economic Development Partnership Linkages</p> <p>Measures the effectiveness of how many Iwi/hapū are partnered with and included in Economic Development plans or activities.</p>	<p>Nothing to report for this period.</p>
Annual Target:	
<p><i>Ensuring Iwi/hapū are included in economic plans and programmes.</i></p>	

3. Māori Economic Strategy Measures the effectiveness of how Iwi/Māori are engaged as part of the overall RDC Economic Development Strategy.	Continue to work closely with our Community Project Officer Jen Britton and our Strategic Advisor for Economic Development Jaime Reibel making sure iwi/hapū/māori are consulted with in the spirit of Tikanga in the development of an Economic Strategy, and any programme outcomes.
Annual Target:	
<i>Iwi/hapū/māori are consulted with in the spirit of Tikanga in the development of an Economic Strategy, and any programme outcomes.</i>	
4. Māori Business Database Measures the accuracy of the databased number of Māori Businesses in the District in order to assist in partner linkages.	Nothing to report for this period.
Annual Target:	
<i>Ensuring Māori businesses are categorized within their own subset of the Districts Business Database.</i>	
5. Marae Emergency Response Plan Measures Marae preparedness for an emergency.	<p>Worked closely with Civil Defence Coordinator Paul Chaffe and Communications and Graphic Designer Leah Johnston to create a Civil Defence Community Response Plan for the Rātana Community that speaks to the people of the community.</p> <p>All marae should have their own Emergency Response Plan. Will work closely with Paul Chaffe on this.</p> <p>Sat with Te Puni Kokiri staff to discuss their Civil Defence Marae Emergency Preparedness Plan that they created in 2017. Te Puni Kokiri developed the Civil Defence Marae Emergency Preparedness Plan as a toolkit to help marae prepare for the event of a natural disaster or emergency. It encourages whānau, hapū and iwi to think about the possible impacts of several natural disasters, and to consider who are the key people and those with skills or equipment that could be called upon in the event of an emergency. Hui with Council staff working in Civil Defence is open to our marae.</p>
Annual Target:	
<i>1 Marae Plan Developed Annually.</i>	
6. Mayors Taskforce For Jobs (MTFJ)	Nothing to report for this period.

ITEM 9.5

<p>Measures the uptake of Rangatahi in key MTFJ projects & activities in the Rangitikei District.</p>	
<p>Annual Target:</p> <p><i>Undertake MTFJ projects and activities when required.</i></p>	
<p>7. Rangatahi (Youth) Development & Engagement</p> <p>Measures Rangatahi engagement in Council facilitated youth activities and programmes.</p>	<p>Nominations are open again for the Rangitikei Youth Awards and will close in June. These Awards are to acknowledge and celebrate the achievements and effort that youth have contributed to the Rangitikei District and community. Anyone can nominate a young person for an award. To be eligible for an award, nominees must:</p> <ul style="list-style-type: none"> • Be affiliated to and contributed to the Rangitikei District in the last 12 months • Have participated in the activities they have been nominated for within the past 12 months • Have participated in activities they were nominated for outside of their regular study or work commitments • Be aged between 12 and 24 at the beginning of Youth Week <p>There are 10 categories, each with a \$500 cash prize.</p>
<p>Annual Target:</p>	
<p><i>Measured as the number and percentage of Māori attendance in Youth Zones.</i></p> <p><i>Undertake Rangatahi programmes and activities when required.</i></p>	

6. Resource and Infrastructure

- 6.1 Council will work with hapū and others to ensure: Appropriate infrastructure is in place for service delivery at Marae and rural Māori communities, and resources are taken care of for future generations.

<p>1: District Plan Papakāinga Provisions</p> <p>Measures the effectiveness of Council's District Plan provisions and the facilitation of Papakāinga housing.</p>	<p>As part of Councils development of a Spatial Plan, Council staff met with Southern Ward Councillor Coral Raukawa and Trustee member and Landowner Robert Kerei of Tiniwaitara Marae. Discussion was had regarding the papakāinga build at Koitiata as well as on a block of private land along Turakina Beach Road. Several actions have come from this meeting which has now been relayed back to Coral and Robert. Council staff have advised both Coral and Robert on the best way to move forward in terms of Resource Consenting requirements.</p>
<p>Annual Target:</p>	<p>We will continue to have meaningful conversations with all our marae and hapū within the Rangitikei District.</p>
<p><i>Papakāinga provisions in the District Plan consider the aspirations of Iwi/hapū.</i></p> <p><i>All Papakāinga are supported in planning and consenting.</i></p>	
<p>2: Oranga Marae O Rangitikei</p> <p>Measures the success of the projects funded under the Marae Development Policy to meet the needs and aspirations of Iwi/hapū.</p>	<p>Have met with Te Puni Kokiri staff regarding their Oranga Marae Funding and the current changes that have been made. Together we have identified a step-by-step process for our marae in the Rangitikei who may want to engage further with TPK. Council staff will be informing our marae very soon about how we can assist each marae with their application.</p>
<p>Annual Target:</p>	<p>We will continue to have meaningful conversations with all our marae and hapū within the Rangitikei District.</p>
<p><i>95% of Marae Development Projects meet the timeframes and quality expected by Iwi/hapū and Council.</i></p>	
<p>3. Inventory of Significant Sites</p> <p>Development of a district wide inventory that includes wāhi tapu, sites or areas of Significance, taonga, historic heritage, and cultural heritage.</p>	<p>Working with other Council staff on a process in case of an accidental archaeological discovery in the District i.e. Kōiwi tāngata, wāhi tapu or wāhi taonga. Council staff are currently looking into how other Councils may navigate this process. TRAK was advised of these aspirations.</p>
<p>Annual Target:</p>	

ITEM 9.5

<i>Development of a significant sites inventory for one Iwi per annum.</i>	
4. State of the Environment Engagement for the considerations of environmental outcomes is supported, particularly in respect to supporting Māori customary environmental values.	<p>Ngā Puna Rau o Rangitīkei Project Governance Group meeting held at Horizons Regional Council in Palmerston North. This meeting included a mihi whakatau for two new staff members who will lead the NPRoR Whenua Māori Enhancement Project regarding the fencing of our waterways and riparian planting along the rivers and streams in our District. An update was given by the Project Executive, Project manager and the Project Coordinator. Presentation was also done by the Ministry of Primary Industries and Department of Conversation.</p> <p>Council staff met with WSP, Central Demolition & Robert Martin of Ngāti Hauiti at the site of the landfill remediation on Pūtōrino Road. Robert was very complimentary to all parties involved and is looking forward to updating iwi with good news and praise for Council for getting on and getting the work done.</p>
Annual Target:	
<i>Annual Assessment Report that is put together with the parties from TRAK.</i>	Working with other Council staff on a process in case of an accidental archaeological discovery in the District ie. Kōiwi tāngata, wāhi tapu or wāhi taonga. Council staff are currently looking into how other Councils may navigate this process.

Recommendation

That the report '2021 Summary of Activities – Māori Responsiveness Framework' be received.

9.6 Horizons Update

Author: Jerald Twomey, Horizons – Iwi Liaison

1. Reason for Report

- 1.1 Mr Twomey will provide an update on the function and recent undertakings of Horizons Regional Council within the Rangitikei district.

Recommendation

That the verbal report 'Horizons Update' be received.

9.7 Streamlining of the Archaeological Authority Process

Author: Jessica McIlroy, Senior Project Manager - Infrastructure

Authoriser: Arno Benadie, Group Manager - Assets & Infrastructure

1. Reason for Report

- 1.1 This report will be tabled in the meeting.

Recommendation

That the tabled report 'Streamlining of the Archaeological Authority Process' be received.

10 Discussion Items

10.1 Feedback on the Komiti's Workshop

Author: Ash Garstang, Governance Administrator

1. Reason for Report

- 1.1 Komiti members to provide feedback on the workshop.

Recommendation

If needed:

10.2 Three Waters

Author: Ash Garstang, Governance Administrator

1. Reason for Report

- 1.1 The 06 April 2021 minutes of the Te Roopuu Ahi Kaa Komiti requested that this be added as a standing discussion item for future meetings.

Recommendation

If needed:

11 Late Items

12 Future Items for the Agenda

13 Next Meeting

The next Te Roopuu Ahi Kaa meeting will be held on Tuesday, 10 August 2021 at 11.00 am.

14 Meeting Closed / Karakia